



# **BURNIE CITY COUNCIL**

Annual Report 2014 - 2015

**CITY of MAKERS**

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# HERITAGE

## A snapshot of our past

Emu Bay (later known as Burnie) was established by the Van Diemen's Land Co. (VDL Co.) in 1827 as a port to serve its vast inland pastoral holdings.

Today, Burnie is a thriving and vibrant city of almost 20,000 people with strong industries centred around manufacturing and agriculture and just as it was in 1827, a busy port providing a critical connection to the mainland.

The journey from settlement to city is a thoroughly interesting one, captured in great detail by author Kerry Pink in *Campsite to City*.

Burnie's origins are directly attributable to the initiatives and involvement of the VDL Co. The Company had a disastrous beginning in Emu Bay with the land being unsuitable for the fine wool sheep grazing aspirations of chief surveyor Henry Hellyer.

The ups and downs of the VDL Co. over that time are quite another story, but as a result the small settlement of Emu Bay remained no more than a carved-out village on the port. In the first 50 years of settlement the population did not exceed 200.

Burnie's fortunes took a dramatic turn for the better in the 1800s with the discovery of the West Coast mineral deposits. With the VDL Co. building the original horse-drawn tramway through its lands (later upgrading to iron and steam), Burnie became the port for the mines. The population of Burnie had boomed to more than 1,000 by 1891.

The railway was later taken over by the Emu Bay Railway Company and the West Coast mineral bonanza resulted in record growth for Burnie's business district and the development of its outlying areas. Banks, churches and schools were established and the population grew to 1,500 by around 1900.

Farms and forests then played a key role when the decline of the mines came in about 1915. With an established population needing work, the years between the two World Wars brought the strong realisation that secondary industry was needed to sustain Burnie.

That industry came in the remarkable form of the Associated Pulp and Paper Mills Ltd which set Burnie on its path to a stunning population boom and economic growth. Surprising, because the story of how Gerald Mussen eventually got the mill up and running in 1938 was nothing less than amazing following setback after setback.

By 1945, the population had reached 10,000 people and by 1965, 18,500 people. Burnie was granted city status in 1988 when it exceeded 20,000.

The paper industry history of Burnie is the backbone of today's City of Makers theme and while the Mill finally closed its doors in 2010, the contribution of the Mill is honoured throughout the city.

Today, Burnie is a more diversified and attractive city that celebrates its industrial past and embraces its bright and creative future. In recent years Council has focused on renewing significant city infrastructure and working towards a more liveable city to attract growth in residents, tourism and business investment.

# OUR VISION AND VALUES

## Our community's vision

*Making Burnie 2030*

### A VIBRANT, THRIVING BEAUTIFUL PLACE

*Burnie has a personality and an energy that is at once recognisable*

*Our commerce and industry are diverse, innovative, bold and a source of pride*

*The coastline and hinterland provide the natural beauty in which we live*

### A CARING COMMUNITY

*We care about each other and warmly welcome those who visit Burnie*

*An inclusive community that builds goodwill and wellbeing*

### A REGIONAL LEADER ENGAGED WITH THE WORLD

*We are a regional leader in education, health, retail, services, arts and culture*

*We are connected with the world through information, business, social and rich cultural connections*

### A CITY THAT LIVES ITS DREAMS

*We seize and make the most of our opportunities*

*Those who live here know that you can make it in Burnie*

## Our community's values

### BE BOLD AND COURAGEOUS

*To lead, innovate and take risks*

### WORK TOGETHER

*Engaging and collaborating to realise innovative, smart and sustainable solutions to our challenges and opportunities*

### VALUE KNOWLEDGE

*As a way of realising our potential and encouraging life-long learning*

### BE RESPECTFUL AND INCLUSIVE

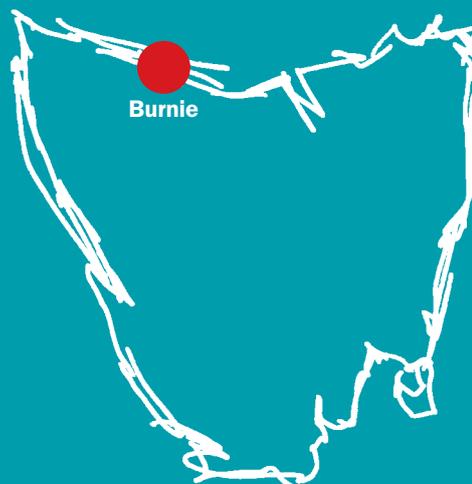
*Of each other, our environment and our heritage*

*Bringing everyone along on the journey*

*Balancing urban and rural needs, work and life, industry and environment*

## Burnie fact file

Population (ABS Estimate)	19,893
Area	618.22km <sup>2</sup>
Location	NW Tasmania on Bass Strait
Climate	Cool temperate
Number of valued properties	9,810
Assessed Annual Value (AAV) of valued properties	\$146,325,288
Road Distances	
Urban sealed	132km
Rural sealed	168km
Rural unsealed	46km
Footpaths	191km
Retaining walls	14km
Bridges	31



*Members of the community are invited to make submissions in writing on the contents of the Annual Report for discussion at the Annual General Meeting, which will be held at 7pm on 1 December 2015. Submissions should be addressed to the General Manager and received by 5pm, 27 November 2015 for inclusion in the agenda of the meeting.*



## INTRODUCTION by the Mayor

It is with great pleasure that I present to the Burnie community the Burnie City Council's annual report for 2014/15.

As a Council we are tasked with creating a vibrant municipality, providing services to our community, encouraging economic growth and setting policy which is environmentally, socially and economically responsible. I believe that we have made positive advances in this area over the past year and that we are well placed to continue this path of success well into the future.

Council's decision to exit out of the direct service delivery of Children's Services, to transition Burnie Sports and Events back under Council operations and to implement changes at the West Park Precinct with the expansion of the University of Tasmania in our city were all finalised this year.

One of the many highlight's of the year was securing \$1m in financial and in-kind funding through The Search for "Burnie Works" - Burnie's whole of community approach to addressing complex social problems including youth unemployment, intergenerational welfare dependence and low levels of educational attainment. We are proud that Burnie is being showcased as a national leader in collective impact.

The news that Caterpillar was to transition manufacturing to Thailand will impact on our community, however Council is pleased that CAT will continue to undertake research and development in our city and has confidence in the skills and capabilities of our people. The CAT Transition Taskforce was formed in response to this news to support employees, support and increase the capacity of existing supply chain manufacturing businesses and to promote the quality of Tasmanian manufacturing.

While there are still challenges ahead there have been many positive developments in the local and regional economy over the last 12 months including \$9m investment in the Hampshire Mill by Forico, the opening of \$150m LION speciality cheese factory and the \$12m Burnie Port Optimisation Plan. Council continues to be very focused on achieving the goals set out in the community's strategic plan Making Burnie 2030 and will review this plan next year.

Burnie continued to deliver first class community events, including the Burnie Challenge, Kids in the Park, Burnie Shines, the Burnie 10 and a Night on the Terrace. We also hosted the Outriggers National Paddling Championships, the inaugural Targa Hellyer Gorge, Rotary International National Conference, Burnie International Tennis, as well as welcoming 12 cruise ships to the region.

In May the newly appointed Tasmanian Governor visited our city and we hosted a Tasmanian Government Cabinet meeting. We also welcomed the inclusion of Burnie in the Northern Cities Project with funding being allocated for the growth of UTAS on the West Park site. This is an important project for our city. Strong partnerships between government educators, business, industry and community are very important and as a Council we are committed to establishing long term

partnerships which facilitate improved educational outcomes and pathways to employment in our region.

Council undertook some major projects during the year including the construction of an enclosed off-leash dog exercise area at the View Road Reserve, the completion of the Upper Burnie Sports Centre clubrooms and the addition of two memorial walls at the Cenotaph.

Work started on the redevelopment of the Burnie Aquatic Centre, which will result in a state of the art facility for the city. We look forward to this opening next year.

The work and commitment of the Burnie City Council staff is to be commended and I thank all staff members for their contribution in what I believe has been a successful year.

I also extend my thanks to my fellow alderman for their contributions over the last 12 months. In particular I would like to acknowledge Aldermen Steve Kons and Sandra French for their efforts serving as Mayor and Deputy Mayor during this year and Aldermen James Simpson, Jim Altimira and Steve Green for their contributions to Council over many years.

Council remains committed to serving our community in the most effective and efficient manner and to making Burnie a regional centre for service provision, tourism and infrastructure. I thank you for taking the time to read this report.

Anita Dow, MAYOR  
Dated 30 October 2015

# LEADERSHIP

## Your elected representatives



### YOUR ELECTED REPRESENTATIVES

Mayor Anita Dow

Alderman term expires 2018  
Mayoral term expires 2018

Deputy Mayor Alwyn Boyd

Alderman term expires 2018  
Deputy Mayoral term expires 2018

Ald Robert Bentley

Alderman term expires 2018

Ald Ron Blake OAM

Alderman term expires 2018

Ald Teeny Brumby

Alderman term expires 2018

Ald Ken Dorsey

Alderman term expires 2018

Ald Sandra French AM

Alderman term expires 2018

Ald Steven Kons

Alderman term expires 2018

Ald Chris Lynch

Alderman term expires 2018

*Under the Local Government Act, all-in, all-out elections occur every four years, with four year terms for Mayors and Deputy Mayors. The next elections are due to be held in October 2018.*



## Aldermen attendance at council meetings and workshops 2014/15

ALDERMEN	ORDINARY MEETINGS												TOTAL ORDINARY MEETINGS ATTENDED	ANNUAL GENERAL MEETING ATTENDANCE	TOTAL MEETINGS ATTENDED	TOTAL WORKSHOPS ATTENDED
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN				
ALTIMIRA	√	√	√	√									4/4			4/7
BENTLEY	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	24/24
BLAKE	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	22/24
BOYD	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	22/24
BRUMBY					√	√	√	√	◦	√	√	√	7/8	√	8/9	17/17
DORSEY					√	√	√	√	√	√	√	√	8/8	√	9/9	17/17
DOW	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	20/24
FRENCH	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	20/24
GREEN	√	√	◦	√									3/4			5/7
KONS	√	√	√	√	√	√	√	*	√	√	√	√	11/12	√	12/13	17/24
LYNCH					√	√	√	√	√	√	√	√	8/8	√	9/9	17/17
SIMPSON	√	*	◦	◦									1/4			2/7

◦ Absent \* Leave of absence granted by Council

  Outside term of office

### Council meetings

Ordinary meetings of Council are usually held every third Tuesday of the month, commencing at 7pm in the Council Chambers, 80 Wilson Street. Members of the public are welcome to attend these meetings.

Copies of the agenda and minutes of the previous meeting are available on Council's website, or from Council offices prior to the meeting and also at the meeting.

Further information about public question time and Council meetings is available from Council's website [www.burnie.net](http://www.burnie.net) and from the Council offices.



## REVIEW OF THE YEAR by the General Manager

I am pleased to record that Burnie City Council has reported a solid financial performance for the year ending 30 June 2015.

In 2014/15 there were some major changes to Council operations, with Burnie Sports and Events being transferred to Council in July 2014 and the sale of childcare operations to Discovery Learning Centre in February 2015.

### How We Performed

Council has recorded a comprehensive result of \$0.935m for the 2014-15 year. The consolidated surplus including Council's controlled entities is \$1.102m.

The recorded underlying operating result after adjusting for one off and capital items is a deficit of \$0.209m. The underlying result was favourable compared to the budgeted deficit of \$0.635m.

Council's total operational revenue was \$36.394m (\$33.698m in 2014). The increase in operational funding on last year is due to timing of grant receipts rather than a real increase in the underlying operational funding received by Council.

Council's operational expenses were \$35.303m (\$36.767m in 2014).

### Council's Financial Position

As at 30 June 2015, the community owned \$371.834m worth of assets. Property, plant and infrastructure makes up \$291.322m and Council's investment in TasWater is \$63.792m.

Our equity represents the net worth of Council to the community and is the value of total assets less total liabilities. The net worth of Council as at 30 June 2015 was \$360.491m (\$359.442m in 2014).

### Council performance against the Financial Management Strategy (FMS)

Council's FMS ensures that Council's finances and operations are being managed to support the community's aspirations into the future while ensuring ongoing financial sustainability.

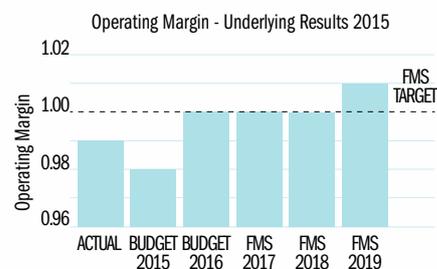
Council's financial performance and position for 2015 continues to be sustainable and consistent with the objectives and targets set in its FMS.

The following targets have been set in the strategy and have been determined to be an appropriate measure of financial sustainability:-

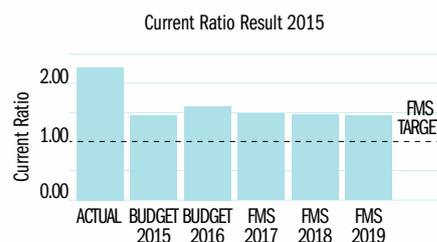
- To achieve an operating margin ratio of 1.00
- To maintain a current ratio above 1.10
- To maintain a cash balance above \$4m (excluding unspent grant funds)

Council has met the sustainability targets with the expectation of the operating margin.

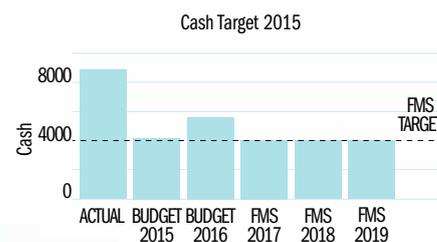
Council, through careful planning has decided to smooth out the significant cost increases in the delivery of waste services by enduring deficits in the short term. Council is on track with its six year strategy and is expected to return to surplus in 2016. The operating margin result for the year of 0.99 is consistent with Council's budget estimates of 0.98.



Council's current ratio result demonstrates that Council continues to have enough capacity to meet its financial obligations comfortably.



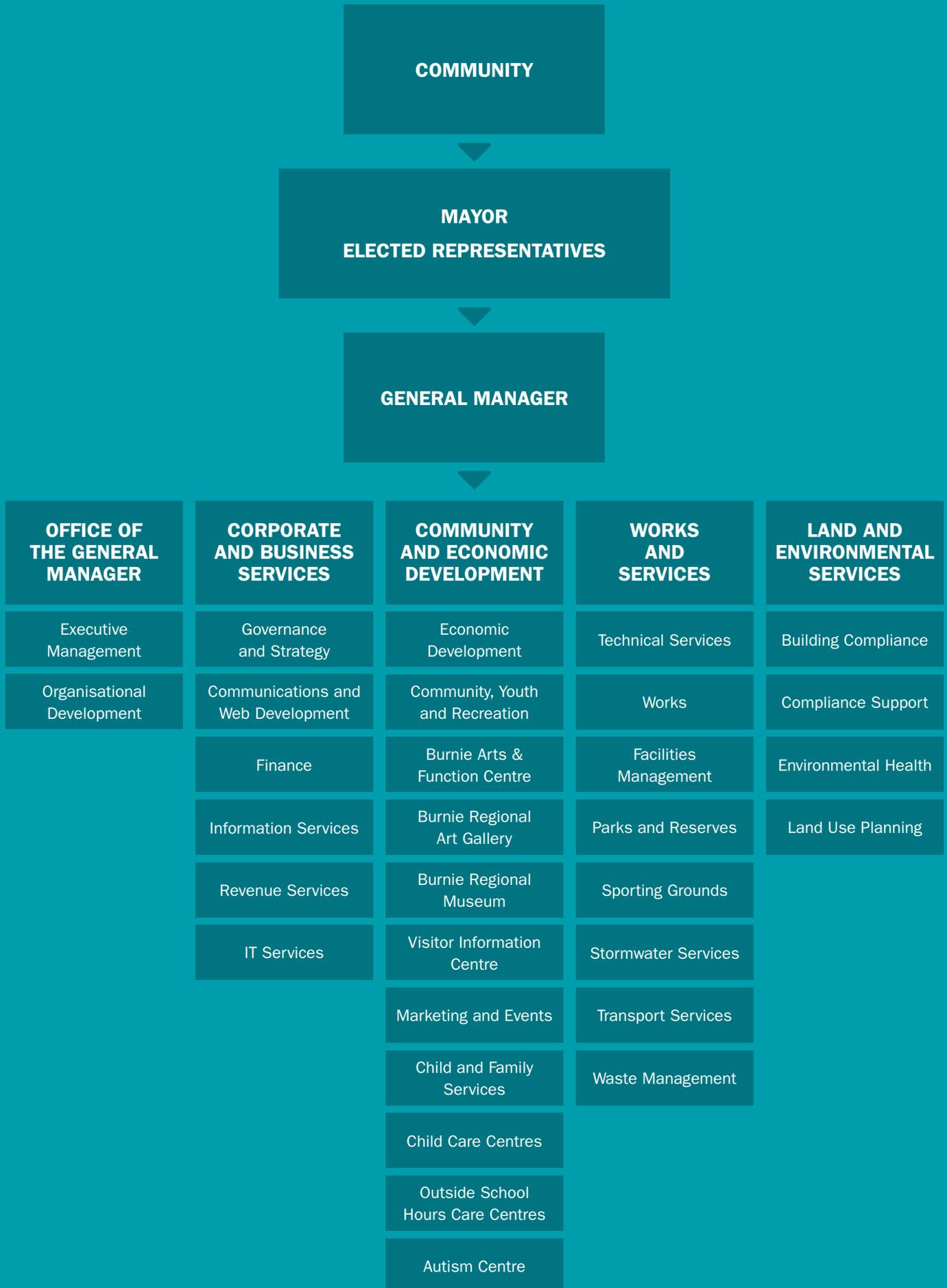
Council's cash balance at year-end was \$12.664m. Available cash at year end (unrestricted) was \$8.945m.



The Annual Report provides a comprehensive summary of Council's achievements and performance for the 2014-15 year against Council's Annual Plan adopted in June 2014. The annual report is commended to its readers as we continue to celebrate Council's contribution to the community.

Andrew Wardlaw, GENERAL MANAGER

# ORGANISATIONAL STRUCTURE



# MANAGEMENT Executive Management Team



**ANDREW WARDLAW**  
GENERAL MANAGER

Andrew commenced the role of General Manager in July 2012. Andrew has worked in local government for 22 years. He spent nine years in a General Manager role firstly with West Coast Council and then King Island Council before joining Burnie City Council as the Director of Corporate Business Services in 2009.

**RESPONSIBLE FOR:**

Strategic support and policy advice to Council  
Oversight of operational activities  
Training and development  
Performance management  
Organisational development  
Controlled entities  
Legal issues



**RODNEY GREENE**  
DIRECTOR COMMUNITY AND ECONOMIC DEVELOPMENT

**RESPONSIBLE FOR:**

Economic development  
Marketing and events  
Business development  
Community consultation  
Recreational services  
Community recovery  
Family and youth services

Inclusion Support services  
Community development  
Community activities  
Community programs  
Burnie Regional Museum  
Burnie Regional Art Gallery

Burnie Arts & Function Centre  
Visitor Information Centre  
Autism Specific Early Learning and Care Centre  
Strategic projects



**GARY NEIL**  
DIRECTOR WORKS AND SERVICES

**RESPONSIBLE FOR:**

Stormwater  
Buildings  
Major infrastructure planning  
Asset management  
Transport  
Waste management  
Major capital projects

Design services  
Emergency management  
Engineering services  
Property services  
Spatial data management  
Parks and recreation management

Roads maintenance and construction  
Design and construction  
Civil construction  
Building maintenances  
General repairs and maintenance



**PATRICK EARLE**  
DIRECTOR LAND AND ENVIRONMENTAL SERVICES

**RESPONSIBLE FOR:**

Compliance issues  
Building  
Land use  
Wildlife  
Subdivisions  
Parking

Environmental health  
Public health  
Cemeteries  
Animal control  
Litter control  
Municipal inspections

Environmental management  
Plumbing/drainage  
Food/hygiene inspections  
Natural resource management



**SAMANTHA DAVIS**  
EXECUTIVE MANAGER CORPORATE FINANCE



**MICHELLE NEASEY**  
EXECUTIVE MANAGER CORPORATE GOVERNANCE

**RESPONSIBLE FOR:**

Financial services  
Revenue services  
Budgets  
Rates  
Information management  
Mail services

Accounts  
External business operations  
Information technology services  
Corporate governance

Statutory functions  
Strategic planning  
Policy and administration  
Insurance  
Communications



# INTEGRATED PLANNING FRAMEWORK

*Making Burnie 2030* is the community's plan for our future.

The success of *Making Burnie 2030* hinges on all the community partners committing to develop their own goals and strategies and the wider community working together to pursue the broader objectives.

Council's five year corporate plan fits under *Making Burnie 2030* and focuses on those areas in which Council has a direct role. Each year, the Annual Plan identifies the relevant actions for the

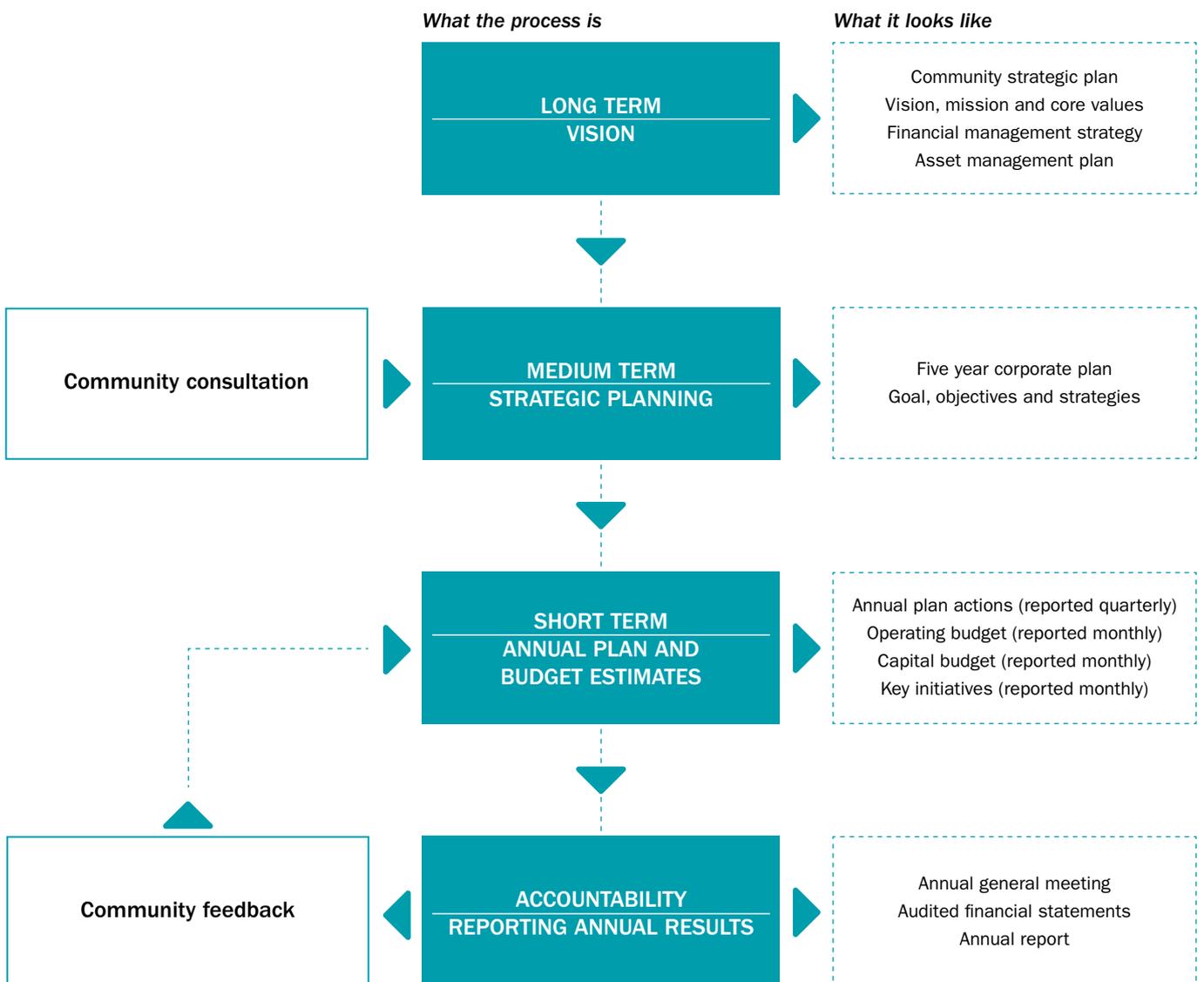
coming 12 months that will contribute to the achievement of the corporate plan.

The strategic and corporate plans are the driving force behind the policy deliberations of Council and provide the basis for consideration of the activities that Council engages in each year, in order to achieve planned outcomes for that year.

The Budget Estimates are prepared in conjunction with the Annual Plan and explain how Council will resource its operational and capital activities

for the year. The Annual Plan and Budget Estimates are supported by a Financial Management Strategy and adopted annually by Council prior to the commencement of the new financial year.

At the end of each financial year Council prepares an Annual Report on its performance during that year. Both financial and strategic performance is reported on in the Annual Report.





**1**

**AN ATTRACTIVE PLACE TO  
LIVE, WORK AND PLAY**

## Strategic objectives

- A range of vibrant, safe and attractive community spaces
- A community that celebrates and participates in its arts, culture and heritage
- A community that promotes and values its broad range of quality leisure, recreational and sporting opportunities
- An innovative range of accommodation and residential options addressing all the needs of the community
- A vibrant and progressive central business district
- A re-invigorated Paper Mill site that adds value to the regional economy

## A Night on the Terrace

Once yet again, Burnie's waterfront was the place to be on New Year's Eve, when nearly 10,000 people gathered for Burnie's 11th annual New Year's Eve party, A Night on the Terrace.

Council created this event as a place where the whole community could come together to celebrate the start of the new year in a safe environment. The event caters for all ages and brings together local and interstate performers, entertainers, vendors and a little bit of magic to delight and enchant the multi-generational crowd.

This year there were stages for children's entertainment, roving science fiction characters, fire twirlers, food vendors, fireworks, rides, main stage

with two bands, bonfires and bars. The bars are run by local community groups with all profits being reinvested into community projects.

This popular event would not be possible without the partnerships that have been developed between Council and the Tasmanian Police, emergency services, Metro, local media, land owners and services clubs like Lions and the Burnie Brass Band and our team of wonderful staff and volunteers.

## Burnie Arts & Function Centre improvements

The lighting system in the Town Hall of the Burnie Arts & Function Centre has been upgraded.

The new lighting system is made up of LED lamps that will provide a reduction in energy costs, as well as allow for the colour of the lamps to be changed, if required.

Other works included:

- Theatre lighting improvements
- New front of house curtains
- Basement lighting replacement
- Audio console replacement
- Public program room development

## Kids in the Park

Kids in the Park is a free community event held annually on Easter Sunday in Burnie Park and hosted by Burnie City Council.

The event specifically targets children under twelve but because of the diverse nature of the entertainment, it is enjoyed by people of all ages. In 2015, it was held on Sunday 5th April and despite intermittent showers was attended by approximately 4,000 people.

Although the event has a musical stage program featuring local entertainment, the main emphasis of this event is participation. Children are actively encouraged to get amongst the fun so they can fully benefit from all the

wonderful activities on offer. Whether they are duelling with foam swords in the Battle Castle, enjoying the giant downhill slide, learning to dance like a fairy or hunting for Easter eggs, there are plenty of fun options to choose from.

Kids in the Park encourages families to spend the day in the park playing together. It is a free entry event with most of the activities free to participate in, creating an affordable event for everyone.

Kids in the Park attracts many volunteers and provides performance opportunities for local budding performers.



# Burnie Shines

The month of October is when Burnie Shines. For the past fourteen years, Council together with the Burnie community, have presented a month long festival - Burnie Shines - an eclectic festival of sports, arts, performances, shows, exhibitions and open gardens. It is hosted by the community and wrapped up and presented to the public by the Burnie City Council.

The theme of Burnie Shines in 2014 was 'It's a small world after all' featuring twelve local miniaturists – Joan Kelly and the Wednesday Painters, who exhibited at Makers' Workshop during the month. Other feature exhibitions included a pop up gallery with approximately 300 works from 35 local artists.

Approximately 75 events were held in 2014 under the banner of Burnie Shines, with the variety of events on offer having a wide appeal to the

community. Burnie Shines now falls within the school holidays so it has also become an important planning tool for holiday program activities for families along the coast.

Some of the feature elements of Burnie Shines 2014 included; a Miniature Book of Miniature Art to celebrate the work of the featured artists; Fairy Doors – an installation of 250 miniature doors around the CBD, a fairy garden in the Plaza Arcade, a miniature dolls display

and an umbrella installation in Plaza Arcade.

Burnie Shines is held in spring, and serves as a great motivator to get people out and about again after winter. The festival has a proven positive impact on the local economy and it provides an opportunity for Council to support community groups and event organisers in promoting their activities. The festival is open to all sectors of the community, with many free events on offer.

## Civic events

One of Council's functions is to conduct or support a number of civic events throughout the year.

Australia Day celebrations were held on Monday 26 January 2015 at the Burnie Arts & Function Centre. Cary Lewincamp was this year's Australia Day Ambassador and guest speaker and Jesse Teinaki performed as guest artist. The 2015 Awards went to Maurice Kupsch for Citizen of the Year and Jesse Teinaki for Young Citizen of the Year. The Community Event of the Year went to the South Burnie Bowls Club who hosted the Bowls Australia, Australian Sides Championships and Super 6 Series.

Citizenship ceremonies are hosted regularly by Council on behalf of the Department of Immigration and Border Protection. The Mayor conducts the ceremonies at which new citizens take their citizenship pledge in front of families. Throughout 2014/15, Council conducted four ceremonies,

and a total of 24 new citizens took their pledge.

On Tuesday 31 March 2015, a civic ceremony was hosted by the RSL Burnie Sub-branch at the Burnie Cenotaph to formally recognise Burnie-born Corporal Cameron Stewart Baird VC MG as the 100th recipient of the Victoria Cross. Her Excellency, Professor the Honourable Kate Warner AM, Governor of Tasmania, together with Corporal Baird's parents Mr Doug and Mrs Kay Baird, officially unveiled the memorial plinth to Corporal Baird. Over 500 local school children were in attendance.

Council works closely with the RSL Burnie Sub-Branch to conduct the Anzac Day services held on 25 April each year. Over recent years, these services have grown in number as the community's awareness and appreciation of the sacrifices made continues to build. The dawn service and 11am service are conducted

at the Burnie Park cenotaph. This year was the 100th anniversary of Anzac Day which saw a large number of community groups, schools, organisations, and elected members come together to lay wreaths in a moving service.

On Tuesday 9 June 2015, Council hosted a Civic Reception for Her Excellency, Professor the Honourable Kate Warner AM, Governor of Tasmania. This reception formally welcomed the Governor to Burnie as she toured the region visiting local business, industry, schools and community groups.

Remembrance Day is another meaningful day in the calendar, with a service conducted at 10.40am on 11 November each year, culminating in the 11am two minutes of silence. Once again wreaths are laid at the cenotaph in memory of the fallen.



## Friends of the Gallery

The Friends of the Gallery are a group of art-minded people from the community who generously support the Burnie Regional Art Gallery. The volunteers help raise awareness and promote the Gallery to the wider community, as well as raise funds to support various activities and resources for the Gallery.

During 2014-15 the Friends provided assisted with concerts by Virtuosi Tasmania, Segway, Hettie Kate, Jazz with Adrian Cunningham and International

Jazz Day. They also held various fundraising events, including a Movie Night and the Director's Trivia Night.

During the financial year, the Friends contributed \$7,500 towards the Gallery's biennial exhibition, *Burnie Print Prize*.

As a result of their fundraising efforts, the Friends were able to purchase a cover for the baby grand piano, which they acquired for the Gallery last year.

They also continued their outstanding support of the *Primary Kaleidoscope* exhibition by primary school students by collecting works and subsidising the cost of buses for school groups to visit the Gallery. They also provided morning tea for approximately 150 children and teachers.

The Friends Committee continues under the capable leadership of President Lyn Smith.

# Burnie Regional Art Gallery

**The Burnie Regional Art Gallery provides a program of high quality exhibitions. Visitation remained high during 2014/15, with the Gallery achieving the fourth highest annual attendance recorded in the past 25 years - with an outstanding 23,283 visitors.**

During 2014/15 the Gallery presented an excellent exhibitions program that included 33 separate events throughout the year. Of these events, two exhibitions were from national touring organisations, three were major solo artist shows, three were key group shows, and one a prominent international touring exhibition. Local artists were also widely supported through emerging artist, educational and community group exhibitions.

The Gallery continued its focus on providing opportunities for school-aged children. The second instalment of

*Primary Kaleidoscope*, an exhibition based on the theme of caves, was presented in August 2014. Seven primary schools from the region contributed installation art works.

*High Art!*, a series by North West high school and college students from Smithton through to Ulverstone, continued to be shown, and the winners of the Burnie Youth Art Challenge were again displayed as a special exhibition at the Gallery.

The Gallery expanded its prestigious collection through a variety of means

this year. Art works were acquired from eight artists: Raymond Arnold (winner of the TasArt City of Burnie Award for Any Subject on Paper); prints by Cleo Wilkinson and Mini Graff were purchased through the Print Council of Australia; Neil Malone was the winner of the Burnie Print Prize 2015 with *Sometimes it Rains*; works by Tony Ameneiro, Deidre Brollo and Cate Longden were also selected for acquisition from the 2015 Burnie Print Prize; and finally, three works from Michael Muruste were purchased from the exhibition *Toxic Beauty*.

## Arts for the community program

The Arts for the Community program was first introduced in October 2010. It was rebranded artsUNEARTHED at the beginning of 2013 and is generously supported by the MMG Rosebery mine.

During 2014/15 the program presented ten concerts and other community events held at the Burnie Regional Art Gallery. artsUNEARTHED also presented seven exhibition openings and one community arts celebration, three floor talks by artists and curators, and five after-show suppers for the performing arts subscription season in the Gallery.

Under the artsUNEARTHED program, the Gallery ran school holiday workshops in July, October, January and April. In addition to the five school holiday workshops, one additional workshop was held at the Rosebery Community House.

World renowned colour theorist, Michael Wilcox, held a workshop for local arts practitioners in October.

The Gallery also offers weekly working space to the Wednesday Painters' Group and Aspire art group. Two community arts based groups, Burnie Arts Council and The Europa Poets also use the gallery for monthly meetings.

For the first time the Tasmanian Brick Enthusiasts and the City of Burnie Lions exhibited BRIXHIBITION in the Gallery in January. This event was also supported by the Gallery's artsUNEARTHED, Arts for the Community program, attracting over 4,800 visitors.

In total over 3,000 people and students were encouraged to participate in the arts through the Gallery's artsUNEARTHED, Arts for the Community program throughout 2014/15.

## Burnie Arts & Function Centre

**The Burnie Arts & Function Centre serves as the largest function and event venue on the North West Coast of Tasmania.**

The overall usage of the Centre remains extremely high, with approximately 48,880 people accessing the Centre throughout the year. Ninety three community/ service club meetings were held and there were a further 178 commercial hirers, using the facilities for training, staff meetings, corporate dinners, functions and trade shows.

Forty one separate performing arts events were held at the Centre, resulting in 94 performances which attracted approximately 29,000 theatre patrons. Highlights of the 2014/15 year included the Tasmanian International Arts Festival program which comprised of the Bolivian ensemble Teatro de los Andes' production of *Hamlet* and the Cuban musical group El Son Entero.

The usage of the Centre as a performance venue remains extremely high, with 94 performances representing a performance every 3.5 days of the year, with an average of over 300 patrons attending each performance.

Taking into consideration the Burnie Regional Art Gallery's program, with 32 public and educational events, and a further eight public exhibition openings, the Centre's usage is extremely high totalling 311 events. With the addition of the Gallery's attendance of 23,283, the entire Burnie Arts & Function Centre and Burnie Regional Art Gallery experienced a total visitation/usage of approximately 72,163.

### 2014 TasArt prize

The Mancell Financial Group TasArt Exhibition 2014, presented by the Burnie Coastal Art Group, is an annual exhibition held at the Burnie Regional Art Gallery. The competition has been running for over 30 years and is open to any artist living in Australia.

Throughout its history, the exhibition has grown to attract many high profile entrants from across Australia. The major acquisitive award of \$12,000, supported by the Mancell Financial Group, was awarded to Tasmanian artist Jane Giblin for her work *Blue Highway Dog*.

The second tier prize of \$5,000, sponsored by Burnie City Council, for any medium on paper, was awarded to Tasmanian artist Raymond Arnold for his work *Elsewhere World*. This piece was acquired by the Burnie Regional Art Gallery to add to its expanding permanent collection.





## Performing Arts Subscription Season

The Burnie Arts & Function Centre presents an annual performing arts subscription season throughout the calendar year. The 2014 season was very successful, with the Centre falling just shy of the record number of subscribers in the previous year, finishing with 515. As 30 June 2015, the subscribers for the 2015 season total 458, on track to exceed the record of 521 set in 2013.

The Tasmanian Symphony Orchestra proved to be a highlight in the second half of the year, as did a concert from an affiliate of the Australian Chamber Orchestra – ACO2 and a performance by international star Grace Barbe.

Various Tasmanian International Arts Festival program events also featured throughout the season, including

Bolivian ensemble Teatro de los Andes', Circa's *Beyond* and the Cuban musical group El Son Entero. Award winning Queensland Theatre Company production of *Kelly*, *The Fabulous Singlettes*, and Tasmania's own Robert Jarman in *As We Forgive* also featured.

Burnie has a strong local theatre group community and the Centre continued to support these local productions by including the Burnie Musical Society's *Beauty and Beast* and Burnie PCYC's production of *Jesus Christ Superstar* in the 2015 season under the Arts for the Community program.

The achievements of the Centre are recognised by Arts Tasmania, who generously supports the Centre through its Organisations Investment Program.

## Open House

The Burnie Art & Function Centre's *Open House* program was announced at the 2015 Subscription Season Launch (November 2014). *Open House* provides disadvantaged young people in our region access and transport to experience the theatre, made possible by generous tax deductible donations from our patrons. In May 2015, students from Burnie High School attended the Queensland Theatre Company's award-winning production of *Kelly*. Under *Open House*, the Centre aims to enable at least 100 children in our region opportunity to experience the magic of theatre.

# Burnie Regional Museum

**The Burnie Regional Museum performed strongly in the 2014/15 financial year, with total admissions reaching 9,000, the door count was 26,169, and revenue totalled \$43,840.**

Progress is being made on the digitisation of the collection, and all staff and volunteers have received training for the collection management database software MOSAiC. Several older databases have already been integrated into MOSAiC and are now easily searchable. Public access to the digitised photographic collections has not yet increased, however online integration with the Museum's website will occur in the 2015-2016 financial year.

Issues regarding land ownership delayed the freezer store project, however negotiations with the Public Trustee have taken place and it is anticipated that construction will be completed by November 2015. This will significantly improve management of the Museum's negative collection and prevent further deterioration.

Several exhibitions and many associated events were held throughout the year. In October, the *Unidentified* exhibition featuring unidentified portraits through time from the Burnie Regional Museum photographic collections, closed its doors. However, the exhibition has now moved online as a regular feature on the Museum's Facebook page, facilitating further community engagement.

In November, the *100 Years: 100 Objects World War I* display was opened by Federal Member for Braddon Brett Whiteley MP after a grant application for \$24,332 was successful. The exhibition created an interactive and immersive experience of life during World War I. Lunchtime talks by Marion Sargent about her Great-Aunt Amy Ruth Sargent a nurse in the Queen Alexandra's Imperial Nursing Service Reserve and Dr. Ian McFarlane about exploring the

politics of Europe that led to the war were very well attended. This exhibition will close September 2015 and objects and interpretation will form the basis for a new education box as part of the grant. A publicly accessible digitised collection will be completed in 2016.

In June, the installation at Makers' Workshop of Henry Hellyer's 1827 Burnie camp was moved into the Early Burnie exhibition at the Burnie Regional Museum. Local artist Pam Thorne created Hellyer from paper and the display now includes a newly constructed canvas tent and simulated fire, with audio excerpts from Hellyer's *1827 Journal of Operations in Opening a Road from Emu Bay towards the Hampshire Hills* playing for visitors.

Since November, the Museum's Curator, Director of Burnie Regional Art Gallery and Burnie Arts & Function Centre, and the Roving Curators from Arts Tasmania have been preparing a 5 year Strategic Plan for amalgamation of the Burnie Regional Museum with the Burnie Regional Art Gallery and the Burnie Arts and Function Centre.

The Museum maintained a strong support base, with 35 volunteers giving their time to perform the important work of cataloguing photographs, documents and objects in the collection, as well as meeting and greeting cruise ship passengers. The Friends of the Burnie Regional Museum membership has reached 167 in the last financial year with active and engaged members, offering a significant fundraising stream for the Burnie Regional Museum.

## Friends of the Museum

The Friends of the Museum are a group of enthusiasts working together to support and promote the Burnie Regional Museum. First founded in 2009, the Friends successfully campaigned for the preservation of the Museum and its collections. Today, they are an active and social group who assist the Museum by organising activities and events for the public to enjoy.

The group was formalised in 2013/14 with 129 members. This number reached 167 members in 2014/15. Membership fees are a significant fund-raising stream for the museum, and this year enabled some wonderful events and fundraising activities.

The 'Active Friends' workshop, was established to discuss and learn ways to be more effective in their role of supporting the Museum – featuring speakers from QVMAG, TMAG, BRAG and BRAF.

An historically themed 'Back to the Beginning' bus tour from Emu Bay to Circular Head was guided by Brian Rollins and explored the area through the eyes of the early Van Diemen's Land Company explorers and settlers.

Other activities included hosting a High Tea at Breckenborough, construction of the 'Hands-On History' educational boxes and providing assistance with the WWI children's workshops, historical lunchtime talks, openings, and book launches throughout the year.

Her Excellency, Professor The Honourable Kate Warner AM, Governor of Tasmania is a patron of the Friends of the Museum and the Friends also hosted Tasmanian Minister for the Arts Vanessa Goodwin in May.

# New suite of brochures

In 2015 Council updated the range of brochures it had in the marketplace aimed at attracting visitors to Burnie or showcasing attractions and services available here. In some cases existing brochures were reproduced, or entirely new publications were created. These brochures are now presented as a suite and there is no mistaking their Burnie origins.

The destination brochure *Meet the Makers of Burnie* is aimed at attracting visitors to the city. It is a 20 page A4 brochure which was updated and 25,000 copies were re-printed.

A new addition to the suite includes the *Accommodation Guide to Burnie* which is a multi-page DL brochure containing a complete directory of 29 tourism properties in Burnie. 15,000 copies

were printed and are being distributed through Tasmanian tourism networks, as well as through clubs and event organisers looking to host events in Burnie.

Another new edition is the *Top 10 Attractions of Burnie* brochure which is a multi-page DL brochure containing information about Burnie's top ten attractions. The format is a concept that is easy for people to digest and acts as a sampler of what visitors can expect to find in Burnie. 20,000 copies have been produced and it is distributed on the Spirit of Tasmania and throughout Tasmanian Visitor Information Networks. A version which includes a free coffee voucher has been produced specifically targeting passengers on the Spirit of Tasmania.

## Federation Walks of Burnie brochure

Council worked in partnership with Burnie Tourism Association, Burnie Regional Museum and the authors of the original *Federation Walks of Burnie* brochures, to create one new 12 page DL brochure.

The brochure was jointly funded by Burnie Tourism Association and Burnie City Council. 20,000 copies have been produced and it is available at the Visitor Information Centre and has been distributed to local accommodation outlets.



# Burnie Aquatic Centre and PCYC redevelopment

The redevelopment of the Burnie Aquatic Centre and upgrade of the adjacent PCYC was a key strategic project for Council to progress in the 2014/15 financial year.

Progression of the Aquatic Centre project was made possible with Council securing \$3M funding from both the Australian and Tasmanian governments, with Council funding the balance of the project. Council also allocated funding for the PCYC upgrade

Key elements of the project include:

- Aquatic Centre: 25m indoor pool (8 lanes) new administration building, kiosk and amenities. Upgrade of one set of the outdoor amenities and upgrades to the access and parking arrangements to the site.
- PCYC: new gymnasium, new sports hall for table tennis, martial arts and other sports, new amenities and some refurbishment to the existing main hall.

Following an extensive tender and tender assessment process Council awarded the contract for this project to local contractor Stubbs Constructions Pty Ltd.

Works commenced on site in February with the demolition of various existing infrastructure to make way for the new facilities.

While working through the winter months presents many challenges, we saw consistent progress on the project.

As this report is written the construction of the 25m pool shell is well advanced as are many other aspects of the project.

Completion of the project is planned for May 2016.

## Playground fencing at Romaine Reserve

As a result of feedback from parents, Council allocated funds in the budget to construct a fence around the existing playground, located on the crest of the Romaine Dam. The fence was erected in June 2015 and the works also incorporated additional seating.

## Burnie Inn

The Burnie Inn is located in Burnie Park and is a heritage listed building. Over time the shingle roof on the front veranda had degraded and required replacement.

Council staff had previously replaced sections on the Inn's shingle roof and therefore applied their skill in this type of work to the veranda.

The works will assist in the preservation of this structure for the Burnie community.

## Public open spaces (parks and sports grounds)

The Burnie municipality contains approximately 200 distinct areas of parks and reserves which provide a range of outdoor experiences for the community. The total area of reserves, including undeveloped bushland, covers an area of 452 hectares and forms a valuable network of public spaces. The Open Space Strategy provides an overarching direction for the ongoing development and renewal of open spaces.

Regional parks and reserves comprise 45 hectares of land and include a number of sporting venues like West Park Oval where an annual sports carnival, state league football and cricket events are held. Other regional features include the South Burnie

foreshore, where the Yacht Club and Coastal Outriggers operate. Two boat ramps, with jetties alongside, extend from the South Burnie breakwater into the bay to support coastal recreational boat users.

Community reserves cover 105 hectares and include many sporting grounds used for local competitions in football, soccer, netball and hockey; supporting school competition and adult leagues. Other features include VDL Hill Lookout on the escarpment overlooking the port of Burnie. Heavily treed hillsides are a feature of the landscape throughout the city.

Neighbourhood parks make up the 61 hectare remainder of the

actively managed open spaces within the municipality. These include beaches, walking tracks and creek corridor habitat supporting local flora and fauna like the tiny Burnie Burrowing Crayfish and the world's largest freshwater crayfish, the Giant Freshwater Lobster.

Walking and cycling tracks are features of the city with a strong network developed to take advantage of sea views, bush environment and urban landscapes providing opportunities for a range of passive recreation activities.

## Dog control

Council has a responsibility under the Dog Control Act 2000 to ensure the safety and the rights of the general community are protected through responsible dog ownership.

1,916 dogs were registered for the 2014/15 financial year.

Regrettably there were a number of dog attacks reported to Council during 2014/15, which required enforcement action. Owners are reminded that it is their responsibility to ensure dogs are kept in a secure place, do not wander off their property unaccompanied and do not become a threat or nuisance to the safety or welfare of any other person or animal.

## View Road dog exercise area

In response to community requests, an enclosed off-leash dog exercise area was constructed on the View Road Reserve.

The fully fenced 100m by 100m dog exercise enclosure in View Road Reserve was opened in 2014/15. This area allows dogs to enjoy an off-leash experience, while still being secured to the boundaries of the enclosure. The play-space features tunnels, a drink station (donated by North West Training Club) and is double gated at the entry point for extra security. The enclosure has proven to be very popular for the four-legged members of the community and their owners.



# Cemeteries

Council maintains three cemeteries within the Burnie municipality. Two traditional memorial cemeteries, which are closed to new reservations, are located at Ridgley and Wivenhoe. Council's current operating cemetery, the Burnie Memorial Lawn Cemetery is located on East Cam Road.

In recent years, the practice of placing plaques in the lawn has been modified where new lawns have been developed to assist in managing the requirements of cemetery visitors and maintenance practices. This practice is now common at lawn cemeteries through Tasmania. Existing and previously developed lawns retain plaques surrounded by grass.

A working group of Council Officers was established in 2013 to review the

development of the lawn cemetery and more broadly, the management of the Ridgley and Wivenhoe cemeteries. The working group will develop a range of cemetery strategies for consultation with the community in the near future to assist in informing the future development of the site.

A management plan for the next 30 years of development of the site will be an outcome of this strategic review.

## Upper Burnie Sports Centre clubrooms

New clubrooms were constructed on the north side of the Upper Burnie Sports Centre, to provide a home for the Burnie Rugby Club, Dolphin Darts, North West Umpires and the Touch Football Association.

The new clubrooms incorporate a bar and kitchen area, meeting space and amenities.

## Cenotaph additions

To mark the 100th anniversary of the Gallipoli landings, Council commissioned an extension to the Cenotaph, which is located in Burnie Park. The project involved a number of stakeholders including the RSL Burnie Sub Branch.

The extension consists of two 'wing walls' which have been constructed to integrate with the Cenotaph and provides an opportunity to commemorate and memorialise past and future conflicts.



## Burnie Netball Centre court upgrades

Working in partnership with the Burnie Netball Association, Council assisted in facilitating and jointly funding the upgrade of Courts 1 and 2 at the Burnie Netball Centre.

The work involved repair to court surfaces, perimeter drainage works and resurfacing with plexipave. Fencing was installed around the courts to integrate them into the broader complex.

Council will work with the Burnie Netball Association to upgrade the balance of the courts in 2015/16.

## Car parking

**Council continues to be a major provider of both short-stay and longer-term car parking facilities within Burnie.**

Council's reserved parking scheme is still proving to be popular, with approximately 250 commuters taking advantage of the scheme that allows exclusive use of a dedicated parking space in close proximity to their place of work.

Council's capital works program for 2014/15 included an upgrade to the security system at the Marine Terrace Car Park, improving visibility within the monitored areas of the car park.

Parking in the streets surrounding the North West Regional Hospital (NWRH) became an issue when the hospital

implemented paid parking for all staff and visitors in November. After consultation with affected residents, Council introduced controlled parking in the streets surrounding the hospital, with two-hour zones implemented for a six month trial period. These timed zones are monitored regularly and have substantially improved parking congestion within the area.

Council seeks to ensure the cost of parking provision and use remains reasonable and did not increase parking fees in 2014/15. Council car parks provide a number of price options subject to popularity of location.



# FUTURE DIRECTION 1 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>1.1</b>	<b>A RANGE OF VIBRANT, SAFE AND ATTRACTIVE COMMUNITY SPACES</b>		
1.1.1	Create and maintain a range of welcoming and attractive spaces across the municipality that foster a sense of community, belonging and pride.		
1.1.2	Enhance the use of community spaces through initiatives to improve the feeling of safety for all ages.		
1.1.2.1	Audit and develop an improvement plan for playgrounds and how they meet community needs, with reference to the Open Space Strategy.	✓	100%
<b>1.2</b>	<b>A COMMUNITY THAT CELEBRATES AND PARTICIPATES IN ITS ARTS, CULTURE AND HERITAGE</b>		
1.2.1	<b>Promote the value of arts and culture in our community by supporting initiatives and opportunities that grow participation and appreciation of cultural diversity and the arts.</b>		
1.2.1.1	Continue to develop initiatives at the BRAG for young audiences.	▶	Ongoing
1.2.1.2	Maintain the Arts for the Community program which focuses on community involvement in arts.	▶	Ongoing
1.2.1.3	Integrate various community arts groups into the Subscription Season program.	▶	Ongoing
1.2.1.4	Develop a Graffiti Policy.	▶	60%
1.2.1.5	Build the BAFC Subscription Season by maintaining subscribers, developing the sponsorship base and seeking ongoing funding from Arts Tasmania.	▶	Ongoing
1.2.1.6	Grow the website of community events calendar to include all types of arts and cultural events being held in Burnie by a range of providers.	▶	Ongoing
1.2.1.7	Provide support to the Ten Days on the Island festival.	✓	100%
1.2.2	<b>Facilitate and support open community events that embrace our values and celebrate our place.</b>		
1.2.2.1	Facilitate the Burnie Shines program of arts, events, performances and exhibitions throughout October.	✓	100%
1.2.2.2	Plan for and hold Kids in the Park as an open event that celebrates children and young families.	✓	100%
1.2.2.3	Facilitate the Night on the Terrace New Year's Eve celebration as a community building event.	✓	100%
1.2.3	<b>Support projects and initiatives that promote our cultural heritage and history through a variety of formats.</b>		
1.2.3.1	Continue to implement a range of feature exhibitions at the Burnie Regional Museum.	▶	Ongoing
1.2.3.2	Continue to deliver public programs at the Burnie Regional Museum that encourage repeat visits and community involvement.	▶	Ongoing
1.2.3.3	Develop the Young Collectors program as an initiative to increase youth involvement with the Museum.	▶	Ongoing
1.2.3.4	Develop new BRM website, with calendar of events, education resources and some of the collection available online.	✓	100%
1.2.3.5	Implement new cataloguing system MOSAIC to increase access to collections and bring storage of BRM collection records in line with other state and national collecting institutions.	✓	100%
1.2.4	<b>Support civic events within the community.</b>		
1.2.4.1	Provide support to civic events such as Australia Day Celebrations, Anzac Day, Remembrance Day and Volunteers Events.	▶	Ongoing

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✕

Strategy	Action	Status	%Complete
<b>1.3</b>	<b>A COMMUNITY THAT PROMOTES AND VALUES ITS BROAD RANGE OF QUALITY LEISURE, RECREATIONAL AND SPORTING OPPORTUNITIES</b>		
1.3.1	Enhance and promote opportunities for recreation and leisure around our natural assets.		
1.3.2	Maintain and develop recreational and sporting facilities to encourage greater participation and sporting opportunities.		
1.3.2.1	Undertake a utilisation and needs audit of council-owned recreational facilities and develop improvement plans in accordance with the principles of the Recreational Strategy.	▶	45%
1.3.2.2	Develop a medium and long term plan for the provision of aquatic facilities.	✓	100%
<b>1.4</b>	<b>AN INNOVATIVE RANGE OF ACCOMMODATION AND RESIDENTIAL OPTIONS ADDRESSING ALL THE NEEDS OF THE COMMUNITY</b>		
1.4.1	Assess long term accommodation needs within the community and advocate for investment in appropriate housing options.		
1.4.1.1	Explore opportunities to support affordable housing programs.	▶	Ongoing
1.4.1.2	Undertake analysis to identify suitable areas with development potential for retirement living.	▶	Ongoing
1.4.1.3	Support initiatives to develop further student accommodation options.	✓	100%
1.4.2	Ensure policies, programs and strategies support diversity and choice in the form and setting of housing.		
<b>1.5</b>	<b>A VIBRANT AND PROGRESSIVE CENTRAL BUSINESS DISTRICT</b>		
1.5.1	Continue to invest in renewal of the CBD as a vibrant, attractive and cohesive retail and business hub.		
1.5.2	Achieve a visitor-friendly CBD through improved connectivity, navigational aids and infrastructure supports.		
1.5.2.1	Develop a strategy and implementation plan to create strong pedestrian linkages between cultural facilities.	✓	100%
<b>1.6</b>	<b>A RE-INVIGORATED PAPER MILL SITE THAT ADDS VALUE TO THE REGIONAL ECONOMY</b>		
1.6.1	Promote the strategic advantages of the paper mill site for manufacturing, processing, transport and storage.		
<b>1.7</b>	<b>A ROAD TRANSPORT SYSTEM THAT MEETS THE NEEDS OF THE COMMUNITY AND SUPPORTS THE WIDER REGION</b>		
1.7.1	Maintain the efficiency and safety of the local road network.		
1.7.1.1	Undertake a road safety audit of the urban road network and develop a plan of action to address deficiencies.	▶	50%
1.7.1.2	Develop a local transport strategy for determining management, construction and access priorities.	▶	80%
1.7.2	Manage the creation and regulation of controlled parking spaces to provide convenience and accessibility.		
1.7.2.1	Undertake a review of the disability parking facilities within the CBD.	✓	100%
1.7.3	Advocate for adequate public transport services to meet community needs within Burnie and improve efficiencies.		
1.7.3.1	Maintain an engagement with the CEO of Metro Tasmania on an annual basis.	✓	100%
1.7.4	Enhance opportunities for active transport.		

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✕



2

## AN INCLUSIVE AND HEALTHY COMMUNITY

## Strategic objectives

- Well-developed health infrastructure and programs respond to and meet regional needs
- The importance of physical and emotional wellbeing is valued and actively adopted by the community
- A place where everyone feels accepted and participates freely in community activities

### Food Hygiene

#### Objective

To ensure food for human consumption is safe, wholesome, properly described and compliant with the *Australian Food Standards Code and Food Act 2003*.

#### Actions

- Conduct regular inspections of all food premises that handle or sell food. There are currently 153 food premises licensed.
- Advise and educate on food handling procedures.
- Conduct food sampling in accordance with the requirements of the Department of Health and Human Services.
- Continuation of food handler training sessions with food businesses.

The number of inspections carried out per year on a premises depends on its risk factor.

The risk factor is calculated using the Australian Food Premises Assessment Code.

The Code takes into account the type of foods sold (i.e. if they are potentially hazardous), the skills and knowledge of the operator and the condition of the premises.

Higher risk premises are subject to a food audit by independent auditors as well as inspection by Council staff, whilst lower risk premises are inspected once per year.

The implementation of the Code continues the focus on reducing the amount of inspections required, thus allowing more time for Council officers to concentrate in other tasks and also providing less disruption to the operation of food premises.

This year a total of 170 inspections were conducted.

### Goals and objectives in relation to Public Health

#### Activity Overview

- To provide a capacity to monitor health and safety standards of the environment and in facilities providing food and personal services
- To deliver programs and services to facilitate an environment free from risk of environmental harm or nuisance
- To facilitate compliance with statutory requirements including licensing, inspection, and enforcement actions as required
- Assist in the promotion of consistent public health services across the region through resource sharing programs such as Immunisation and Food Premises with neighbouring Councils.

#### Aims

- To protect the health and safety of the community by having proper regard to:
  - The control and monitoring of effluent and waste discharge on-site
  - Health and hygiene standards of food premises
  - Pest control
  - Provision of immunisation and environmental health awareness programs
  - Administration and enforcement of relevant legislative and regulatory requirements
- To enhance the community awareness of environmental health and management issues
- To maintain a regular program of inspections and actions

### Public health risk activities (ear piercing and tattooing)

#### Objective

To ensure there are adequate systems in place to prevent the risk of cross contamination in premises used for skin penetration.

#### Actions

Register and inspect all skin penetration premises within the municipal area in order to ensure those premises and their operators comply with the Tattooing Guidelines for Public Health Risk Activities. These activities include ear piercing, tattooing and body piercing.

There are seven registered premises covering ear piercing, tattooing and body piercing activities.

## Environment and health complaints

Complaints of a various nature continue to consume a significant amount of time to satisfactorily resolve.

The table below is a summary of the numbers and categories of complaints received throughout the year.

CATEGORY	COMPLAINT	NUMBER
Noise	Industrial and residential noise issues.	18
Water	Oil and other pollutants in stormwater and recreational waters.	9
Air	Domestic wood heaters, Burn-off practices, spray painting, wood fibre dust and dust from land development practices.	21
Solid Waste	Inappropriate disposal of household garbage, car bodies and demolition waste, etc.	8
Food Complaints	Poor food handling, contaminated food, etc.	13
<b>TOTAL</b>		<b>69</b>

## Regulated systems (cooling towers)

### Objective

To ensure all cooling towers are operated and maintained in such a manner that they do not cause Legionella.

### Actions

- Register all cooling towers in accordance with the Department of Health and Human Services Guidelines for the Control of Legionella in Regulated Systems.

- Keep accurate records of the cooling towers to include:
  - Type of cooling system
  - Location
  - Contact names of persons responsible for the cooling tower

There are cooling towers operating at three separate sites, with all cooling towers subject to risk assessment prior to licensing.

## Public swimming pools and spa pools

### Objective

To ensure all public pools and spa pools are operated so as to protect the health and safety of those using the facility.

### Actions

- Licence all public swimming pools and ensure their compliance with the Guidelines for Places of Assembly
- Take regular water samples to ensure compliance with the Microbiological Criteria for Swimming Pools

There are six public swimming pools of various sizes located in Burnie. All are sampled every month when operating for heterotrophic colony count, thermotolerant coliforms and Pseudomonas Aeruginosa.

There have not been any pools closed during the year; however occasional readings above the guideline recommendation required resampling. Corrective action was taken followed by resampling which showed the corrective action had been effective.

## Immunisations

### Objective

To provide a program to immunise all children and at risk persons, including staff flu vaccinations, in accordance with the National Health and Medical Research Council immunisation guidelines and in accordance with resource sharing activities with other North West Councils.

### Actions

- As part of a shared services agreement, visit all secondary schools across the Burnie, West Coast, Waratah, Wynyard and Circular Head municipalities and immunise students for Varicella Zoster (Chicken Pox) Human Papilloma Virus (HPV) and Diphtheria, Tetanus, and Pertussis. This year has seen the consolidation of vaccinations to the Grade 7 cohort, providing a more

effective roll-out of immunisation to school students.

- Conduct special immunisation sessions when required
- Provide the HPV register with timely reports of all Papilloma Virus vaccinations given

A total of 1,547 vaccinations were administered for the year.

## Recreational water quality

### Objective

To ensure water used for primary contact activities such as swimming and other direct water sports are sufficiently free from pathogenic organisms to protect the health and safety of the user.

- The monitoring of these waters has been carried out in accordance with the Recreational Water Quality Guidelines 2007 over the summer period for the presence of faecal coliforms

rain event). This point was retested with subsequent compliance. This is now the completion of twenty years of recreational water sampling with samples over that time complying with the recreational water guidelines. These consistent results have allowed for a reduction in sampling over this year with the results generally being in accordance with the Guidelines.

### Actions

- Identify areas popular for recreational water usage within the municipality

Samples taken complied with the limit of 140 enterococci/100ml set by the Recreational Water Quality Guidelines 2007, with the exception of a February sample (following a

### WATER SAMPLING DETAILS

LOCATION	6/1/15	19/1/15	3/2/15	9/2/15	17/2/15	2/3/15	CLASSIFICATION
Coee Beach (West End)	20	<10	<10		10	<10	Primary contact
Coee Beach (East End)	<10	10	<10		<10	<10	Primary contact
West Beach (West End)	<10	<10	10		10	<10	Primary contact
West Beach (East End)	10	<10	231	10	10	20	Primary contact
South Burnie (Yacht Club)	<10	10	10		<10	63	Primary contact

## Volunteer Awards

The Volunteer Awards were held at the Burnie Arts & Function Centre on 12 May and recognised the extraordinary achievements of 15 local people who have, and continue to make a difference to the Burnie community by volunteering their time, service and skills.

These 15 volunteers have volunteered an estimated 90,000 hours – which equates to 3,750 days, 535 weeks or ten years working 24 hours a day, seven days a week.

At an average of \$15 per hour, the value of this effort to the community is at least \$1,350,000 for their combined efforts.



# Burnie Challenge

The 2015 Burnie Challenge was another huge success, with over 1,100 people participating in the four kilometre mud run and obstacle course. An additional course, the Defence Force Recruiting Legacy Battle Run was introduced this year, to provide even more challenge to those willing to take it on.

The key objectives of the Burnie Challenge are to support and encourage people from all walks of life to become physically active and to create a fun opportunity for the whole community to be involved in.

Such is the popularity of the Challenge, it now attracts entrants from all around the state.

Burnie City Council is grateful for the support it receives from Health Care Insurance and other local businesses and organisations for the Burnie Challenge.

The Burnie Challenge is designed to encourage team work, therefore it is suitable for all age groups regardless of physical capabilities.



## Burnie Ten and 321-GO kids' race

The 2014 B&E Burnie Ten was again a success with over 3,000 people taking on the ten kilometre course. Celebrating its thirtieth anniversary, the B&E Burnie Ten is still a Tasmanian calendar highlight.

1,344 children participated in the Health Care Insurance 321-GO kids' race in 2014, an increase on the previous year. With improved community awareness to become healthier and more active, both events provide an annual personal goal for young and old.

Not only do these events attract significant entries, they also draw thousands of family, friends and interested onlookers to Burnie. The large amount of spectators that support both events add a unique atmosphere and are key to the success of these races.

The effort of a huge number of volunteers does not go unrecognised. These volunteers are made up of individuals, long standing committee members and a wide range of community groups who all fill vital roles.

The B&E Burnie Ten and Health Care Insurance 321-GO kids' race are organised by Council staff together with the Burnie Ten and 321-GO committees.



# Financial assistance grants

Thirteen community clubs and organisations were awarded financial assistance throughout 2014/15 over the two rounds of Financial Assistance Grants administered by Council.

- \$1,570 was granted to the Burnie Table Tennis Club for the acquisition of four wheelchair friendly table tennis tables to increase the inclusiveness of the Burnie Table Tennis League Inc.
- \$3,935 was granted to the West Ridgley Cricket Club to purchase a security system for the Ridgley Community Centre Hall and to purchase new table and chairs.
- \$2,814 was granted to the Ridgley Football Club to construct and fit a roller door between the two opposition change rooms replacing old particle board partitions.
- \$3,500 was granted to the Natone Football Club to purchase heating for the club rooms.
- \$3,000 was granted to the Burnie High School Parents & Friends Association to hold workshops with Andrew Legg and his choristers with Burnie's local school and community choirs.
- \$1,590 was granted to the Australian Breast Feeding Association to send two people to attend the Australian Breast Feeding Association National Conference in Melbourne in August 2014.
- \$1,893 was granted to the Upper Natone Hall Committee to remove old weatherboards and re clad with custom orb and sisalation.
- \$2,172 was granted to the Burnie Girl Guides to purchase a colour photocopier.
- \$4,000 was granted to the Darwin Football Association to install a reverse cycle heat pump for their headquarters.
- \$1,555 was granted to the Natone and District Neighbourhood Watch to assist with the purchase of a community defibrillator for the Stowport/Natone communities.
- \$3,000 was granted to the Burnie PCYC to assist with the purchase of an 'Operation Resilience Vehicle' for the Operation Resilience Program.
- \$4,146 was granted to Whitelion for a pilot program targeting young males aged between 11-14yrs who are disengaged from their community.
- \$6,350 was granted to the Burnie Community House in conjunction with Kommunity Kids, for the purchase of a shipping container to establish a permanent storage and working space on the vacant land adjacent to the Community House.

## National Youth Week

A Youth Makers' Market was held for the second consecutive year in 2015, showcasing the creative and talented youth of Burnie who were interested in selling, and promoting their products, to the wider community. The 'You Can Make it!' Makers Market was held at the Marine Terrace Plaza with 10 stallholders participating.

The aim of this event was to give young creative people the opportunity to publicly exhibit and sell their creations and to allow them to feel recognised and valued for their talents. It also empowered them to pursue their passions through entrepreneurship. The wider community were given the opportunity to recognise and experience the talents of these young people.

The public affirmed the talents of these young people through public choice votes. The winners of each category won a \$200 Burnie Gift Voucher to go towards pursuing their talent.

## Play for Life

Play for Life is an initiative that supports all young people in Burnie to be involved or connected to regular, organised sport or recreation activity. The Play for Life reference group aims to facilitate and strengthen pathways to participation and provide a sustainable mechanism to remove barriers.

From this reference group, a program has been created in schools called the 'Roll and Hoop Ambassador Program'. The program aims to provide a direct link between local community sports clubs and local community schools. Throughout the year, sporting clubs provide activities to primary and secondary schools during lunch hours, introducing children to their sporting club and providing a pathway for children to become involved in sport via a transition program during the school holidays.

## Family Walk and Ride Day

The 2014 Family Walk and Ride Day is a free family friendly annual event held to promote the use of the coastal shared pathways. This year it was held on Sunday 30 November and participants could choose to begin their walk or ride either from Cooe in the West or the Yacht Club in the East, meeting up at the Waterfront.

Approximately 100 people participated on the day each going into the draw to win some great raffle prizes.

This event is all about encouraging the community to be active with the whole family, in a fun and informal way.

## FUTURE DIRECTION 2 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>2.1</b>	<b>WELL-DEVELOPED HEALTH INFRASTRUCTURE AND PROGRAMS RESPOND TO AND MEET REGIONAL NEEDS</b>		
<b>2.1.1</b>	<b>Continue to advocate for Burnie to be the north west centre for health services.</b>		
2.1.1.1	Advocate for a commitment of long term operational funding toward the cancer centre.	✓	100%
2.1.1.2	Maintain an engagement with the NWAHS CEO on a six-monthly basis.	▶	Ongoing
2.1.1.3	Continue to advocate to government for a fully integrated health service across Tasmania, maintaining a first class Emergency Department at Burnie and securing long term recurrent funding for the cancer centre.	✓	100%
<b>2.1.2</b>	<b>Continue to advocate for strong health programs and services that meet the needs of the community.</b>		
2.1.2.1	Complete a mapping project on collaboration between service providers.	✓	100%
<b>2.1.3</b>	<b>Maintain effective and supportive relationships with non-governmental health agencies.</b>		
2.1.3.1	Meet with disability service providers to gain an understanding of community needs and advocate with them for adequate resources and facilities.	✗	
<b>2.2</b>	<b>THE IMPORTANCE OF PHYSICAL AND EMOTIONAL WELLBEING IS VALUED AND ACTIVELY ADOPTED BY THE COMMUNITY</b>		
<b>2.2.1</b>	<b>Facilitate a suite of family-focused activities that promote wellbeing and healthy lifestyles.</b>		
2.2.1.1	Run the Burnie Challenge as an annual event.	✓	100%
2.2.1.2	Support the Burnie Ten and 321Go children's footrace event.	✓	100%
2.2.1.3	Run the Family Walk and Ride Day as part of Bike Week on an annual basis.	✓	100%
<b>2.2.2</b>	<b>Encourage community-driven initiatives that focus on developing healthier lifestyles and improved emotional wellbeing.</b>		
2.2.2.1	Explore partnership opportunities to deliver, promote or support healthy eating initiatives such as the Cook-Off, Produce to the People, Community Gardens, or other established programs.	✓	100%
<b>2.3</b>	<b>A PLACE WHERE EVERYONE FEELS ACCEPTED AND PARTICIPATES FREELY IN COMMUNITY ACTIVITIES</b>		
<b>2.3.1</b>	<b>Promote the improvement of equal access across various types of barriers that prevent participation.</b>		
2.3.1.1	Explore a partnership program that provides opportunities for young people to participate in an activity of their choice where affordability is a limiting factor.	▶	Ongoing
2.3.1.2	Advocate for improved affordable transport for children with disabilities.	▶	Ongoing
2.3.1.3	Seek to maintain a range of low cost or free activities and events within the community to ensure that cost is not a barrier to participation.	▶	Ongoing
<b>2.3.2</b>	<b>Support initiatives aimed at improving social outcomes by removing barriers to participation in learning and employment opportunities.</b>		
2.3.2.1	Support the implementation of the Local Solutions, Better Futures funded projects in the Burnie area.	✓	100%
2.3.2.2	Work with our community through a <i>Collective Impact Framework</i> to remove obstacles that prevent participating in opportunities for training and employment.	▶	Ongoing
2.3.2.3	Partner with service clubs and agencies to identify projects that will target special needs in the community.	▶	Ongoing
2.3.2.4	Facilitate the <i>Getting Ahead in a Just Getting by World</i> program.	▶	Ongoing
<b>2.3.3</b>	<b>Promote volunteerism as a lifestyle choice.</b>		
2.3.3.1	Develop a program aimed at encouraging volunteering amongst young people.	▶	Ongoing
<b>2.3.4</b>	<b>Promote inclusiveness and participation within identifiable groups.</b>		
<b>2.3.5</b>	<b>Assist those who assist the community.</b>		
2.3.5.1	Facilitate engagement between Aldermen and at least one community group per month.	✓	100%
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			



3

A CENTRE FOR INFORMATION,  
KNOWLEDGE AND LEARNING

## Strategic objectives

- UTAS is a strong leader in the provision of education and research in the Burnie region
- The education providers work together and are responsive in meeting the learning needs of the community
- The community is engaged in education and values learning from the early years and throughout life
- Our community is skilled and able to manage change and meet global, regional and local challenges
- Opportunities exist for people to achieve their dreams and potential

# Autism Specific and Early Learning Care Centre

**This year, the North West Tasmania Autism Specific Early Learning and Care Centre (NWTas ASELCC) celebrated its 5th birthday, as well as the announcement of ongoing funding by the Prime Minister during a visit to Burnie.**

The NWTas ASELCC provided early intervention for more than 70 children through our Burnie Hub and Satellite Centres (in Devonport and Smithton) over the last year.

During 2014/15, the ASELCC has hosted and participated in community events in order to share information about autism and to facilitate the participation of families in our community. These events included a Trivia Night during Burnie Shines, a 'Chill-out Tent' at 321 Go, a BBQ for International Day for People with a Disability, community information sessions across the North West Coast and an Autism Month Family Fun Day. Over Christmas, the centre hosted an 'ASD-friendly Santa' and won 'Best Children's Float' at the Burnie Christmas Parade.

The ASELCC plays a very important role in workforce development in our region. In November 2014, the centre

hosted a public workshop presented by expert on autism and anxiety, Dr Anne Chalfont. The ASELCC also provided more than 25 work experience and student placements for University, TAFE and high school students and others looking to expand their experience in the workplace.

During this period, the ASELCC has been contributing to policy and practice in the local area, state-wide and nationally. The centre's social worker, John Hockley, joined the steering committee for Burnie Communities for Children, and the ASELCC Manager, Kathryn Fordyce, was appointed to the Tasmanian Government's Ministerial Autism Advisory Panel and the National Disability Insurance Scheme (NDIS) Autism Stakeholder Group.

Importantly, the ASELCC has partnered with the University of Tasmania Rural Clinical School (UTAS RCS) and the other ASELCCs to undertake research.

This research includes a study with the Adelaide ASELCC on the wellbeing and social inclusion of parents, a study with the Perth, Adelaide and Brisbane ASELCCs on evidence-based practice, and a study as part of the Autism CRC into the clinical subtypes of autism. A paper on the outcomes of the children who attend the NWTas ASELCC was also presented at the Rural Health Conference in Darwin.

We have been humbled by the support we have received by the community, the media and local politicians this year. A visit from Senator Mitch Fifield (Minister for Disability) and Brett Whiteley MP coincided with the announcement that the Australian Government would extend funding to facilitate the service's transition to the NDIS. We are working with the Government on an individualised funding agreement for 2016-2018 and look forward to expanding our work into the future.

## Youth Making Changes Around Burnie

Youth Making Changes Around Burnie (YMCAB) is an active group of young people aged 14-25 who organise, facilitate and promote events for young people in the Burnie community. YMCAB meet on a monthly basis and provides a safe, friendly environment for young people to discuss ideas and

concerns and to look at new ways to engage the youth in the Burnie area.

YMCAB also deliver various events such as the YMCAB Halloween Party during Burnie Shines, the Summer Pool Party in February and various gigs and fundraising activities.

YMCAB members are also involved in the organisation and delivery of National Youth Week events such as the Youth Makers' Market and Street Performer Festival, and the North West National Youth Week Regional Expo.

# Inclusion Support Agency

Council has sponsored and supported the Inclusion Support Agency (ISA) for 16 years and is in the second year of a three year funding agreement with the Australian Government Department of Education.

The Inclusion Support Agency sits under the umbrella of the Inclusion and Professional Support Program (IPSP) and works collaboratively to support and resource eligible education and care services. The objectives of the IPSP are to promote and maintain high quality, inclusive education and care, for all children.

There are 67 Inclusion Support Agencies (ISA's), supporting metro, regional, rural and remote regions throughout Australia, providing inclusion support to Commonwealth funded Children's Services. The ISA's focus on:

- Children with disability, including children with ongoing high support needs;
- Children from culturally and linguistically diverse backgrounds,
- Children from a refugee or humanitarian intervention background; and
- Indigenous children

Council is also part of the ISA Alliance which was established to develop a vision for inclusion support,

have a representative voice for all ISA's, recognise current and future professional development opportunities, identify opportunities and vision for innovation in the sector and to support the sharing of good practice.

In 2014 this included having input to the Productivity Commission Inquiry Report into Child & Early Childhood Learning and resulted in a recommendation that Government should retain the Inclusion Support Agency, Inclusion Support Subsidy, and other elements from the Inclusion and Professional Support Program to form the core of a new Inclusion Support Program.

## Dream Big project

Dream Big is a community initiative aimed at supporting and encouraging Grade 5 students to dream big and look beyond perceived barriers when considering their future beyond high school. It aims to give students a taste of a career of their choice, as well as exposing them to college and university opportunities.

Dream Big is a vision about inspiring young people to dream about, and create an optimistic, but realistic, vision for their own future.

During the program which runs throughout the school year, students visit various workplaces and educational institutions and are exposed to various career opportunities through a fun and informative hands on approach.

This project is a partnership between schools and the broader community, with local employers enthusiastically embracing the program. The focus is on working together, investing in what will be the future workforce and paving the way for them to be positive contributors to the community.

## Burnie Children's Services

Burnie City Council operated two long-day care centres; Milpara Early Learning Centre and Alexander Beetle House, as well as Outside School Hours Care and Vacation Care programs at local schools, until January 2015.

Following a review of Council's involvement in the direct service delivery of child care, Council undertook a process to exit from the delivery of child care services and transferred children's services to Discovery Early Learning Centres.

Council is proud of providing over 30 years of services to the families of Burnie, and acknowledges the high standard care delivered by staff over that time. It is more than satisfied that this high standard of quality care will continue to be delivered by Discovery.

## 10 Families

The 10 Families collective impact working group has designed and piloted a process to assist families with children who were disengaged or beginning to disengage from education and were open to participating in the process. 10 Families also aims to assist services to work on process issues through collective impact. The pilot program has been through a continuing design process and began an active pilot with families, with organisations across the NGO sector, community, federal and state government agencies and departments involved.

## Collective Impact - Burnie Works

Collective Impact is a framework to address complex and entrenched issues in our community such as social disadvantage, employment and education. The framework uses five core principles; a common agenda, shared measurement systems, mutually reinforcing activities, continuous communication and a backbone support organisation. Burnie City Council provides a Project Officer for Collective Impact to

provide support through a distributive backbone.

Collective Impact efforts in Burnie have continued to grow, as we pursue the goals set by the community in Making Burnie 2030. The framework of the collective impact initiative - Burnie Works - has been designed as an umbrella connecting collective impact working groups in the community such

as BIG, Employment Partnership Group and 10 Families.

A central coordinating Local Enabling Group has been established, and work to grow community involvement is continuing. Communities for Children and the Hilltop Fresh Food Project are connected to Burnie Works and these organisations have already begun the process of incorporating collective impact principles into their work.

## Burnie Youth Council

**The Burnie Youth Council has been operating for 14 years and is comprised of two representatives from each school and college in the Burnie municipality.**

The Burnie Youth Council provides members with a unique opportunity to participate in civic education and gain a greater understanding of local government. Burnie Youth Council provides the Council with valuable links and insight into the strengths and challenges of Burnie's young community.

This year the Burnie Youth Council is led by Youth Mayor, Oliver Fryett from Burnie High School, Deputy Youth Mayor Senior, Chloe Lynch, from Burnie High School and Deputy Youth Mayor Junior, Alec Mollison, from Burnie Primary School. The elected Councillors are responsible for facilitating meetings and

representing Burnie's youth at a number of community events during the year.

The 13th Annual Burnie Youth Council Art Challenge was held in September and was a resounding success with 328 entries received from schools and colleges in the Burnie municipality. Much of this success was attributed to the Challenge's theme of 'open expression, anything goes' as well as providing additional assistance for schools to enter. The works were exhibited at the Burnie Coastal Art Group Gallery with winning works displayed at a special exhibition at the Burnie Regional Art Gallery.

## Bursaries and awards

The Education Bursaries and Awards Policy has been developed to invest in young people within the Burnie community by encouraging their education development. This policy aims to support young people with their studies at the University of Tasmania and encourage students in other levels of education by awarding excellence in leadership and positively contributing to the values of the school.

A total of \$11,700.00 was awarded last year under this policy.



# University of Tasmania Science Investigation Awards

The North West Science Investigation Awards (SIA's) have been held in Burnie since 2005, and were initially presented by the University of Tasmania (UTAS) and the Primary Industry Centre for Science Education (PICSE). Following the withdrawal of funding from PICSE, UTAS took on the awards with the support of the NW Science Investigation Awards Reference Group formed by BIG and community representatives. Burnie City Council is represented on this group and provides support to the organisation of the event.

Students from Year 5 – Year 12 undertake an investigative research science project, which is displayed and presented to judges at the SIA's.

Successful students and their families then attend an awards night at the University of Tasmania.

The 2014 SIA's were held on 4 September across the Cradle Coast Campus and Burnie Primary School. The SIA's were attended by 397 students presenting 219 projects across 17 schools and received a high level of support and sponsorship from the North West community. The North West Coast was well represented by successful students at the Tasmanian Science Talent Search and the BHP Billiton Science and Engineering Awards.

2014 saw the introduction of the Lion Young Scientist Award. The inaugural

recipient, Mel Gerwin, participated in the Tasmanian Science Talent Search and the BHP Billiton Science and Engineering Awards receiving second prize. Mel Gerwin went on to represent Australia at the Intel International Science and Engineering Fair in May 2015.

The awards provide a valuable pathway for North West students in science, technology, engineering and mathematics. The support of the SIA's Reference Group, UTAS and Burnie City Council has continued, with preparations for the 2015 SIA's beginning in early 2015. The 2015 SIA's will also see the introduction of engineering investigations, with the hope to develop this into a category in the future.

## BIG

BIG is a collective impact working group formed by industry, business and education representatives from the community which aims to support our young people onto positive life pathways. BIG is working to increase connections between business and education through events and/or initiatives in the community around education and employment. The BIG team is formed by four business and industry representatives, four education representatives and one local government representative.

BIG launched in November 2014 and is now assisting and developing activities in the community. BIG

has developed a strategic plan, branding and a partner structure with administrative support from Burnie City Council. Council has endorsed BIG and its activities in the community. BIG has supported the UTAS Science Investigation Awards (North West), the Books in Homes Program and the Try' a Skill (North West).

All support provided by BIG is non-financial and focuses on increasing the connection between education, business and industry and providing quality experiences to young people in our community.

## The Search

The Search is a privately funded competition convened by the Centre for Social Impact to find the most promising early stage collective impact initiative in Australia.

The Search provides the selected community with up to \$1 million in resources and support over three years.

The Burnie Works Collective Impact initiative was selected as one of eleven shortlisted communities from 49 expressions of interest received across Australia. Burnie Works subsequently submitted a full application and was visited by a member of the judging panel in February 2015.

Representatives of Burnie Works attended training with The Search and other shortlisted communities in March 2015. Burnie Works was announced as the winner of The Search by the Governor - General Peter Cosgrove in March 2015.

## Local Enabling Group

The Local Enabling Group was formed as a central backbone organisation for the Burnie Works collective impact initiative. Six members representing the community and key sectors; service organisations, education, business and industry and local government make up the group. Following discussion, a process to seek a seventh member from the health sector was initiated.

The Local Enabling Group will undertake activities to support and connect collective impact activities in Burnie and has begun continuing strategic planning work. The Local Enabling Group also took initial steps to set up a Policy Reference Group for Burnie with representatives from the three major political parties in Tasmania.

## FUTURE DIRECTION 3 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>3.1</b>	<b>UTAS IS A STRONG LEADER IN THE PROVISION OF EDUCATION AND RESEARCH IN THE BURNIE REGION</b>		
<b>3.1.1</b>	<b>Partner with the University of Tasmania including the Rural Clinical School to maximise the growth of the UTAS Cradle Coast Campus.</b>		
3.1.1.1	Work with UTAS to develop courses based in Burnie that meet the needs of our region.	▶	Ongoing
3.1.1.2	Provide input into a long term campus plan for UTAS Cradle Coast Campus.	✓	100%
3.1.1.3	Work with UTAS to develop the West Park masterplan.	▶	10%
3.1.1.4	Work with UTAS to ensure the smooth integration and operation of functions at the Makers' Workshop site.	✓	100%
<b>3.2</b>	<b>THE EDUCATION PROVIDERS WORK TOGETHER AND ARE RESPONSIVE IN MEETING THE LEARNING NEEDS OF THE COMMUNITY</b>		
<b>3.2.1</b>	<b>Promote learning pathways.</b>		
3.2.1.1	Facilitate collaboration between education providers to strengthen learning pathways.	▶	Ongoing
<b>3.2.2</b>	<b>Encourage opportunities that optimise the use of assets and resources for education.</b>		
3.2.2.1	Encourage initiatives that strengthen partnerships across secondary and post-secondary providers.	▶	Ongoing
3.2.2.2	Facilitate a community discussion on how best to maximise education resources in Burnie.	✓	100%
3.2.2.3	Implement the progressive stages under the Heads of Agreement with UTAS on the land at West Park.	▶	Ongoing
<b>3.2.3</b>	<b>Encourage partnerships between education providers and industry that ensures training is matched to the employment needs of the region.</b>		
3.2.3.1	Identify and facilitate a project that builds strong linkages between education and industry sectors.	▶	Ongoing
3.2.3.2	Review the partnership between the Autism Specific Early Learning Care Centre (ASELCC) and UTAS.	✓	100%
3.2.3.3	Support workforce participation programs by making available work experience placements.	▶	Ongoing
3.2.3.4	Support the development of BIG educational/business events.	▶	Ongoing
<b>3.3</b>	<b>THE COMMUNITY IS ENGAGED IN EDUCATION AND VALUES LEARNING FROM THE EARLY YEARS AND THROUGHOUT LIFE</b>		
<b>3.3.1</b>	<b>Invest in programs that develop the potential of our children.</b>		
<b>3.3.2</b>	<b>Develop child care centres as family service hubs.</b>		
3.3.2.1	Continue to support the development of family programs at the Burnie Child and Family Centre.	▶	Ongoing
<b>3.3.3</b>	<b>Encourage initiatives to improve our education retention rates and promote the value of education.</b>		
3.3.3.1	Contribute to developing a meaningful alternative to Leavers' Dinners that shifts the focus from leaving to transition.	▶	10%
3.3.3.2	Work with providers to develop a collaborative campaign aimed at valuing education within our community.	✗	
<b>3.3.4</b>	<b>Encourage initiatives that provide opportunities for lifelong learning.</b>		
<b>3.4</b>	<b>OUR COMMUNITY IS SKILLED AND ABLE TO MANAGE CHANGE AND MEET GLOBAL, REGIONAL AND LOCAL CHALLENGES</b>		
<b>3.4.1</b>	<b>Improve the resilience of the Burnie community.</b>		
<b>3.4.2</b>	<b>Advocate for access to relevant professional development and up-skilling opportunities.</b>		
3.4.2.1	Work with industry and business to facilitate professional development opportunities in Burnie.	▶	Ongoing
3.4.2.2	Advocate for extension of under-graduate and post-graduate offerings at the Cradle Coast Campus that are relevant to the region's industry needs.	✓	100%
<b>3.5</b>	<b>OPPORTUNITIES EXIST FOR PEOPLE TO ACHIEVE THEIR DREAMS AND POTENTIAL</b>		
<b>3.5.1</b>	<b>Celebrate the successes of people who have excelled in their field.</b>		
3.5.1.2	Provide support to the Dream Big project being undertaken by local schools introducing children to careers in local industry.	✓	100%
<b>3.5.2</b>	<b>Contribute to an optimistic outlook by promoting the positive stories within our community.</b>		
3.5.2.1	Take up opportunities to feature positive stories within the community through Council's various communication channels.	▶	Ongoing

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗

# 4

## A SECURE, INNOVATIVE AND DIVERSE ECONOMY



## Strategic objectives

- A globally competitive business community, focused on the development of niche and premium products
- A highly skilled workforce with a focus on innovation and entrepreneurship
- A five-star visitor experience on the edge of adventure
- The City of Makers renowned for its niche industries, specialty manufacturing and artisanship
- The opportunities offered by contemporary communications technology are maximised

## Cruise ships

The Port of Burnie has welcomed cruise ships for almost 20 years and regularly ranks as one of the best Australian ports as voted by cruise ship passengers.

Burnie is an attractive destination for both domestic and international passengers as they can access a diverse range of attractions in close proximity. Cradle Mountain and Stanley rate amongst the most popular wilderness and heritage destinations in the world and are only an hour and half drive from Burnie. Passengers also enjoy the small towns and picturesque coastline of the North West, while others like exploring the local attractions that Burnie has to offer, including Emu Valley Rhododendron Garden, Makers' Workshop and the Burnie Regional Museum and Art Gallery precinct.

The 2014/15 season saw 12 ships visit the Burnie port. The Dawn Princess returned three times close to full capacity of 1,990 passengers and

crew. In total, approximately 29,000 passengers and crew arrived in Burnie on a cruise ship with 60% of these visitors catching our shuttle bus service into the city and the remaining 40% booked on pre-arranged excursions to a variety of North-West destinations.

As in previous years, the reception on the wharf has been an integral part of the welcome to Burnie experience.

Passengers are greeted by friendly volunteers, who provide a welcome brochure containing a map of the city and other important information. Mayor Anita Dow greets passengers in her mayoral robe providing them with a unique photo opportunity. This gesture is always seen as extremely positive.

The cruise ship visits are managed by Council's Business & Recreation staff in conjunction with the Visitor Information Centre at Makers' Workshop. With the invaluable help of volunteers working on the wharf and on the shuttle buses, the service offered is well organised and provides an enjoyable experience.

The cruise ship visits provide Burnie an economic boost with an estimated \$3 million spent in the region in this past year. The immediate economic boost for Burnie is fantastic, yet anecdotal evidence suggests the growing opportunity is the number of repeat visitors who use the cruise as an opportunity to experience a taste of Tasmania and then return for a longer stay or encourage family and friends to visit Burnie.

## Economic development

Council was very pleased to see the completion of the \$150 million Lion redevelopment at Old Surrey Road. Council provided assistance to Lion under its economic development policy to ensure that this development would take place in our region.

Council has continued to engage with key industries in the area, including forestry, horticulture and advanced manufacturing, to provide assistance where required.

Following the announcement by Caterpillar Underground Mining that

it would be relocating manufacturing operations to Thailand, Council has participated on the Caterpillar Transition Taskforce and associated working groups. While this is a significant blow to the local economy, Council is confident that advanced manufacturing will continue to play a vital part in our regional economy.

Council has expressed concern with the announcement by NBN regarding the roll-out of Fibre to the Node (FTTN) in Burnie rather than Fibre to the Premises (FTTP), as installed in Hobart and Launceston. Council believes it

is vital that local businesses have access to FTTP to remain competitive. As well as lobbying government for a change in technology, Council is investigating a switch from FTTN to FTTP for the CBD and South Burnie/Wivenhoe.

Council has requested NBN undertake the necessary planning work to understand the investment required to make the switch to FTTP. Once this is known, Council will then lobby for funding to undertake this switch.

# Visitor Information Centre and Creative Paper Tasmania

Visitors continue to have a strong presence at Makers' Workshop, the location of Burnie's Visitor Information Centre and Creative Paper Tasmania. The Visitor Centre serviced 40% of the 99,000 annual visitors, with the provision of a booking service for Tasmanian accommodation and attractions, experienced local knowledge and support in dispersing tourists throughout the region.

Successfully working alongside University of Tasmania, Council

continues to be actively involved in delivering a tourism centre of regional significance. Continued excellent feedback from visitors, industry professionals and visiting journalist ensures Makers' Workshop's increasing recognition as a *must see* experience when on the North West Coast.

Creative Paper continues to grow in popularity for its handmade paper tour experience with a successful year with notable growth in the coach market

sector and continued support by schools in the region.

The boutique factory production of handmade paper continues to be popular with stationery and retail outlets throughout Australia on-selling these products.

## 3BG

The development of the umbrella group known as 3BG came into effect in 2014/15 with the Memorandum of Understanding being signed and presented at the Governor's Dinner on June 9 2015.

3BG facilitates communication and support for the three business groups - City Link, Burnie Chamber of Commerce and Industry and the Burnie Tourism Association. The group meet monthly to share ideas and information and work on projects and issues that are beneficial for, or affect all three groups. The groups are also offered Executive Support by Burnie City Council to assist in the secretarial duties and organisation of events and promotions.

Each group has enjoyed a number of successes in separate projects and all three are busy working to promote Burnie as a vibrant and attractive place to conduct business and visitor activities.

## FUTURE DIRECTION 4 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>4.1</b>	<b>A GLOBALLY COMPETITIVE BUSINESS COMMUNITY, FOCUSED ON THE DEVELOPMENT OF NICHE AND PREMIUM PRODUCTS</b>		
4.1.1	Support the growth of the Burnie economy through the principles of the Burnie Economic Development Strategy and the Settlement and Investment Strategy.		
4.1.1.1	Develop and distribute a brochure promoting business advisory services from Federal, State and community levels.	▶	15%
4.1.1.2	Support new and expanding businesses through the application of Policy C11 Assistance to Business.	▶	Ongoing
4.1.1.3	Facilitate a project for the local business community that demonstrates the effectiveness of economic gardening principles.	×	
<b>4.2</b>	<b>A HIGHLY SKILLED WORKFORCE WITH A FOCUS ON INNOVATION AND ENTREPRENEURSHIP</b>		
4.2.1	Build opportunities for innovation and entrepreneurship to flourish.		
<b>4.3</b>	<b>A FIVE-STAR VISITOR EXPERIENCE ON THE EDGE OF ADVENTURE</b>		
4.3.1	Promote Burnie as a hub for a diverse range of tourism experiences within the region.		
4.3.1.1	Support the ongoing attraction of the Cruise Ship market to Burnie.	▶	Ongoing
<b>4.4</b>	<b>THE CITY OF MAKERS RENOWNED FOR ITS NICHE INDUSTRIES, SPECIALTY MANUFACTURING AND ARTISANSHIP</b>		
4.4.1	Develop initiatives that strengthen the Makers of Burnie brand and align with the Tasmanian brand.		
4.4.1.1	Explore potential ways of assisting and growing the Farmers' Market.	×	
4.4.1.2	Assist in the development of a Regional Manufacturing Network.	✓	100%
<b>4.5</b>	<b>THE OPPORTUNITIES OFFERED BY CONTEMPORARY COMMUNICATIONS TECHNOLOGY ARE MAXIMISED</b>		
4.5.1	Advocate for regional access to current technology, communications services and infrastructure.		
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ×			



5

A NATURAL AND BUILT ENVIRONMENT  
THAT IS RESPECTED AND CARED FOR

## Strategic objectives

- Our natural resources are protected and enhanced
- The region develops and uses renewable energy sources
- A strong level of participation and collaboration in community based environmental protection and conservation groups
- A region that is energy, water and waste efficient
- A built environment that is valued, reflects our past and embraces our future

## Waste management initiatives

**Council provides a range of waste management services to the community including kerbside refuse and recycling collections, commercial districts cardboard collections, public place recycling and litter collections and waste transfer and resource recovery opportunities via the Burnie Waste Management Centre (BWMC).**

During the year Council actioned several waste and resource recovery management services and are pleased to report the highlights from the 2014/15 year.

Waste to land held steady this year – 12,787 tonnes compared to 12,636 tonnes in 2013/14.

In the third year of operation for contractor Transpacific Industries (TPI) 655 tonnes of materials were recovered from mixed waste in the transfer shed. These materials included cardboard, metals, timber and concrete.

TPI successfully continued dismantling mattresses to recover steel. This resulted in a reduction of some 900 mattress springs no longer going to landfill over the 12 month period. This is a huge benefit to the regional landfill operations as mattress springs are difficult to compact and take up valuable space.

There were also increases seen in many other recycling activities onsite including cardboard, oils and green waste.

Burnie's first free waste weekend held in September was a great success, with over 600 tokens presented to the Centre. Common items disposed of included broken furniture, mattresses, tyres, old carpet, kitchen appliances, televisions and computers. There was also increased activity at the Tip Shop during this weekend. Following community feedback, the use of the March tokens was extended throughout the month of March. In total 989 tokens were utilised during this period. Community feedback regarding this system was very positive.

The Tip Shop successfully re-homed over 6,000 items during the year with the bulk being made up of kitchen items followed by books, toys and bulky furniture items.

75% of all green waste deposited was done so by using a token. Approximately 18,479m<sup>3</sup> was diverted from landfill.

Increased competition in cardboard collection companies, coupled with a commercial cardboard collection tender, resulted in significant cost savings for collection services and an improved evening cardboard collection service for the CBD. Businesses welcomed this new service as streets are left cardboard free during the day.

The Resource Recovery Education Program included a number of school tours, media releases, as well as fortnightly waste reduction initiatives posted onto Council's website.

This year random recycling bin audits were conducted throughout the region to ascertain the types of recyclables and contaminants appearing in kerbside recycling collection. 30% of bins were found to have small amounts of contamination and another 10% showed larger amounts of contamination. This initiative also included a comprehensive media and targeted education campaign providing advice and notification stickers regarding compliance and helpful hints and tips.

### Waste Management Centre landfill capping

The final stage of the rehabilitation of Stage 2A of the Burnie landfill was completed this year. Council had an obligation under its environmental license to provide a final cap on the landfill (consisting of a GCL liner and 750mm of clay), to manage

stormwater, install a landfill gas management system and finally to revegetate the capped surface.

A north west contractor was engaged to undertake the project on behalf of Council. Some 30,000m<sup>3</sup> of material

was moved and placed to construct the landfill capping.

At present Council have no future plans for the capped landfill, other to maintain the associated infrastructure and vegetated areas.

# Burnie Interim Planning Scheme

The Burnie Interim Planning Scheme 2013 was simultaneously introduced with each of the other Cradle Coast region municipal planning schemes in late 2013. The new schemes were notified and opportunity provided for community consideration and comment.

The Council completed a joint review of all representations received in July 2014 and provided these in a common response to the Tasmanian Planning Commission containing the views, opinions, and advice of all of the Cradle Coast Region planning authorities on the matters in representations.

The Tasmanian Planning Commission is currently considering comments of the planning authorities and the matters in representations. The requirement

for public hearings was removed from the statutory interim planning scheme process as a result of changes to the *Land Use Planning and Approvals Act 1993* introduced in early 2015. The Commission has conducted a number of meetings as an alternative approach for enabling people making a representation to speak to their submissions.

The state government initiated action during 2015 to significantly change the land use planning scheme process

with an intention to replace individual planning schemes for each municipal area with a single Tasmanian planning scheme. The Council and the community has not yet been informed on the nature, purpose and content of the proposed single planning scheme.

The Council is awaiting clarification for how the State is to deal with finalising the Burnie Interim Planning Scheme in the context of its priority to introduce the Tasmanian Planning Scheme.

## Building and plumbing activity

**Building and plumbing activity has decreased from last year with Council having processed a total of 294 building/plumbing permits over the 2014/2015 financial year with a combined value of works in excess of \$41.1 million.**

The residential development over the 2014/2015 financial year (including new dwellings, dwelling alterations, and dwelling additions) accounted for 70 permits with a combined value which exceeded \$12 million. An additional \$1.4 million worth of building work was permitted for sheds, carports, decks, and verandahs associated with residential buildings.

The commercial building work permitted over the past year had a combined value of over \$27.1 million. This is largely due to a small number of large scale developments

such as the Aquatic Centre upgrades being undertaken.

The number of Plumbing Permits associated with Council's Stormwater Infrastructure Development Project decreased from 44% in 2013/2014 down to 27% of the total permits processed over 2014/2015 with the project being completed. It is noted, as a result of the completion of the Stormwater Project, that figures now more accurately reflect the building and plumbing work being undertaken by the community.

## Land use planning permit statistics

For the 2014/15 financial year, Council received a total of 123 planning permit applications and 20 applications for subdivision of land.

Applications covered a range of use and development, with continued activity in the small to medium residential sector, demolition and redevelopment, and commercial and recreation uses.

122 permit applications were determined in the period from 1 July 2014 until June 2015.

119 permits were granted, three refused, six determined not to require a permit, and one withdrawn. Fourteen applications remain undetermined. These include permit applications made but undetermined prior to 1 July 2014.



# Stormwater Infrastructure Development Program

The objective of Council's Stormwater Infrastructure Development Project is to remove stormwater systems which are currently connected to the sewer, at no cost to the property owner. This is possible due to a \$4.25m grant from the Australian Government.

The direct result of this project will be to release capacity of the Waste Water Treatment Plant at Round Hill and associated pump stations to handle future waste water flows from industry.

As of 30 June 2015, the property plumbing component of this project is substantially complete. More than 3,000 properties have been tested,

across eight areas in Burnie, with 420 identified with stormwater connections to the sewerage. In total, plumbing works at 340 properties was completed to eliminate stormwater from the sewerage.

The final component of this project is a leachate treatment project at the Burnie Waste Management Centre (BWMC).

Leachate from Stage One landfill at the BWMC currently discharges to TasWater's sewer system. During periods of extended wet weather, the leachate flow from the BWMC site, directed to sewer, is in the order of 0.5 to 1.2ML a day. To eliminate the leachate flow from the sewer, Council has been exploring alternate discharge and treatment options.

## Stormwater management

In 2013 a significant review of stormwater legislation occurred, which resulted in the *Urban Drainage Act 2013* being brought into effect.

Council is working towards developing an Urban Drainage Strategy as required by the Act and is supporting an initiative to establish a consistent state-wide framework for the strategy.

A key element of the Stormwater Strategy will be flood management and Council has undertaken extensive studies and work in the urban environment to identify and mitigate flood risks. A key project going forward in this regard is alteration to the Romaine Dam to provide suitable detention capacity to protect South Burnie in the event of a 1 in 100 year flood event.

The terrain on which Burnie is located means that there are many open drains, river and creek networks that require management in a variety of ways. Stormwater management has a link to emergency management, with the potential for flooding in a number of areas.

Key stormwater capital projects carried out in the past year include:

- Moody Street mains replacement.
- Stage 1 spillway and dam crest upgrade works (Romaine Dam).
- Neenah Road drainage improvements.
- Gully pit program of upgrading non-conforming and dangerous pit lids and failed infrastructure.
- Kerb outfall replacement program: renewal of property drainage pipe connections to the kerb where damage or failure has occurred.
- Stormwater Infrastructure Development Project

Council carries out ongoing maintenance works to clear hot spots where debris from trees and other rubbish collects. These areas include gully pits on roads, creeks, culverts and bridges.

## Roads and bridges

Council manages an extensive local road network that supports a range of transport needs for local and commuter transport, tourism, business and industry.

From a replacement value perspective the road and bridge network represents the major infrastructure invest of Council and the community.

Systems are in place to support the appropriate management of the road and bridge network including service level documents, inspection regimes, asset management plans and forward works programs.

Operational tasks carried out include pothole patching and pavement repairs, kerb and channel and footpath maintenance, shoulder and unsealed road grading, signs and barriers maintenance and installation and verge maintenance.

Annual Capital Works Programs included unsealed road re-sheeting, bitumen resurfacing and major patching programs.



## Weed management

**Council continued to provide advice and instruction to address declared weed infestations within the municipal area.**

All private and public landowners have a responsibility to prevent the spread of any plant declared to be a weed under the *Weed Management Act*.

It is pleasing to note the majority of landowners and occupiers take a very positive and active approach toward weed management, and work cooperatively with Council and their neighbours to identify and address the occurrence of weeds.

Significant community input, particularly in the Natone region, resulted in effective management of ragwort across areas of concern.

Council has been assisting the newly established Friends of Fernglade with relation to the community group's weed control works.

Council also undertook extensive mapping and control of pampas grass.

Weed control works were undertaken at Whalebone Creek, Alexander Creek, Cooee Creek, Emu River and Heybridge. Some of these areas included revegetation, with more to be carried out in the near future.

Council also worked collaboratively with Biosecurity Tasmania where possible after the outbreak of Myrtle Rust during early autumn, by providing awareness and information throughout its networks.

A total of 10 property inspection reports were issued and approximately 100 enquiries were received during the period.

## Asset management

Council is working towards meeting the requirements of the *Local Government Act 1993* in respect to asset management planning and strategy.

Development of a robust 10 year Capital Works Program, which is linked to Council's Financial Management Strategy, continues to progress.

The Asset Management Plan for transport assets has been reviewed and as a result transport assets were revalued in 2014/15. Further review of the Asset Management Plans will occur next year, with an aim to develop a strategic asset management plan at the completion of the review process.

Our focus continues to be on making adequate and ongoing funding provision for asset renewal and service deliver activities, to support the needs of the community.

## Moody Street mains replacement

A 25m section of stormwater main between Mount Street and Wilson Street was required to be replaced to address a localised flooding issue that had arisen. The section of main was a previous brick lined open drain that had been covered over in the past. The bricks had degraded over time and during times of high flows the drain eroded and caused flooding.

Replacement of the small section of drain was relatively complex due to the depth of the excavation, with a water main and gas main traversing the excavation.

The new work has performed well and there has been no reoccurrence to date of the flooding issue.

## Kerb ramp upgrade program

Throughout the urban areas there is a need to provide suitable crossings in the kerb and channelling to allow all users of the footpath (pedestrians, persons with mobility issues, parents with prams and the like) to cross the kerb and channelling safely.

In many older areas existing crossings do not meet contemporary standards and in some instances crossings have not been provided. Council funds an annual program to upgrade existing kerb crossings and to provide new kerb crossings.

Works are prioritised on the basis of the level of footpath usage and consideration given to locations where concerns have been raised by residents.

## Fire hazard management

Council again advised vacant land owners of their responsibility to ensure vegetation growth on their land does not become a fire hazard to their, or surrounding properties.

Follow up inspections were made in spring and early summer when the vegetation growth starts to grow out.

During 2014/15 most vacant land owners undertook satisfactory vegetation management on their land, with only 11 Fire Abatement Notices issued.

## East Cam Road embankment stabilisation

Following heavy rain and associated overland flows, a section of road embankment on East Cam Road eroded and there was a consequential landslide over 14m.

This landslide was repaired using rock to form a revetment wall to retain the earth embankment. At the top of the slip drainage works were carried out to manage future overland flows and aid in preventing a reoccurrence of the landslide.

## Road resurfacing

Council has an ongoing program to renew bitumen surfacings (spray seal and asphalt) within the road network.

The purpose of the renewal work is to maintain a water-tight road surface to protect the road pavement and also to provide a smooth ride surface.

This year Council spent \$1,086,226.44 on resurfacing works in the urban and rural environment.

## Road network upgrades

Council has an ongoing program to reconstruct and upgrade the road network throughout the municipality. As part of this program works continued on the West Mooreville Road upgrade. An 840m section of road was upgraded to complete improvement works on the section of road from East Cam Road to Three Mile Line Road. Pavement width was increased, and wider shoulders provided. This work will improve road safety and reduce road shoulder wear and maintenance.

## FUTURE DIRECTION 5 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>5.1</b>	<b>OUR NATURAL RESOURCES ARE PROTECTED AND ENHANCED</b>		
5.1.1	Recognise and protect those areas that are formally protected.		
5.1.2	Assist in the sustainable use of natural resources including agricultural land, forests, minerals, water, air and natural landscapes.		
<b>5.2</b>	<b>THE REGION DEVELOPS AND USES RENEWABLE ENERGY SOURCES</b>		
5.2.1	Support opportunities for both commercial and private generation of renewable energy.		
<b>5.3</b>	<b>A STRONG LEVEL OF PARTICIPATION AND COLLABORATION IN COMMUNITY BASED ENVIRONMENTAL PROTECTION AND CONSERVATION GROUPS</b>		
5.3.1	Support communities that care for and protect our environment.		
5.3.1.1	Support community environmental groups such as Friends of Little Penguins, Bushwatch, Burnie Coastal Care Group, Upper Natone Reserve Committee and Keep Australia Beautiful.	▶	Ongoing
<b>5.4</b>	<b>A REGION THAT IS ENERGY, WATER AND WASTE EFFICIENT</b>		
5.4.1	Support initiatives that promote energy efficiency.		
5.4.1.1	Advocate for more energy-efficient public street lighting.	▶	Ongoing
5.4.1.2	Investigate options to optimise the management of Council's electricity consumption and tariffs.	▶	Ongoing
5.4.1.3	Review opportunities to mitigate and reduce energy consumption across the whole of Council.	▶	Ongoing
5.4.2	Support the appropriate and efficient use of various water resources.		
5.4.3	Support the State and regional strategies in waste reduction.		
5.4.3.1	Participate in the Cradle Coast Authority Regional Waste Strategy.	▶	90%
5.4.3.2	Prepare a cost-benefit analysis on the provision of a FOGO (Food Organics Green Organics) kerbside service.	✓	100%
<b>5.5</b>	<b>A BUILT ENVIRONMENT THAT IS VALUED, REFLECTS OUR PAST AND EMBRACES OUR FUTURE</b>		
5.5.1	Ensure the use and development of land enables communities to provide for their social, economic and cultural wellbeing and for their health and safety, while maintaining the potential for land to meet reasonably foreseeable needs, without risk to the life supporting capacity of land, air and water.		
5.5.1.1	Complete the revised Planning Scheme.	✓	100%
5.5.2	Ensure the form and layout of settlement provides attractive, convenient, efficient, healthy, pleasant and safe urban and rural places in which people live, work or visit.		
5.5.3	Plan for or make available adequate community and utility infrastructure assets to support economic prosperity and liveable settlements.		
5.5.3.1	Participate in the development of a Regional Infrastructure Strategy.	✗	
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			



# 6 A REGIONAL HUB

## Strategic objectives

- Burnie is the community and commercial services centre for the broader North-West region
- Effective, efficient and integrated transport linkages service and connect Burnie with the state, region and world
- The City provides leadership and works collaboratively on regional strategic issues

## Shared services

Through Cradle Coast Authority the Council is involved with shared service arrangements with Councils in the region for Cradle Coast Tourism, NRM, Regional Waste Management Group and the Regional Planning Initiative. Council's participation in this joint authority goes beyond the areas listed however these projects involve specific collaboration with councils.

The Cradle Coast Authority is currently exploring, in partnership with the State Government, a feasibility study to identify clear objectives for shared service arrangements and review the current services provided in the region.

In 2013, Burnie City, Circular Head and Waratah-Wynyard Councils signed a Memorandum of Agreement (MoA) to further strengthen the work on areas of common interest on strategic and operational matters that bring mutual benefits. All three councils have achieved benefits from this arrangement and the MoA allows the councils to continue to explore opportunities where together more efficient services to the community can be provided. This arrangement is to be reviewed in March 2017.

The councils under the MoA have also worked together to progress a

number of strategic opportunities including economic development, health, education and transport infrastructure. A joint forum was held with elected members from the three councils at The Point West Park in September 2014 with the Minister for Health, the Hon Michael Ferguson MP focusing on the redevelopment at the North West Regional Hospital and the establishment of the new state-wide health organisation.

Burnie provides the services of Environmental Health Officers under this MoA. In addition Environmental Health and Building Services are provided to West Coast Council.

A further example is the arrangement Tas Communications currently has for provision of IT and communications services to Waratah-Wynyard and Latrobe Councils.

### Tasmanian health reform

During the year the State Government announced the creation of One Health System for the state, and it undertook a review of the services delivered through the four major Tasmanian hospitals.

Council provided responses to both the Green and White Health Reform Papers, arguing for the North West Regional Hospital to continue to be the major regional hospital for residents of the north west, and

particularly the base for maternity services. Council also met with the Health Minister to better understand the issues and to advocate on behalf of Burnie residents.

Council welcomed the announcement of the final service mix for the State, with the North West Regional Hospital to continue to deliver vital services including maternity services, and balancing safety and accessibility, for the whole of the region.

## University of Tasmania

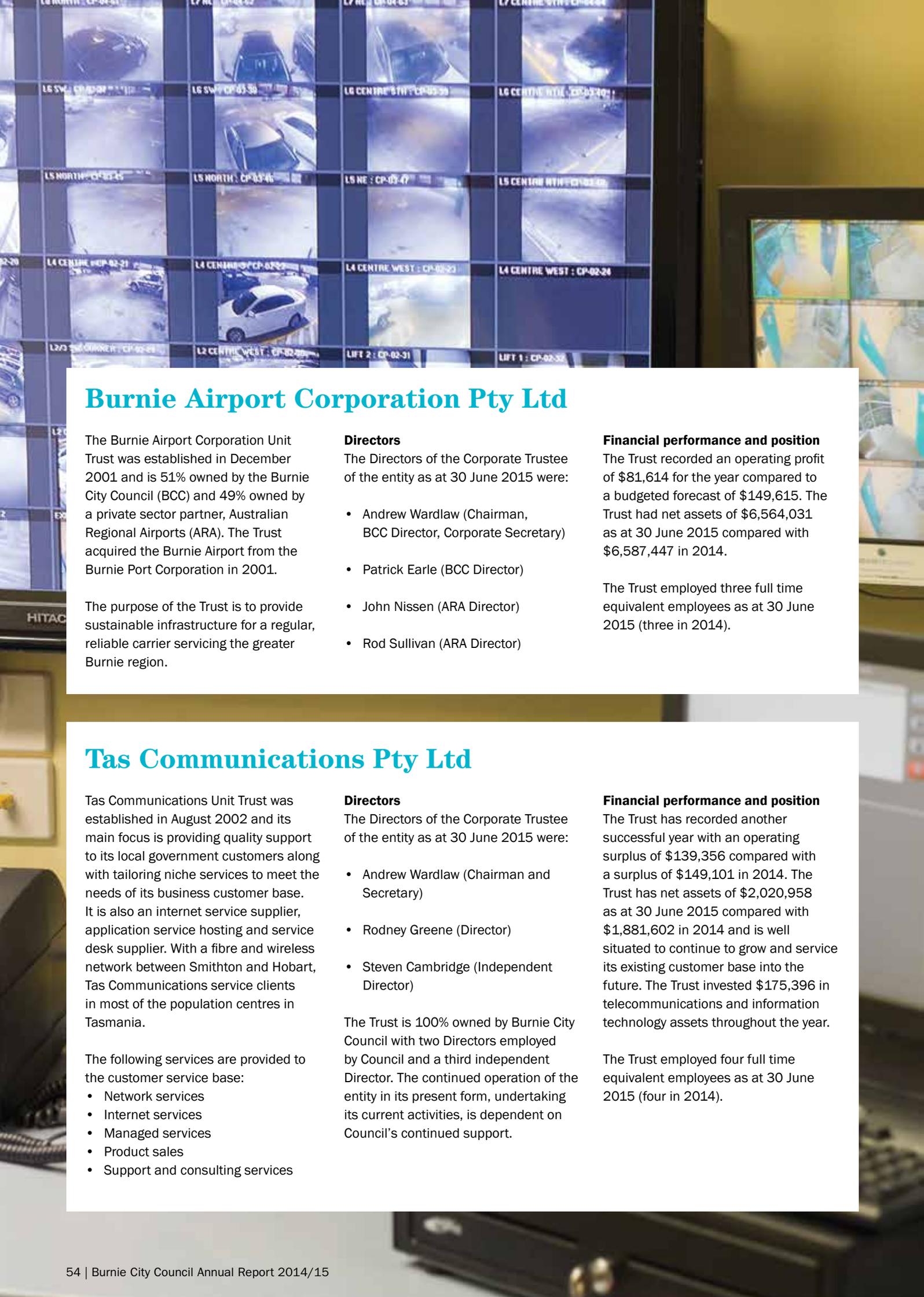
The Makers' Workshop transferred to the University of Tasmania (UTAS) in July 2014, and has continued to operate as a quality visitor experience over the year. UTAS has also undertaken significant work to enable the facility to also be used for educational purposes.

Council also transferred the Domestic Arts Block to UTAS, and this building has been redeveloped for university activities.

Following the transfer, UTAS completed the construction of forty student accommodation units in February 2015.

This work is the first stage of development at West Park by the University, and following the announcement of the \$60 million Northern Cities Project in the State budget, Council is now working with UTAS and other stakeholders to ensure the opportunities from this funding can be realised as soon as possible.

Council looks forward to not only seeing the commencement of construction of a new campus at West Park, but also the roll out of pre-degree courses across the region.



## Burnie Airport Corporation Pty Ltd

The Burnie Airport Corporation Unit Trust was established in December 2001 and is 51% owned by the Burnie City Council (BCC) and 49% owned by a private sector partner, Australian Regional Airports (ARA). The Trust acquired the Burnie Airport from the Burnie Port Corporation in 2001.

The purpose of the Trust is to provide sustainable infrastructure for a regular, reliable carrier servicing the greater Burnie region.

### Directors

The Directors of the Corporate Trustee of the entity as at 30 June 2015 were:

- Andrew Wardlaw (Chairman, BCC Director, Corporate Secretary)
- Patrick Earle (BCC Director)
- John Nissen (ARA Director)
- Rod Sullivan (ARA Director)

### Financial performance and position

The Trust recorded an operating profit of \$81,614 for the year compared to a budgeted forecast of \$149,615. The Trust had net assets of \$6,564,031 as at 30 June 2015 compared with \$6,587,447 in 2014.

The Trust employed three full time equivalent employees as at 30 June 2015 (three in 2014).

## Tas Communications Pty Ltd

Tas Communications Unit Trust was established in August 2002 and its main focus is providing quality support to its local government customers along with tailoring niche services to meet the needs of its business customer base. It is also an internet service supplier, application service hosting and service desk supplier. With a fibre and wireless network between Smithton and Hobart, Tas Communications service clients in most of the population centres in Tasmania.

The following services are provided to the customer service base:

- Network services
- Internet services
- Managed services
- Product sales
- Support and consulting services

### Directors

The Directors of the Corporate Trustee of the entity as at 30 June 2015 were:

- Andrew Wardlaw (Chairman and Secretary)
- Rodney Greene (Director)
- Steven Cambridge (Independent Director)

The Trust is 100% owned by Burnie City Council with two Directors employed by Council and a third independent Director. The continued operation of the entity in its present form, undertaking its current activities, is dependent on Council's continued support.

### Financial performance and position

The Trust has recorded another successful year with an operating surplus of \$139,356 compared with a surplus of \$149,101 in 2014. The Trust has net assets of \$2,020,958 as at 30 June 2015 compared with \$1,881,602 in 2014 and is well situated to continue to grow and service its existing customer base into the future. The Trust invested \$175,396 in telecommunications and information technology assets throughout the year.

The Trust employed four full time equivalent employees as at 30 June 2015 (four in 2014).

## FUTURE DIRECTION 6 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>6.1</b>	<b>BURNIE IS THE COMMUNITY AND COMMERCIAL SERVICES CENTRE FOR THE BROADER NORTH-WEST REGION</b>		
<b>6.1.1</b>	<b>Promote Burnie as an attractive investment choice.</b>		
6.1.1.1	Develop a CBD master plan that integrates planning priorities for traffic management, urban design, community space, retail and business.	✘	
<b>6.1.2</b>	<b>Maintain and enhance key community facilities that serve the broader region for cultural recreational and community purposes.</b>		
6.1.2.1	Explore the potential for Burnie to become a pre-pilot test site for new government programs and services.	▶	Ongoing
<b>6.1.3</b>	<b>Advocate for the ongoing and expanded representation of government agencies and services in Burnie that address community needs and provide necessary infrastructure and support to the broader region.</b>		
<b>6.2</b>	<b>EFFECTIVE, EFFICIENT AND INTEGRATED TRANSPORT LINKAGES SERVICE AND CONNECT BURNIE WITH THE STATE, REGION AND WORLD</b>		
<b>6.2.1</b>	<b>Maintain an active focus on the critical importance of the port and rail operations to the broader region.</b>		
6.2.1.1	Advocate for the Burnie Optimisation Plan to be a priority in the State Infrastructure Strategy.	✓	100%
6.2.1.2	Lobby for the Burnie Optimisation Plan to be a project for Infrastructure Australia.	✓	100%
<b>6.2.2</b>	<b>Advocate for retention of a regular air passenger and freight service from Burnie to the mainland and to King Island.</b>		
6.2.2.1	Maintain a majority ownership in the Burnie Airport Corporation.	✓	100%
<b>6.2.3</b>	<b>Advocate for the planning and development of strengthened strategic transport linkages to other major centres in the region.</b>		
6.2.3.1	Assist in the establishment of an express bus link between Burnie and Devonport.	▶	70%
6.2.3.2	Support the implementation of the West Coast Transport Strategy.	▶	Ongoing
6.2.3.3	Advocate for the development of a long-term plan for the Bass Highway link between Burnie and Wynyard.	▶	Ongoing
<b>6.3</b>	<b>THE CITY PROVIDES LEADERSHIP AND WORKS COLLABORATIVELY ON REGIONAL STRATEGIC ISSUES</b>		
<b>6.3.1</b>	<b>Advocate for the community on issues of local and regional importance.</b>		
<b>6.3.2</b>	<b>Encourage initiatives to promote regional cooperation for both regional benefits and maximising efficiencies.</b>		
6.3.2.1	Explore potential areas for shared resources between councils.	▶	Ongoing
6.3.2.2	Contribute toward the development of a dynamic governance structure for the implementation of the Regional Economic Development Plan.	✘	
6.3.2.3	Meet at least annually with the Cradle Coast Authority to maintain dialogue on matters of regional significance.	✓	100%
6.3.2.4	Participate in the development and adoption of a regional approach to subdivision development and construction supervision.	✓	100%
6.3.2.5	Participate in the <i>Regional Tourism Group</i> and the <i>Tasmanian Visitor Information Network</i> .	▶	Ongoing
6.3.2.6	Provide technical tasks and support service in the area of environmental health to adjacent municipal districts under resource sharing arrangements.	▶	Ongoing
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✘			

# 7

AN ENGAGING AND ACCOUNTABLE  
LEADERSHIP FOCUSED ON A STRONG FUTURE



## Strategic objectives

- A Council that provides engaging and effective leadership to Burnie
- Council and the community are informed and engaged on issues of local importance
- Council is compliant in all areas and carries out the role of regulatory enforcement in a fair and effective manner
- A sustainable, viable financial future is assured and accountability is demonstrated through open and transparent processes
- A sustainable long term future is planned through the management of Council's infrastructure and assets
- A culture of continuous improvement that adapts well to change and promotes the value of customer service excellence
- Council has a strong and positive work culture that embraces teamwork and shared values
- A best practice approach is taken to managing risk in the community and providing a safe work environment

## Emergency management

**The Municipal Emergency Management Committee operates to implement and administer the key statutory functions of the *Emergency Management Act 2006* and to facilitate the four aspects of Emergency Management being Prevention and Mitigation, Preparedness, Response, and Recovery.**

Council also participates as a member of the Western Fire Management Area committee, a statutory group formed under the *Fire Service Act 1979* which takes an approach, regardless of tenure, to the management of fire risks within the gazetted area. Through this group, Council is able to progress various initiatives in mitigating fire risks identified within the Municipal Emergency Management Plan.

The Burnie SES unit is resourced through Council and operates from a site in Wellington Street. Staffed through volunteer members; the unit provides emergency response to numerous incidents each year relating to storm damage on private property, missing persons and rescue operations.

Recent reviews of the legislative framework which defines the emergency management structure will influence the extent of Council's role in emergency management into

the future, as will current discussions with neighbouring councils on the establishment of a combined emergency management area.

In facilitating a response to the human element of emergencies, Council's Recovery Coordinator facilitates recovery centres when required, and carries out works among local networks of organisations and agencies that contribute to recovery operations.

In addition, the Recovery Coordinator role delivers initiatives aligned with strategies to build community capacity and resilience through economic development. These strategies build a range of resources within the community which assist in preparing the community for addressing the different aspects of emergency situations that may arise.

## Employer of Choice

Burnie City Council successfully gained the Employer of Choice status in November 2011. The significance of this award is the recognition of specific programs Council has put in place to help create a positive and engaging work environment.

Council met the criteria to become an Employer of Choice for the following reasons:

- Career development – opportunities to work on different tasks, functions and projects
- Full support to achieve a good balance in work and family life – tailored to accommodate individual needs
- Performance management linked to strategic planning – staff feel a sense of purpose, direction, momentum and team commitment
- Open and honest communications – regular surveys and committees enable staff to contribute and innovate, with leaders actively responding to feedback

Having the Employer of Choice status entitles the use of a logo which promotes Council as a great place to work. This has been beneficial in attracting and recruiting new staff.

Having the Employer of Choice status is an ongoing commitment and requires Council to continually improve work practices to maintain the status.

## Contracts and awards over \$100,000

In accordance with section 23 of the *Local Government (General) Regulations 2005*, Council is to include details of contracts awarded over the value of \$100,000 (excluding GST) for the supply of goods and services. The General Manager may exercise his emergency powers to grant a contract without going to tender.

CONTRACT	CONTRACT TITLE	CONTRACTOR/CONSULTANT	DURATION	COST (EXC GST)
2521	Provision of Cardboard and Public Place Recycling Collection Services	Toxfree Australia Pty Ltd	3 years	Schedule of Rates Contract (per annum indexed)
2542	Provision of Bitumen Surfacing Services 2014-2015	Hardings Hotmix Pty Ltd	1 year	Schedule of Rates Contract Part A Bitumen Spray Sealing Works Only
		Roadways Pty Ltd	1 year	Schedule of Rates Contract Part B Supply of Asphalt at Batching Plant and Part C Asphalt Works
Brief 181	Burnie Aquatic Centre & PCYC Redevelopment Project Management	Tasmanian Consulting Service	20 months	\$161,350.00
2543	Burnie Aquatic Centre & PCYC Redevelopment Project Management	Stubbs Constructions Pty Ltd	Dec 2014 to May 2016	\$8,837,735.00
2544	Burnie Waste Management Centre Stage 2A - Landfill Rehabilitation	Collins Contracting Pty Ltd	3 months	\$555,019.00
2545	Provision of Security and/or Cash Collection Services	SPT Security Pty Ltd	3 years	\$58,829.32 (per annum indexed)
2547	New Clubroom - Upper Burnie Sports Centre	Stubbs Constructions Pty Ltd	5 months	\$278,229.77
2548	Supply and Delivery of One (1) Road Maintenance Unit (Body Only)	Flocon Engineering Pty Ltd		\$110,000.00
2549	Construction of Archive Freezer Store Addition - Burnie Regional Museum	Fairbrother Pty Ltd	3 months	\$207,989.00
2550	Supply and Delivery of One (1) Rear Loading Garbage Collection Truck	FRM Hino	3 months	\$210,688.98

### Financial Assistance Grants

The Australian Government provides Financial Assistance Grants to all local governing bodies. The grant program consists of two components: a general-purpose component, and a local road component. The funds can be spent at Council's discretion and assist Council to pay for services provided to the community.

Local government grants commissions have been established in each state to recommend the distribution of the Financial Assistance Grants to Councils in accordance with the *Local Government (Financial Assistance) Act 1995* and the National Principles for allocating grants.

The Financial Assistance Grant funding for Burnie City Council for the 2014/15 year was \$2,522,257. The grants represent 7.2% of Council's total operational funding source.

### Cradle Coast Authority

Council is a member of the Cradle Coast Authority which is a joint authority created by the nine councils of North-West Tasmania to facilitate the sustainable development of the region, resolve regional issues and coordinate regional-scale activity.

Their purpose is to represent the nine councils and their communities as a region.

The Authority is currently engaged in a wide variety of initiatives including industry development, the facilitation of the Regional Planning Initiative and Land Use Strategy, health and wellbeing initiatives and education, training and workplace development.

Council's annual membership fee for 2014/15 was \$167,300 (2014: \$167,296).

### Donations of land

In accordance with section 72(1) (da) of the *Local Government Act 1993*, Council is required to disclose any donations of land made throughout the year, including the name of the recipient, the reasons for donation and the value of the land. In 2014-15 there were no donations of land made by Council.

### Complaints Under Customer Service Charter

In accordance with Section 339F of the *Local Government Act 1993*, Council is required to disclose the number of complaints it received under the provisions of the Customer Service Charter. In 2014/15 zero complaints were received.

## Grants and benefits

In accordance with section 77(2) of the *Local Government Act 1993*, Council is required to report the details of any grant or benefit provided. In addition to the Financial Assistance Grants program disclosed separately in chapter two, grants or benefits provided throughout 2014/15 included:

- A contribution of \$5,000 was made to the Burnie Coastal Art Group toward the 2015 TASART Exhibition
- A contribution of \$5,000 was made to Emu Valley Rhododendron Garden to support the Business Plan
- A contribution of \$1,500 was made to the North Western Badminton Association toward the cost of lighting for the National Under 19 Championships
- A contribution of \$70,000 was made toward the extension of the Zodiacs Gymnastics Club
- Free parking at the Burnie Arts & Function Centre was provided to the Rotary Club of Burnie for the Rotary District Conference
- Kerbside Collection Charge remissions \$23,040
- An amount of \$66,696 was provided to the Tasmanian Canine Defense League
- An amount of \$300 was provided as sponsorship to the Somerset Arts Festival
- Stormwater service charge remissions of \$6,391
- An amount of \$10,000 cash and \$3,581 in-kind was contributed for the Targa Hellyer Gorge Event
- Hardship interest penalty remissions \$1,726
- One day's theatre hire fee was waived to UTAS for the staging of *Crowns*, in lieu of community and student workshops provided
- General rate remissions of \$11,312
- Sponsorship of \$12,000 was made toward the 2014 OC1, OC2, V1 Outrigger Canoe National Titles
- Waste service remissions \$23,040
- Service remissions \$14,167
- Rates and charges early payment discounts \$526,287

## Local Government Association of Tasmania (LGAT)

Council is currently a member of the Local Government Association of Tasmania (LGAT). LGAT is the voice of Local Government in Tasmania and represents 28 of Tasmania's 29 councils.

The Association provides support to councils so that they, in turn, are well placed to serve their communities. This support comes in the form of providing specialist services to the councils including policy and strategic support and information and learning for Local Government elected members and officers.

LGAT also coordinates the Tasmanian Local Government Awards for Excellence, the annual Tasmanian Local Government conference and LGAT Assist. Council's annual membership fee paid to the Association in 2014/15 was \$55,461 (2014: \$49,313).

## TasWater

As at 30 June 2015 Council held a 4.12% (2014: 4.12%) ownership interest in TasWater which is based on schedule 2 of the Corporations Constitution which reflects the Council's voting rights.

Throughout 2014/15 Council received \$1.242m in distributions from TasWater (2014: \$0.995m). Council will continue to derive returns in the form of dividends, guarantee fees and tax equivalents from the entity and uses those funds to minimise rate increases to the community.

The objectives for TasWater prescribed in the *Water and Sewerage Corporation Act* are to:

- Efficiently provide water and sewerage functions in Tasmania.
- Encourage water conservation, the demand management of water and the re-use of water on an economic and commercial basis
- Be a successful business
- Operate its activities in accordance with good commercial practice
- Deliver sustainable returns to its members
- Deliver water and sewerage services to customers in the most cost efficient manner

## Public interests and disclosures

In accordance with Section 86 of the *Public Interest Disclosures Act 2002*, Council is required to report the number and type of public interest disclosures. There were no disclosures reported during 2014/15. Information on current procedures is available at [www.burnie.net](http://www.burnie.net) under Council policies.

# Special committees

## **BURNIE CITY YOUTH COUNCIL SPECIAL COMMITTEE**

The Burnie Youth Council advises Council on matters of importance to Burnie's young people and represents Burnie at state-wide youth forums. It is also an opportunity for members to become familiar with the concepts and procedures that relate to the operations of Local Government.

### **Council Representative**

Ald Sandra French AM and Ald Teeny Brumby as proxy

### **Contact Officer**

Youth Development Officer

## **BURNIE AUSTRALIA DAY SPECIAL COMMITTEE**

The Committee organises and manages the Burnie Australia Day Ceremony. The 2015 ceremony was attended by over 300 community members, with Cary Lewincamp as guest speaker and Jesse Teinaki as guest artist.

### **Citizen of the Year**

Maurice Kupsch

### **Young Citizen of the Year**

Jesse Teinaki

### **Community Event of the Year**

South Burnie Bowls Club

### **Council Representative**

Ald Sandra French AM

### **Contact Officer**

PA to Mayor and General Manager

## **BURNIE CITY COUNCIL AUDIT COMMITTEE**

The objective of the Committee is to assist Council in providing a transparent and independent process in its financial management to ensure accountability to the community in the governance, management and allocation of resources. In addition to Ald Blake OAM and Ald Dorsey the Committee consists of independent Chairman Roger Martin and independent members Ms Lisa Dixon and Mr Tony Moore.

### **Council Representatives**

Ald Ron Blake OAM and Ald Ken Dorsey, with Ald Chris Lynch as proxy

### **Contact Officer**

Executive Manager Corporate Finance

### **BURNIE REGIONAL ART GALLERY SPECIAL ADVISORY COMMITTEE**

The Committee aims to support the maintenance of the Burnie Regional Art Gallery as a facility equal to the best regional galleries in Australia and to work to sustain its future viability. The Acquisitions Program of the Burnie Regional Art Gallery is supported to see the Gallery's collection gain in strength and national standing.

#### **Council Representatives**

Ald Steven Kons and  
Ald Sandra French AM

#### **Contact Officer**

Director Burnie Arts & Function Centre and Regional Art Gallery

### **NORTH WEST AUTISM SPECIFIC EARLY LEARNING AND CARE CENTRE SPECIAL ADVISORY COMMITTEE**

The Committee aims to support the development and operations of the Autism Specific Early Learning and Care Centre as a centre of best practice for the education, care and support of children with autism, and their families.

#### **Council Representative**

Ald Chris Lynch and  
Ald Sandra French AM as proxy

#### **Contact Officer**

Autism Specific Early Learning and Care Centre Manager

### **BURNIE REGIONAL MUSEUM SPECIAL COMMITTEE**

The Committee supports the development of the Burnie Regional Museum as a centre for research into the history and heritage of the Burnie region, delivering a contemporary visitor experience and ensuring the preservation, conservation and curation of the Museum collection.

#### **Council Representative**

Ald Robert Bentley and  
Ald Ken Dorsey as proxy

#### **Contact Officer**

Curator of the Burnie Regional Museum

### **BURNIE SPORTS CENTRE SPECIAL COMMITTEE**

The Committee's role is to implement consistent processes to ensure the Burnie Sports Centre is maintained and utilised to its full potential. Each year, the Burnie Sports Centre Special Committee presents a Certificate of Recognition for junior development.

#### **Council Representative**

Mayor Anita Dow and Ald Ken Dorsey with Deputy Mayor Alwyn Boyd as proxy

#### **Contact Officer**

Community Development Officer

### **BURNIE COMMUNITY SAFETY ADVISORY SPECIAL COMMITTEE**

The Committee advises Council on matters relating to community safety issues with the aim of achieving a greater focus on safety outcomes at a local community level.

#### **Council Representatives**

Ald Robert Bentley and  
Deputy Mayor Alwyn Boyd

#### **Contact Officer**

Youth Development Officer

### **YOUTH MAKING CHANGES AROUND BURNIE SPECIAL COMMITTEE**

Youth Making Changes Around Burnie (YMCAB) is a dynamic committee of young people aged 14 to 25 who organise, facilitate and promote events for young people in Burnie. The group also advises Council on matters of importance to young people and represents Burnie at state-wide youth forums.

#### **Council Representative**

Ald Sandra French AM and  
Ald Teeny Brumby as proxy

#### **Contact Officer**

Youth Development Officer

### **PUBLIC ART PROJECTS SPECIAL ADVISORY COMMITTEE**

The Committee's role is to evaluate and assess all public art proposals and is responsible for identifying new public art opportunities.

#### **Council Representative**

Ald Sandra French AM

#### **Contact Officer**

Director, Burnie Arts & Function Centre and Regional Art Gallery

### **GENERAL MANAGER'S PERFORMANCE REVIEW SPECIAL COMMITTEE**

The Committee is responsible to undertake the annual performance review of the General Manager in accordance with the employment contract in a professional and timely manner.

#### **Council Representative**

The full council participates on this committee

#### **Contact Officer**

Not Applicable

### **UPPER NATONE RESERVE SPECIAL COMMITTEE**

The Committee manages the operation of the Upper Natone Reserve, promoting and maximising the reserve's viability.

#### **Council Representative**

Deputy Mayor Alwyn Boyd and  
Mayor Anita Dow as proxy

#### **Contact Officer**

Director Works and Services

# FUTURE DIRECTION 7 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>7.1</b>	<b>A COUNCIL THAT PROVIDES ENGAGING AND EFFECTIVE LEADERSHIP TO BURNIE</b>		
<b>7.1.1</b>	<b>Formulate policy that is equitable, inclusive and responsive to current needs, and ensure decision-making is informed and accountable.</b>		
7.1.1.1	Prioritise council policies due for revision and complete a review process.	▶	Ongoing
<b>7.1.2</b>	<b>Ensure effective operation and support for Council entities, authorities and special committees.</b>		
7.1.2.1	Ensure a Letter of Expectation is in place for entities Tas Communications and Burnie Airport Corporation and that an Annual Statement of Corporate Intent is received from each entity.	✓	100%
<b>7.2</b>	<b>COUNCIL AND THE COMMUNITY ARE INFORMED AND ENGAGED ON ISSUES OF LOCAL IMPORTANCE</b>		
<b>7.2.1</b>	<b>Enhance the level of community and organisational engagement across a range of Council operations.</b>		
7.2.1.1	Investigate options for community engagement within the budget process.	▶	25%
<b>7.2.2</b>	<b>Inform the community of key decisions and actions of Council.</b>		
7.2.2.1	Produce and distribute quarterly issues of the Burnie Community News.	✓	100%
7.2.2.2	Publish online council meeting updates through social media and web.	✓	100%
<b>7.3</b>	<b>COUNCIL IS COMPLIANT IN ALL AREAS AND CARRIES OUT THE ROLE OF REGULATORY ENFORCEMENT IN A FAIR AND EFFECTIVE MANNER</b>		
<b>7.3.1</b>	<b>Ensure Council remains compliant with all its statutory and regulatory obligations and contributes to the regulatory environment which affects our community.</b>		
7.3.1.1	Monitor the environment for proposed new or changing legislation and regulations and contribute to their formation where possible.	▶	Ongoing
7.3.1.2	Develop and implement a Compliance Register to manage and report regularly on compliance performance.	▶	90%
<b>7.3.2</b>	<b>Resource the reasonable enforcement of the legislative and regulatory provisions for which Council is responsible within its financial resources, and ensure the community is well informed of their obligations.</b>		
7.3.2.1	Implement the Weed Management Plan.	▶	Ongoing
7.3.2.2	Maintain health monitoring and compliance systems.	▶	Ongoing
7.3.2.3	Maintain land use and building compliance systems.	▶	Ongoing
7.3.2.4	Complete a program to upgrade outdated CBD parking equipment over a three year replacement program.	✓	100%
<b>7.4</b>	<b>A SUSTAINABLE, VIABLE FINANCIAL FUTURE IS ASSURED AND ACCOUNTABILITY IS DEMONSTRATED THROUGH OPEN AND TRANSPARENT PROCESSES</b>		
<b>7.4.1</b>	<b>Ensure a long term strategic focus drives financial policy and decisions.</b>		
7.4.1.1	Review backlog assets in conjunction with the forward renewal program and develop a ten year capital works program with a funding profile to address the backlog.	✓	100%
7.4.1.2	Review and update Council's Financial Management Strategy to support continued sound financial decisions.	✓	100%
7.4.1.3	Ensure Council's Financial Management Strategy continues to be aligned with Asset Management Plans and the five year capital works program.	✓	100%
7.4.1.4	Undertake a process to exit from the direct service delivery of childcare services.	✓	100%
<b>7.4.2</b>	<b>Demonstrate financial accountability and ensure strong internal controls underpin performance.</b>		
7.4.2.1	Implement the endorsed recommendations of the Audit Committee.	▶	Ongoing
7.4.2.2	Develop an annual budget in accordance with Council's Long Term Financial Management Strategy.	✓	100%
7.4.2.3	Continue to develop and enhance financial controls through the identification of continuous improvement opportunities.	▶	Ongoing
<b>7.5</b>	<b>A SUSTAINABLE LONG TERM FUTURE IS PLANNED THROUGH THE MANAGEMENT OF COUNCIL'S INFRASTRUCTURE AND ASSETS</b>		
<b>7.5.1</b>	<b>Strategies and plans are well-developed and guide the future allocation of resources.</b>		
7.5.1.1	Complete flood mitigation actions as detailed in flood study plans for the main stream catchments in the city.	▶	60%
7.5.1.2	Develop consolidated flood maps for the City and identify potential uses for flood study information within Council.	▶	25%
7.5.1.3	Develop the View Road Reserve Management Plan as an action arising from the Open Space Strategy.	▶	50%
7.5.1.4	Develop an infrastructure manual and audit process for open space areas.	✓	100%
7.5.1.5	Review asset management plans for key assets and reformat to comply with requirements of the Local Government Act 1993 for endorsement by Council.	▶	55%
7.5.1.6	Develop a storm water system management plan consistent with the Urban Drainage Act 2013.	▶	40%

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗

Strategy	Action	Status	%Complete
<b>7.5.2</b>	<b>Ensure assets are adequately developed, maintained and renewed.</b>		
7.5.2.1	Implement stormwater infrastructure development program.	✓	100%
7.5.2.2	Undertake building access audits for key public and operational buildings and develop an improvement plan.	✓	100%
7.5.2.3	Develop a Cemetery Strategy to inform the future design of the cemetery, considering contemporary cemetery management practices and service levels.	▶	50%
7.5.2.4	Undertake design for the next stage of the cemetery and commence preliminary site work.	▶	45%
7.5.2.5	Implement the rehabilitation plan for Stage 2 of the Mooreville Road landfill.	✓	100%
<b>7.6</b>	<b>A CULTURE OF CONTINUOUS IMPROVEMENT THAT ADAPTS WELL TO CHANGE AND PROMOTES THE VALUE OF CUSTOMER SERVICE EXCELLENCE</b>		
<b>7.6.1</b>	<b>Provide a high standard of service to all customers in terms of timeliness, consistency and quality.</b>		
7.6.1.1	Continue to develop and enhance the delivery of customer service through identification of continuous improvement opportunities.	▶	Ongoing
<b>7.6.2</b>	<b>Promote a culture of continuous improvement that encourages innovation and contemporary practice.</b>		
7.6.2.1	Undertake initiatives that contribute to a culture of continuous improvement.	▶	Ongoing
7.6.2.2	Undertake a structural review of the Community and Economic Development department and broader Council support functions.	✓	100%
<b>7.6.3</b>	<b>Maintain effective systems for internal data management and maximise their capabilities.</b>		
7.6.3.1	Maximise the use of TRIM through ongoing training and support opportunities.	▶	Ongoing
7.6.3.2	Develop a corporate Information Management Strategy to identify the key needs and issues relating to Information Management within the organisation and provide a framework for addressing these.	✓	100%
7.6.3.3	Review and Update Council's IT Disaster Recovery Plan.	✗	
<b>7.7</b>	<b>COUNCIL HAS A STRONG AND POSITIVE WORK CULTURE THAT EMBRACES TEAMWORK AND SHARED VALUES</b>		
<b>7.7.1</b>	<b>Attract and retain good staff by providing strong HR practices, learning opportunities and a positive work culture.</b>		
7.7.1.1	Review the Core Attitude and Code of Conduct documents for employees and communicate appropriate behaviours through recognised internal communication networks.	▶	45%
7.7.1.2	Redevelop the staff intranet as a central resource and communication environment.	✓	100%
7.7.1.3	Develop a strategy to address issues associated with an ageing workforce within Council.	▶	40%
7.7.1.4	Develop a best practice Recruitment Strategy that supports fair and equitable selection principles.	▶	25%
7.7.1.5	Streamline Volunteer registration and induction process by using best practice processes endorsed by Volunteering Tasmania.	✓	100%
<b>7.7.2</b>	<b>Continually explore opportunities and strategies that reinforce Council's status as an Employer of Choice.</b>		
7.7.2.1	Maintain membership to the Employer of Choice (EoC) knowledge centre and participate in EoC programs and networking groups as they arise.	✓	100%
7.7.2.2	Achieve Bronze Award in the Councils for Gender Equity program.	✓	100%
<b>7.7.3</b>	<b>Provide support to elected members to assist them to fulfil their roles effectively.</b>		
7.7.3.1	Implement a program for continued professional development for aldermen.	▶	Ongoing
<b>7.8</b>	<b>A BEST PRACTICE APPROACH IS TAKEN TO MANAGING RISK IN THE COMMUNITY AND PROVIDING A SAFE WORK ENVIRONMENT</b>		
<b>7.8.1</b>	<b>Develop an integrated approach to risk management from the strategic level through to activity level.</b>		
7.8.1.1	Continue to improve risk management processes.	▶	Ongoing
7.8.1.2	Review the Risk Management Strategy and Risk Management Policy.	▶	70%
<b>7.8.2</b>	<b>Provide a safe work environment for all employees.</b>		
7.8.2.1	Continue to review Work Health and Safety Policies and Procedures to ensure compliance to the Work Health and Safety Act and Regulations 2012 and Codes of Practice.	▶	Ongoing
7.8.2.2	Support Workers Compensation national harmonisation and develop initiatives to ensure compliance.	▶	Ongoing
7.8.2.3	Implement a Work Health and Safety Management Plan based on the existing framework in accordance with AS 4801.	▶	85%
7.8.2.4	Review the Incident Reporting Procedure to simplify and improve reporting and communication across Council.	✓	100%
<b>7.8.3</b>	<b>Work with other agencies to ensure our community is well prepared and able to respond to disaster.</b>		
7.8.3.1	Develop comprehensive business continuity plans for all council workplaces.	▶	80%
7.8.3.2	Resource the SES Unit to enable volunteers to respond to and manage emergency situations.	▶	Ongoing

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗



# CONSOLIDATED FINANCIAL REPORT FOR THE YEAR ENDING 30 JUNE 2015



## Independent Auditor's Report

To the Aldermen of Burnie City Council

Consolidated Financial Report for the Year Ended 30 June 2015

### Report on the Consolidated Financial Report

I have audited the accompanying consolidated financial report (the financial report) of Burnie City Council (Council), which comprises the consolidated statement of financial position as at 30 June 2015 and the consolidated statements of comprehensive income, changes in equity and cash flows for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the General Manager's statement on the consolidated entity comprising the Council and the entities it controlled at the year's end or from time to time during the financial year.

### Auditor's Opinion

In my opinion Council's financial report:

- (a) presents fairly, in all material respects, its own and the consolidated entity's financial position as at 30 June 2015 and financial performance, cash flows and changes in equity for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

### The Responsibility of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and Section 84 of the *Local Government Act 1993*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### Auditor's Responsibility

My responsibility is to express an opinion on the financial report based upon my audit. My audit was conducted in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance as to whether the financial report is free of material misstatement.

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To provide independent assurance to the Parliament and Community on the performance and accountability of the Tasmanian Public sector.  
Professionalism | Respect | Camaraderie | Continuous Improvement | Customer Focus

*Strive | Lead | Excel | To Make a Difference*

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on my judgement, including the assessment of risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, I considered internal control relevant to the General Manager's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the General Manager, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My audit is not designed to provide assurance on the accuracy and appropriateness of the budget information or the asset renewal funding ratio in Council's financial report.

### Independence

In conducting this audit, I have complied with the independence requirements of Australian Auditing Standards and other relevant ethical requirements. The *Audit Act 2008* further promotes independence by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of State Entities but precluding the provision of non-audit services, thus ensuring the Auditor-General and the Tasmanian Audit Office are not compromised in their role by the possibility of losing clients or income.

Tasmanian Audit Office

E R De Santi  
Deputy Auditor-General  
Delegate of the Auditor-General

Hobart  
21 October 2015

...2 of 2

To provide independent assurance to the Parliament and Community on the performance and accountability of the Tasmanian Public sector.  
Professionalism | Respect | Camaraderie | Continuous Improvement | Customer Focus

*Strive | Lead | Excel | To Make a Difference*

## Certification of the Financial Report

The financial report presents fairly the financial position of the Burnie City Council as at 30 June 2015, the results of its operations for the year then ended and the cash flows of the Council, in accordance with the *Local Government Act 1993* (as amended), Australian Accounting Standards, including Australian Accounting Interpretations, and other mandatory professional reporting requirements.

Andrew Wardlaw  
GENERAL MANAGER

Date: 20<sup>th</sup> October 2015

# BURNIE CITY COUNCIL

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

### FOR THE YEAR ENDED 30 JUNE 2015

	Note	Consolidated Actual 2015 \$'000	Consolidated Actual 2014 \$'000	Council Budget 2015 \$'000	Council Actual 2015 \$'000	Council Actual 2014 \$'000
<b>Income</b>						
<b>Recurrent Income</b>						
Rates and charges	3	20,830	20,271	20,989	20,830	20,271
Statutory fees and fines	4	796	805	867	796	805
User fees	5	8,602	10,365	8,014	6,801	7,492
Grants	6	5,380	2,876	4,053	5,380	2,876
Reimbursements		272	139	133	272	144
Other income	7	1,031	1,111	1,133	1,019	1,074
Investment income	8	1,242	995	1,344	1,296	1,036
		<b>38,153</b>	<b>36,562</b>	<b>36,533</b>	<b>36,394</b>	<b>33,698</b>
<b>Capital Income</b>						
Capital grants	6	1,568	1,023	6,413	1,568	1,023
Capital works completed on assets not owned by Council	16	(421)	(147)	-	(421)	(147)
Profit on sale of operations	18	204	-	-	204	-
Contributions - non-monetary assets	28	280	-	-	280	-
Fair value adjustment to landfill provision	32	968	-	-	968	-
Adjustment to non-current asset recognition	17	109	2,792	-	109	2,792
Asset revaluation decrement	17	-	(5,517)	-	-	(5,517)
Derecognition of assets	19	(6,250)	-	-	(6,250)	-
Write down on investment in subsidiary		-	(163)	-	-	(306)
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	18	(360)	(263)	(277)	(360)	(253)
		<b>(3,902)</b>	<b>(2,275)</b>	<b>6,136</b>	<b>(3,902)</b>	<b>(2,408)</b>
<b>Total Income</b>		<b>34,251</b>	<b>34,287</b>	<b>42,669</b>	<b>32,492</b>	<b>31,290</b>
<b>Recurrent Expenses</b>						
Employee benefits	9	13,831	14,525	14,087	13,199	13,149
Materials and services	10	11,375	13,786	11,828	11,136	13,135
Impairment of debts	11	42	15	-	33	15
Depreciation and amortisation	12	8,248	7,976	8,112	7,788	7,503
Finance costs	13	234	243	131	93	106
Other expenses	14	3,165	2,981	3,010	3,054	2,859
<b>Total expenses</b>		<b>36,895</b>	<b>39,526</b>	<b>37,168</b>	<b>35,303</b>	<b>36,767</b>
<b>Surplus/(deficit) before:</b>		<b>(2,644)</b>	<b>(5,239)</b>	<b>5,501</b>	<b>(2,811)</b>	<b>(5,477)</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit:</b>						
Net asset revaluation increment	33	3,238	6,446	-	3,238	6,446
<b>Items that may be reclassified to surplus or deficit:</b>						
Fair value adjustment on available for sale asset	33	508	4,349	-	508	4,349
<b>Total other comprehensive income</b>		<b>3,746</b>	<b>10,795</b>	<b>-</b>	<b>3,746</b>	<b>10,795</b>
<b>Comprehensive result</b>		<b>1,102</b>	<b>5,556</b>	<b>5,501</b>	<b>935</b>	<b>5,318</b>
<b>Attributable to:</b>						
Equity holders of the parent		1,062	5,659	5,501	935	5,318
Outside equity interest		40	(103)	-	-	-
<b>Comprehensive result</b>		<b>1,102</b>	<b>5,556</b>	<b>5,501</b>	<b>935</b>	<b>5,318</b>

The above statement should be read in conjunction with the accompanying notes.

# BURNIE CITY COUNCIL

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

### FOR THE YEAR ENDED 30 JUNE 2015

	Note	Consolidated Actual 2015 \$'000	Consolidated Actual 2014 \$'000	Council Actual 2015 \$'000	Council Actual 2014 \$'000
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents	21	13,521	7,712	12,664	7,001
Trade and other receivables	22	2,411	4,109	2,176	3,843
Inventories	23	185	258	185	258
Non-current assets classified as held for sale	24	593	593	-	-
Other assets	25	10	14	-	3
<b>Total current assets</b>		<b>16,720</b>	<b>12,686</b>	<b>15,025</b>	<b>11,105</b>
<b>Non-current assets</b>					
Investment in water corporation	20	63,792	63,284	63,792	63,284
Investments in subsidiaries	26	-	-	2,916	2,916
Property, infrastructure, plant and equipment	27	291,322	295,548	282,165	286,643
<b>Total non-current assets</b>		<b>355,114</b>	<b>358,832</b>	<b>348,873</b>	<b>352,843</b>
<b>Total assets</b>		<b>371,834</b>	<b>371,518</b>	<b>363,898</b>	<b>363,948</b>
<b>Liabilities</b>					
<b>Current liabilities</b>					
Trade and other payables	29	3,119	2,700	2,983	2,522
Trust funds and deposits	30	139	134	139	134
Interest-bearing loans and borrowings	31	279	266	279	266
Provisions	32	3,215	3,866	3,147	3,797
<b>Total current liabilities</b>		<b>6,752</b>	<b>6,966</b>	<b>6,548</b>	<b>6,719</b>
<b>Non-current liabilities</b>					
Interest-bearing loans and borrowings	31	4,177	4,178	2,157	2,435
Provisions	32	414	932	369	905
<b>Total non-current liabilities</b>		<b>4,591</b>	<b>5,110</b>	<b>2,526</b>	<b>3,340</b>
<b>Total liabilities</b>		<b>11,343</b>	<b>12,076</b>	<b>9,074</b>	<b>10,059</b>
<b>Net Assets</b>		<b>360,491</b>	<b>359,442</b>	<b>354,824</b>	<b>353,889</b>
<b>Equity</b>					
Accumulated surplus		245,520	248,269	245,589	248,400
Reserves	33	111,755	108,009	109,235	105,489
<b>Total Parent Entity</b>		<b>357,275</b>	<b>356,278</b>	<b>354,824</b>	<b>353,889</b>
Outside equity interest		3,216	3,164	-	-
<b>Total Equity</b>		<b>360,491</b>	<b>359,442</b>	<b>354,824</b>	<b>353,889</b>

The above statement should be read in conjunction with the accompanying notes.

# BURNIE CITY COUNCIL CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2015

## Consolidated 2015

	Total Equity		Accumulated Surplus		Consolidated Asset Revaluation		Consolidated Fair Value Reserve		Consolidated Outside Equity Interests	
	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000
Balance at the beginning of the financial year	359,442	353,783	248,269	253,302	102,607	96,161	5,402	1,053	3,164	3,267
Comprehensive result	1,102	5,556	(2,644)	(5,239)	3,238	6,446	508	4,349	-	-
Outside equity interests	(53)	103	(105)	206	-	-	-	-	52	(103)
<b>Balance at the end of the financial year</b>	<b>360,491</b>	<b>359,442</b>	<b>245,520</b>	<b>248,269</b>	<b>105,845</b>	<b>102,607</b>	<b>5,910</b>	<b>5,402</b>	<b>3,216</b>	<b>3,164</b>

## Council 2015

	Total Equity		Accumulated Surplus		Council Asset Revaluation		Council Fair Value Reserve	
	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000
Balance at the beginning of the financial year	353,889	348,571	248,400	253,877	100,087	93,641	5,402	1,053
Comprehensive result	935	5,318	(2,811)	(5,477)	3,238	6,446	508	4,349
<b>Balance at the end of the financial year</b>	<b>354,824</b>	<b>353,889</b>	<b>245,589</b>	<b>248,400</b>	<b>103,325</b>	<b>100,087</b>	<b>5,910</b>	<b>5,402</b>

The above statement should be read in conjunction with the accompanying notes.

# BURNIE CITY COUNCIL

## CONSOLIDATED STATEMENT OF CASH FLOWS

### FOR THE YEAR ENDED 30 JUNE 2015

	<b>Consolidated Inflows/ (Outflows) 2015 \$'000</b>	<b>Consolidated Inflows/ (Outflows) 2014 \$'000</b>	<b>Council Inflows/ (Outflows) 2015 \$'000</b>	<b>Council Inflows/ (Outflows) 2014 \$'000</b>
<b>Cash flows from operating activities</b>				
Rates	21,761	20,383	21,761	20,383
Statutory fees and fines	796	805	796	805
User charges and other fines (inclusive of GST)	10,361	10,579	8,257	7,264
Grants (inclusive of GST)	5,542	2,913	5,542	2,913
Reimbursements (inclusive of GST)	299	153	299	158
Interest	457	521	457	521
Rents (inclusive of GST)	509	493	509	493
Other receipts (inclusive of GST)	121	174	109	136
Net GST refund/payment	1,001	675	1,113	829
Dividends	1,350	995	1,296	1,036
Finance costs	(234)	(227)	(93)	(90)
Payments to suppliers (inclusive of GST)	(12,247)	(13,978)	(11,780)	(14,456)
Payments to employees (including redundancies)	(14,175)	(14,660)	(13,562)	(12,798)
Other payments (inclusive of GST)	(4,077)	(4,072)	(3,966)	(3,145)
<b>Net cash provided by (used in) operating activities</b>	<b>34 11,464</b>	<b>4,754</b>	<b>10,738</b>	<b>4,049</b>
<b>Cash flows from investing activities</b>				
Payments for property, infrastructure, plant and equipment (inc GST)	(9,871)	(9,495)	(9,173)	(9,088)
Capital grants	1,725	1,023	1,725	1,023
Transfer from controlled entities	-	-	-	89
Proceeds from sale of assets & operations	2,633	361	2,633	341
Payments for distribution of profits	(159)	(73)	-	-
<b>Net cash provided by (used in) investing activities</b>	<b>(5,672)</b>	<b>(8,184)</b>	<b>(4,815)</b>	<b>(7,635)</b>
<b>Cash flows from financing activities</b>				
Trust funds and deposits	5	-	5	-
Proceeds from interest bearing loans and borrowings	277	1,000	-	1,000
Repayment of interest bearing loans and borrowings	(265)	(141)	(265)	(141)
<b>Net cash provided by (used in) financing activities</b>	<b>17</b>	<b>859</b>	<b>(260)</b>	<b>859</b>
Net increase (decrease) in cash and cash equivalents	5,809	(2,570)	5,663	(2,727)
Cash and cash equivalents at the beginning of the financial year	7,712	10,282	7,001	9,728
<b>Cash and cash equivalents at the end of the financial year</b>	<b>21 13,521</b>	<b>7,712</b>	<b>12,664</b>	<b>7,001</b>

The above statement should be read in conjunction with the accompanying notes.

# BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

## Introduction

- a. The Burnie City Council is a body corporate with perpetual succession and a common seal. Council's main office is located at 80 Wilson Street Burnie, Tasmania.
- b. The purpose of the Council is to:
  - Provide health, safety and welfare of the community
  - To represent and promote the interests of the community
  - Provide for the peace, order and good government in the municipality

## Statement of compliance

These financial statements are a general purpose financial report that consists of a Consolidated Statement of Comprehensive Income, Consolidated Statement of Financial Position, Consolidated Statement of Changes in Equity, Consolidated Statement of Cash Flows, and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the *Local Government Act 1993* (LGA1993) (as amended).

## Note 1 Significant accounting policies

### A. Basis of preparation

The financial report has been prepared on the accrual and going concern basis.

This financial report has been prepared under the historical cost convention, except where specifically stated.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as special committees and material subsidiaries have been included in this report. All transactions between these entities and Council have been eliminated in full.

### Judgements and assumptions

In the application of Australia Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be responsible under the circumstances, the

results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the Financial Report are disclosed in the relevant notes as follows:

### **Employee entitlements**

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in note 1 (L).

### **Defined benefit superannuation fund obligations**

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation obligations. These assumptions are discussed in note 36.

### **Fair value of property, infrastructure, plant and equipment**

Assumptions and judgements are utilised in determining the fair value of Council's property, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in note 1 (E) and note 1 (F).

### **Investment in water corporation**

Assumptions utilised in the determination of Council's valuation of its investment in TasWater are discussed in note 1(j) and in note 20.

### **Landfill restoration**

Assumptions and judgements are utilised in determining the cost of rehabilitation. Council operates a refuse disposal centre which imposes obligations for rehabilitation in the future. Provision is made for rehabilitation costs to be incurred in future years by estimating the future costs based on current legislative requirements. The future cost is discounted back to present value at balance date. At each balance date the discounting is unwound with the movement in the liability charged to the Statement of Comprehensive Income as part of "Finance costs" (note 13).

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

### B. Adoption of new accounting standards

AASB 10 Consolidated Financial Statements, AASB 11 Joint Arrangements, AASB 12 Disclosure of Interests in Other Entities, revised AASB 127 Separate Financial Statements, AASB 128 Investments in Associates and Joint Ventures and the relevant amending standards, AASB 2013-8 Amendments to Australian Accounting Standards- Australian Implementation Guidance for Not-for-Profit Entities - Control Structured Entities, AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards, AASB 1012-10 Amendments to Australian Accounting Standards - Transition Guidance and other amendments (effective from 1 January 2014)

This suite of five new and amended standards address the accounting for joint arrangements, consolidated financial statements and associated disclosures.

AASB 10 replaces all of the guidance on control and consolidation in AASB 127 Consolidated and Separate Financial Statements, and Interpretation 12 Consolidation – Special Purpose Entities. The core principle that a consolidated entity presents a parent and its subsidiaries as if they are a single economic entity remains unchanged, as do the mechanics of consolidation. However, the standard introduces a single definition of control that applies to all entities. It focuses on the need to have both power and rights or exposure to variable returns. Power is the current ability to direct the activities that significantly influence returns. Returns must vary and can be positive, negative or both. Control exists when the investor can use its power to affect the amount of its returns. There is also new guidance on participating and protective rights and on agent/principal relationships. Council has undertaken an assessment and no material changes to the composition of Council's accounts are anticipated from the application of the new standard.

AASB 11 introduces a principles based approach to accounting for joint arrangements. The focus is no longer on the legal structure of joint arrangements, but rather on how rights and obligations are shared by the parties to the joint arrangement. Based on the assessment of rights and obligations, a joint arrangement will be classified as either a joint operation or a joint venture. Joint ventures are accounted for using the equity method, and the choice to proportionately consolidate will no longer be permitted. Parties to a joint operation will account their share of revenues, expenses, assets and liabilities in much the same way as under the previous standard. AASB 11 also provides guidance for parties that participate in joint arrangements but do not share joint control.

Council's investment in the joint venture partnership will be classified as a joint venture under the new rules. As Council already applies the equity method in accounting for this investment, AASB 11 will not have any impact on the amounts recognised in its financial statements.

AASB 12 sets out the required disclosures for entities reporting under the two new standards, AASB 10 and AASB 11, and replaces the disclosure requirements currently found in AASB 127 and AASB 128. Application of this standard by Council will not affect any of the amounts recognised in the financial statements, but will impact the type of information disclosed in relation to Council's investments.

Amendments to AASB 128 provide clarification that an entity continues to apply the equity method and does not remeasure its retained interest as part of ownership changes where a joint venture becomes an associate, and vice versa. The amendments also introduce a “partial disposal” concept. Council is still assessing the impact of these amendments.

AASB 2013-8 Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities - Control Structured Entities adds guidance to AASB 10 regarding criteria for determining whether one entity controls another entity from the perspective of not-for-profit entities.

AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards gives effect to many consequential changes to a number of standards arising from the issuance of the new consolidation and joint arrangements standard.

AASB 1012-10 Amendments to Australian Accounting Standards - Transition Guidance and other amendments provides guidance on amendments to AASB 10, AASB 11, and AASB 12 to simplify transition and provide relief from the disclosures in respect of unconsolidated structure entities on transition to the suite of consolidation standards. Also, provides guidance on the additional amendments to AASB 10 and related standards to revise their application paragraphs, so that they apply mandatorily to not-for-profit entities.

AASB 2015-7 Amendments to Australia Accounting Standards – Fair Value Disclosures of Not-for-Profit Public Sector Entities. This amendment provides for not-for-profit public sector entities from certain AASB 13 Fair Value Measurement disclosure requirements applicable to fair value measurements categorised as Level 3 in the fair value hierarchy. The standard provides relief from disclosure of quantitative information about the significant unobservable inputs used in the fair value measurement

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

and a description of the sensitivity of the fair value measurements to changes in those unobservable inputs. The relief is limited to property, plant and equipment (including infrastructure assets) within the scope of AASB 116 Property, Plant and Equipment that is held for its current service potential rather than to generate future cash inflows. As the Standard is able to be early adopted for the 30 June 2015 reporting period, Council has elected to do so. The effect of this early adoption is to reduce the disclosures in the Fair Value note.

### C. Pending accounting standards

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2015 reporting periods. Council's assessment of the impact of the relevant new standards and interpretations is set out below.

#### ***AASB 9 Financial Instruments and the relevant amending standards (effective from 1 January 2018)***

AASB 9 is one of a series of amendments that are expected to replace AASB 139 Financial Instruments: Recognition and Measurement. The main impact of the standard is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four categories of financial assets in AASB 139 will be replaced with two measurement categories: fair value and amortised cost.

Amortised cost is to be used for assets with contractual terms giving rise to principal and interest payments.

Fair value is to be used for all other financial assets. Gains or losses on financial assets at fair value are to be recognised in profit and loss unless the asset is part of a hedging relationship or an irrevocable election has been made to present in other comprehensive income changes in the fair value of an equity instrument not held for trading.

When adopted, the standard will affect, in particular, Council's accounting for its available-for-sale financial assets. Currently, Council recognises changes in the fair value of its available-for-sale assets through other comprehensive income. Under AASB 9 fair value gains and losses on available-for-sale assets will have to be recognised directly in profit or loss.

However, investments in equity instruments can be designated as 'fair value through other comprehensive income' assets. This designation is irrevocable. Council is likely to designate its investment in TasWater as 'fair value through other comprehensive income' and therefore the adoption of this standard will not impact the way movements in the fair value are accounted for.

There will be no impact on Council's accounting for financial liabilities, as the new requirements only affect the accounting for financial liabilities that are designated at fair value through profit or loss and Council does not have any such liabilities. The derecognition rules have been transferred from AASB 139 Financial Instruments: Recognition and Measurement and have not been changed.

#### ***AASB 2014-3 Amendments to Australian Accounting Standards - Accounting for Acquisitions of Interests in Joint Operations (effective from 1 January 2016)***

Under AASB 2014-3 business combination accounting is required to be applied to acquisitions of interests in a joint operation that meets the definition of a 'business' under AASB 3 Business Combinations.

#### ***AASB 2014-4 Amendments to Australian Accounting Standards - Clarification of Acceptable Methods of Depreciation and Amortisation (effective from 1 January 2016)***

This amendment introduces a rebuttable presumption that the use of revenue-based amortisation methods for intangible assets is inappropriate. In addition to this, there is limited opportunity for presumption to be overcome and clarifies that revenue-based depreciation for property, plant and equipment cannot be used.

#### ***AASB 2015-2 Amendments to Australian Accounting Standards - Disclosure Initiative: Amendments to AASB 101 (effective from 1 January 2016)***

The amendments to AASB 101 do not require any significant change to current practice, but should facilitate improved reporting, including emphasis on only including material disclosures, clarity on the aggregation and disaggregation of line items, the presentation of subtotals, the ordering of notes and the identification of significant accounting policies.

#### ***AASB 2015-6 Amendments to Australian Accounting Standards - Extending Related Party Disclosures to Not-for-Profit Public Sector Entities (effective from 1 January 2016)***

The amendments extend the scope to AASB 124 Related Party Disclosures to include not-for-profit public sector entities.

#### ***AASB 15 Revenue from Contracts with Customers, and AASB 2014-5 Amendments to Australian Accounting Standards arising from AASB 15 (effective from 1 January 2017)***

Under the new standard, a single model that applies to contracts with customers and two approaches to recognising revenue, at a point in time or over time is proposed. The model features a contract-based five-step analysis of transactions to determine whether, how much and when revenue is recognised.

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

The new standard will apply to contracts of not-for-profit entities that are exchange contracts. AASB 1004 Contributions will continue to apply to non-exchange transactions until the Income from Transactions of Not-for-Profit Entities project is completed.

### **D. Recognition of revenue**

Revenue is recognised when it is probable that the inflow of economic benefits has occurred; and the inflow of economic benefits can be measured reliably.

An allowance for impaired debts is recognised when collection of revenues in full is no longer probable.

#### **Rates, grants and contributions**

Rates, grants and contributions (including developer contributions) are recognised as revenues when Council obtains control over the assets comprising these receipts.

Control over assets acquired from rates is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates. A provision for impairment on rates has not been established as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

Revenue is recognised when Council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to Council and the amount of the contribution can be measured reliably. Control over granted assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and are valued at their fair value at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant or contribution is disclosed in note 35. The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

Unreceived contributions over which Council has control are recognised as receivables.

#### **Non-monetary contributions**

Non-monetary contributions (including developer contributions) with a value in excess of the recognition thresholds are recognised as revenue and as non-current assets. Non-monetary contributions below the thresholds are recorded as revenue and expenses.

#### **Statutory fees and fines/User fees**

User fees and fines (including parking fees and fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs. A provision for impairment is recognised when collection in full is no longer probable.

#### **Sale of property, plant and equipment, infrastructure**

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

#### **Rent**

Rents are recognised as revenue when the payment is due or the payment is received, whichever first occurs. Rental payments received in advance are recognised as a prepayment until they are due.

#### **Interest**

Interest is recognised progressively as it is earned, the value of the payment is notified, or the payment is received, whichever occurs first.

#### **Investment income**

Investment Income is recognised when Council obtains control of the contribution or the right to receive the contribution, it is probable that the economic benefits comprising the contribution will flow to Council and the amount of the contribution can be measured reliably.

Distributions and dividends are recognised when Council's right to receive payment or distribution is established.

#### **Sales**

Sales are recognised as revenue when the product and or service have been provided.

### **E. Expense Recognition**

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

#### **Employee Benefits**

Employee benefits include, where applicable, entitlements to wages and salaries, annual leave, sick leave, long service leave, superannuation and any other post-employment benefits.

#### **Depreciation and amortisation of property, plant and equipment, infrastructure and intangibles**

Buildings, land improvements, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to Council in a manner which reflects consumption of the

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

service potential embodied in those assets. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where infrastructure assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Currently, all non-current assets other than land and heritage assets have been depreciated over their useful lives as determined by Council officers. Heritage assets are community assets and include works of art and objects of historical significance. They have long and indeterminate useful lives and are therefore not depreciated.

Straight line depreciation is charged based on the residual useful life as determined each year.

Major depreciation periods used are listed below and are consistent with the prior year unless otherwise stated:

Classification	Useful Life (Years)
Land	Infinite
Buildings	20–100 years
Motor vehicles	7 years
Fixtures, fittings and furniture	5–50 years
Plant, machinery and equipment	3–10 years
Heritage	Not depreciated
Telecommunications	3–10 years
Infrastructure	10–75 years
Waste management	10–60 years
Drainage	20–100 years
Car parks	15–40 years
Bridges and culverts	20–75 years
Parks and recreation	10–100 years
Roads and footpaths	10–100 years

### **Repairs and maintenance**

Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold (of \$5,000) the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

### **Borrowing Costs**

Finance costs are expensed as incurred using the effective interest method. Borrowing costs include interest on bank overdrafts, interest on borrowings, unwinding of discounts, and finance lease charges.

## **F. Recognition and measurement of assets**

### **Acquisition and Recognition**

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Property, infrastructure, plant and equipment received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where the value exceeds the recognition thresholds for the respective assets class. Fair value is the price that would be received to sell the assets in an orderly transaction between market participants at the measured date.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads. Such assets are recognised as "Work in Progress" until they become available for service.

The following classes of assets have been recognised in note 27 and 28. In accordance with Council's policy, the threshold limits detailed below have applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

Classification	Threshold
Aeronautical roads and runways	\$5,000
Bridges and culverts	\$5,000
Buildings	\$5,000
Car parks	\$5,000
Drainage	\$5,000
Fixtures, fittings and furniture	\$500
Heritage	\$1
Infrastructure	\$500
Land	\$1
Motor vehicles	\$5,000
Parks and recreation	\$5,000
Plant, machinery and equipment	\$500
Roads and footpaths	\$5,000
Telecommunications	\$500
Waste management	\$5,000

**BURNIE CITY COUNCIL**  
**CONSOLIDATED NOTES TO THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2015**

**Revaluation**

Council has adopted the following valuation basis for its non-current assets:

Classification	Valuation Basis
Aeronautical roads and runways	Fair Value
Bridges and culverts	Fair Value
Buildings	Fair Value
Car parks	Fair Value
Drainage	Fair Value
Fixtures, fittings and furniture	Cost
Heritage assets	Cost
Infrastructure	Cost
Land	Fair Value
Land under roads	Fair Value
Motor vehicles	Cost
Parks and recreation	Fair Value
Plant, machinery and equipment	Cost
Roads and footpaths	Fair Value
Telecommunications	Cost
Waste management	Fair Value

Subsequent to the initial recognition of assets, non-current physical assets, other than plant, machinery and equipment, fixtures, fittings and furniture, heritage assets, infrastructure assets & telecommunications equipment are measured at their fair value in accordance with AASB 116 Property, Plant & Equipment and AASB 13 Fair Value Measurement. At balance date, Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset class materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date the class of asset was revalued.

In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis to ensure valuations represent fair value. The valuation is performed either by experienced council officers or independent experts.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use on an asset result in changes to the permissible or practical highest and best use of the asset. Further details regarding the fair value hierarchy are disclosed at note 46 Financial Instruments.

Where assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation surplus for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

**Land under roads**

Council has elected not to recognise land under roads that it controlled prior to 30 June 2008. Land under roads acquired after 30 June 2008 have been recognised at cost

**G. Cash and cash equivalents**

For the purposes of the statement of cashflows, cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of twelve months or less, net of outstanding bank overdrafts.

**H. Trade and other receivables**

Receivables are carried at amortised cost using the effective interest rate method. A provision for impairment is recognised when there is objective evidence that an impairment loss has occurred.

**I. Inventories**

Inventories held for distribution are measured at cost adjusted when applicable for any loss of service potential. Other inventories are measured at the lower of cost and net realisable value.

**J. Investment in water corporation**

Council's investment in TasWater was valued at its fair value at balance date. Fair value was determined by using Council's ownership interest against the water corporation's net asset value at balance date. At 30 June 2015, Council held a 4.12% (2014: 4.12%) ownership interest in TasWater which is based on schedule 2 of the Corporations Constitution which reflects the Council's voting rights. Any unrealised gains and losses are recognised through the Statement of Comprehensive Income to a financial asset available for sale reserve each year.

Council has classified this asset as an Available-for-Sale financial asset as defined in AASB 139 Financial

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

Instruments: Recognition and Measurement and has followed AASB 132 Financial Instruments: Presentation and AASB 7 Financial Instruments: Disclosures to value and present the asset in the financial report.

Council has derived returns from the corporation as disclosed at note 8 in the form of dividends, tax equivalent payments and guarantee fees.

### **K. Tender deposits**

Amounts received as tender deposits and retention amounts controlled by Council are recognised as trust funds until they are returned or forfeited (refer to note 30).

### **L. Employee benefits and entitlements**

#### ***(i) Short term employee benefit obligations***

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

#### ***(ii) Other long term employee benefit obligations***

The liability for long service leave and annual leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the statement of financial position if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

#### ***(iii) Sick leave***

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in

that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

#### ***(iv) Defined benefit plans***

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the statement of financial position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans i.e as an expense when it becomes payable.

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund, which is a sub fund of the Quadrant Superannuation Scheme. The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 32(b) of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

#### ***(v) Defined contribution plans***

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

### **M. Interest - bearing liabilities**

The borrowing capacity of Council is limited by the *Local Government Act 1993*. Interest bearing liabilities are initially recognised at fair value, net of transaction costs incurred. Subsequent to initial recognition these liabilities are measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Comprehensive Income over the period of the liability using the effective interest method.

# BURNIE CITY COUNCIL

## CONSOLIDATED NOTES TO THE FINANCIAL REPORT

### FOR THE YEAR ENDED 30 JUNE 2015

#### **N. Leases**

##### **Operating leases as lessee**

Leases in which a significant portion of the risks and rewards of ownership are not transferred to Council as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

Council leases several parcels of Crown land under lease agreements with the State Government. These leases, in general, do not reflect commercial arrangements, are long-term and have minimal lease payments. Crown land is recognised as an asset in the Statement of Financial Position and carried at fair value when Council establishes that (i) it has control over the land and (ii) it will derive economic benefits from it.

##### **Operating leases as lessor**

Council is a lessor and enters into agreements with a number of lessees. These include commercial and non-commercial agreements.

Where leases are non-commercial agreements, these are generally with not for profit, such as sporting organisations. In these cases subsidised or peppercorn rents are charged because Council recognises part of its role is community service and community support. In these situations, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

Where leases are commercial agreements, but properties leased are part of properties predominantly used by Council for its own purposes, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

Where leases are commercial agreements, and properties leased are predominantly used for leasing to third parties, Council records lease revenue on an accruals basis. These properties are recognised at fair value. These leases may include incentives which have not been recognised in the statement of financial position, on the basis the amounts are unlikely to be material and could be reliably measured at balance date.

##### **O. Allocation between current and non-current**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled.

The asset or liability is classified as current if it is expected to be settled within the next twelve months, being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

#### **P. Taxation**

Council and its controlled entities are exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax and the Goods and Services Tax.

##### **Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cashflows are presented in the Statement of Cashflows on a gross basis inclusive of GST where applicable.

#### **Q. Impairment of Assets**

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the Statement of Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset. For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

#### **R. Rounding**

Unless otherwise stated, amounts in the financial report have been rounded to the nearest thousand dollars.

#### **S. Non-current assets classified as held for sale**

A non-current asset held for sale (including disposal groups) is measured at the lower of its carrying amount and fair value less costs to sell, and are not subject to depreciation. Non-current assets, disposal groups and related liabilities assets are treated as current and

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset's sale (or disposal group sale) is expected to be completed within 12 months from the date of classification.

### T. Significant business activities

For its significant business activities, which have been deemed to be Children's Services, Parking Roads and Stormwater, Council is required to provide details of the opportunity cost of capital and competitive neutrality costs. These are provided in note 43.

Competitive neutrality costs are those net costs e.g. Rates, land tax and income tax, for example, which would be payable by an undertaking where no exemptions apply. Income tax has been calculated at the business rate after allowance for tax deductible items.

In preparing the information disclosed in relation to significant business activities, the following assumptions have been applied.

- The notional opportunity cost of capital was calculated by applying an interest rate of 2.75% which Council had determined as an appropriate interest rate adjusted for a risk margin.
- Notional Council rates and land tax have been calculated using actual rates and charges set by Council and Government for the current financial period.
- The impact of fringe benefits tax credits, stamp duty, debits tax, and financial instruments duty were determined to be immaterial and have not been included.
- Payroll tax was calculated using actual wages in each activity.
- Loan guarantee fees were not included as Council believes that no advantage is available.

### U. Budget information

The estimated revenue and expense amounts in the Statement of Comprehensive Income represent original budget figures. These budget figures have not been audited.

### V. Investments in subsidiaries

Council's investment in subsidiaries is accounted for at cost. Subsidiaries included in the consolidated accounts are:

- Burnie Airport Corporation Unit Trust (51% ownership)
- Tas Communications Unit Trust (100% ownership)

All inter-company balances and transactions between entities in the economic entity, including any unrealised profits or losses are eliminated on consolidation.

Where associate entities are acquired through the year, their results are only included from the date of acquisition, whilst for associate entities that have been disposed of during the year, their results are only included to the date of disposal.

BURNIE CITY COUNCIL  
CONSOLIDATED NOTES TO THE FINANCIAL REPORT  
FOR THE YEAR ENDED 30 JUNE 2015

Note 2 Functions/activities of the Council

(a)

	Grants \$'000	Rates \$'000	Other \$'000	Total Revenue \$'000	Total Expenditure \$'000	Surplus/ (Deficit) \$'000	Assets \$'000
Corporate Services							
2014-2015	2,207	16,127	4,817	23,151	9,029	14,122	49,649
2013-2014	1,099	16,035	6,313	23,447	15,079	8,368	46,820
				-		-	
Children's Services							
2014-2015	1,018	-	1,701	2,719	2,750	(31)	1,650
2013-2014	1,178	-	2,333	3,511	3,556	(45)	3,235
				-		-	
Cultural Activities							
2014-2015	109	-	354	463	4,400	(3,937)	11,313
2013-2014	83	-	1,359	1,442	3,577	(2,135)	11,381
				-		-	
Parks & Recreation							
2014-2015	1,050	-	-	1,050	3,323	(2,273)	48,172
2013-2014	80	-	-	80	3,053	(2,973)	46,311
				-		-	
Public Services							
2014-2015	453	-	142	595	8,673	(8,078)	5,373
2013-2014	540	-	148	688	3,527	(2,839)	11,642
				-		-	
Regulatory Services							
2014-2015	-	-	2,627	2,627	3,066	(439)	7,304
2013-2014	-	-	2,482	2,482	3,018	(536)	7,511
				-		-	
Roads, streets and bridges							
2014-2015	2,111	-	389	2,500	6,540	(4,040)	127,929
2013-2014	897	-	-	897	6,827	(5,930)	126,238
				-		-	
Waste Management*							
2014-2015	-	3,172	1,714	4,886	3,483	1,403	1,979
2013-2014	-	2,746	730	3,476	3,320	156	1,470
				-		-	
Integrated Services							
2014-2015	-	1,531	-	1,531	1,069	462	110,529
2013-2014	-	1,490	-	1,490	1,033	457	109,340
				-		-	
Commercial Activities							
2014-2015	-	-	1,760	1,760	1,593	167	7,936
2013-2014	-	-	2,864	2,864	2,626	238	7,570
				-		-	
<b>Total</b>							
<b>2014-2015</b>	<b>6,948</b>	<b>20,830</b>	<b>13,504</b>	<b>41,282</b>	<b>43,926</b>	<b>(2,644)</b>	<b>371,834</b>
<b>2013-2014</b>	<b>3,877</b>	<b>20,271</b>	<b>16,229</b>	<b>40,377</b>	<b>45,616</b>	<b>(5,239)</b>	<b>371,518</b>

\* Other Income includes \$968k adjustment to the fair value of Council's landfill provision

# BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

(b) Total assets shown in note 2(b) are reconciled with the amounts shown for assets in the statement of financial position as follows:

	2015 \$'000	2014 \$'000
Current assets	16,720	12,686
Non-current assets	355,314	358,832
	371,834	371,518

(c) The activities of the Council are categorised into the following broad functions:

## Corporate Services

Operation and maintenance of council chambers, Governance Services, Administration Offices, Engineering Services, Economic Development, Works Depot and Private Works.

## Children's Services

Operation and maintenance of Child Care Services. Council sold its childcare operations on the 30th January 2015.

## Cultural Services

The operation and maintenance of the Burnie Arts and Function Centre, Makers Workshop, Burnie Regional Art Gallery, Pioneer Village Museum, and promotions and marketing activities.

## Waste Management

Collection, handling, processing and disposal of waste materials.

## Parks and Recreation

Operation and maintenance of parks and gardens, sporting and natural reserves and other sporting facilities.

## Integrated Services

Construction, operation and maintenance of drainage and stormwater works.

## Roads, Streets and Bridges

Construction, maintenance and cleaning of roads, footpaths, street lighting and bridges.

## Public Services

Operation and maintenance of community amenities including public halls, restrooms, Olympic pool, emergency services, cemeteries and provision of welfare services.

## Regulatory Services

Administration of parking facilities, animal control, building control, town planning and environmental protection.

## Commercial Activities

Council's controlled entities including Burnie Airport, Tas Communications and Burnie Sports & Events (Burnie Sports & Events was wound up as at 30th June 2014).

## Tas Communications

Tas Communications (the Trust ) provides support to its local government customers along with tailoring niche services to meet the needs of its business customer base. It is also an internet service supplier, application service hosting and service desk supplier.

The Trust has recorded another successful year with an operating surplus of \$139,356 compared with a surplus of \$149,101 in 2014. The Trust has net assets of \$2,020,958 as at 30 June 2015 compared with \$1,881,602 in 2014 and is well situated to continue to grow and service its existing customer base into the future. The Trust invested \$175,396 in telecommunications and information technology assets throughout the year.

The Trust employed four full time equivalent employees as at 30 June 2015 (four in 2014).

## Burnie Airport Corporation

The Burnie Airport Corporation (the Trust ) recorded an operating profit of \$81,614 for the year compared the Budgeted forecast of \$149,615. The Trust had net assets of \$6,564,031 as at 30 June 2015 compared with \$6,587,447 in 2014.

The Trust employed three full time equivalent employees as at 30 June 2015 (three in 2014).

**BURNIE CITY COUNCIL**  
**CONSOLIDATED NOTES TO THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2015**

	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 3 Rates and charges</b>				
General rate	14,603	14,593	14,603	14,593
Waste service charges	3,172	2,746	3,172	2,746
Fire levies	1,524	1,442	1,524	1,442
Stormwater service charges	1,531	1,490	1,531	1,490
<b>Total rates and charges</b>	<b>20,830</b>	<b>20,271</b>	<b>20,830</b>	<b>20,271</b>

Council uses Assessed Annual Value (AAV) as the basis of valuation of all properties within the municipality. The Assessed Annual Value of a property is the estimated yearly rental income received from the property. The valuation base used to calculate general rates for 2014-15 was \$144,662,142 million (2013-14 \$144,239,762 million).

Government funds received in relation to pensioner rates rebates of \$712,668 were accounted for as rates and charges revenue (2013-14 \$683,470). The date of the latest general revaluation of land for rating purposes within the municipality is 30 June 2013, a indexation of property valuations was completed in 2015 and dated 30 June 2015, new indexed values were applied in the rating year commencing 1 July 2015.

	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 4 Statutory fees and fines</b>				
Infringements	400	417	400	417
Planning fees	199	181	199	181
Section 132 and 337 certificates	125	132	125	132
Licence fees	72	75	72	75
<b>Total statutory fees and fines</b>	<b>796</b>	<b>805</b>	<b>796</b>	<b>805</b>

	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 5 User fees</b>				
Parent fees and childcare income	1,497	2,333	1,497	2,333
Parking revenue	1,578	1,495	1,578	1,495
Aeronautical income	964	1,004	-	-
Sales	778	1,876	747	1,126
Other fees and charges	3,785	3,657	2,979	2,538
<b>Total user fees</b>	<b>8,602</b>	<b>10,365</b>	<b>6,801</b>	<b>7,492</b>

**Note 6 Grants**

Grants were received in respect of the following :

**Summary of grants**

Operating grants	5,380	2,876	5,380	2,876
Capital grants	1,568	1,023	1,568	1,023
<b>Total</b>	<b>6,948</b>	<b>3,899</b>	<b>6,948</b>	<b>3,899</b>

**Summary of operating grants**

**Federal government grants**

Financial assistance grant	3,764	1,372	3,764	1,372
Autism services	1,000	1,000	1,000	1,000
Inclusion support agency	199	196	199	196
Mobile family resource service	-	102	-	102
Burnie Regional Museum	22	-	22	-
Child and youth services	87	77	87	77
<b>Total federal government grants</b>	<b>5,072</b>	<b>2,747</b>	<b>5,072</b>	<b>2,747</b>

**State government grants**

Art gallery "Arts Tasmania"	63	63	63	63
Performing Arts	20	20	20	20
Transport services	36	37	36	37
Community and economic development	10	2	10	2
Acton recreation ground	100	-	100	-
<b>Total state government grants</b>	<b>229</b>	<b>122</b>	<b>229</b>	<b>122</b>

**BURNIE CITY COUNCIL**  
**CONSOLIDATED NOTES TO THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2015**

	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Other contributions</b>				
Youth services	57	7	57	7
Autism Centre	18	-	18	-
Performing Arts	4	-	4	-
<b>Total other contributions</b>	<b>79</b>	<b>7</b>	<b>79</b>	<b>7</b>
<b>Total operating grants</b>	<b>5,380</b>	<b>2,876</b>	<b>5,380</b>	<b>2,876</b>

The Australian Commonwealth Government provides Financial Assistance Grants to Council for general purpose use and the provision of local roads. In June 2015 the Commonwealth made early payment of the first two quarterly instalments of the 2015-16 Financial Assistance Grants. In accordance with AASB1004 Contributions, Council recognises these grants as revenue when it receives the funds and obtains control. The early receipt of instalments resulted in operating grant income being above that originally budgeted in 2014-15 by \$1,300,364. This has impacted on the Statement of Comprehensive Income, resulting in the surplus/(deficit) being higher in 2014-15 by \$1,300,364. No financial assistance grants were received in advance in the 2013/14 financial year.

**Summary of capital grants and contributions**

<b>State government grants</b>				
Burnie Aquatic Centre	750	-	750	-
Wivenhoe lights	-	334	-	334
Zodiacs gymnastics	-	380	-	380
<b>Total state government grants</b>	<b>750</b>	<b>714</b>	<b>750</b>	<b>714</b>
<b>Federal government grants</b>				
Burnie Aquatic Centre	300	-	300	-
Roads to recovery	350	287	350	287
<b>Total federal government grants</b>	<b>650</b>	<b>287</b>	<b>650</b>	<b>287</b>
<b>Other contributions</b>				
Transport	168	-	168	-
Launching ramp	-	17	-	17
Liberty swing	-	5	-	5
<b>Total other contributions</b>	<b>168</b>	<b>22</b>	<b>168</b>	<b>22</b>
<b>Total capital grants and contributions</b>	<b>1,568</b>	<b>1,023</b>	<b>1,568</b>	<b>1,023</b>

Users of the financial report should refer to note 35 for details of restricted cash relating to grants (grants recognised as revenue during the reporting period which were obtained on the condition that they be applied in a specific manner but are yet to be expended in that manner).

**Note 7 Other income**

Interest	469	508	457	502
Interest on rates	99	119	99	119
Rentals	463	453	463	453
Other	-	31	-	-
<b>Total other income</b>	<b>1,031</b>	<b>1,111</b>	<b>1,019</b>	<b>1,074</b>

**Note 8 Investment income**

Distributions from water corporation				
- Dividends	916	648	916	631
- Guarantee Fees	58	61	58	61
- Tax Equivalent Payments	268	286	268	286
Distributions from Burnie Airport Corporation	-	-	54	58
<b>Total investment income</b>	<b>1,242</b>	<b>995</b>	<b>1,296</b>	<b>1,036</b>

**BURNIE CITY COUNCIL**  
**CONSOLIDATED NOTES TO THE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2015**

	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 9 Employee benefits</b>				
Wages and salaries	10,391	10,817	9,924	9,781
Annual leave and long service leave	1,448	1,537	1,387	1,403
Superannuation	1,358	1,402	1,299	1,271
Other employee related expenses	1,202	1,408	1,157	1,333
	<b>14,399</b>	<b>15,164</b>	<b>13,767</b>	<b>13,788</b>
Less: amounts allocated to capital	(568)	(639)	(568)	(639)
<b>Total employee benefits</b>	<b>13,831</b>	<b>14,525</b>	<b>13,199</b>	<b>13,149</b>
<b>Note 10 Materials and services</b>				
Advertising and marketing	114	151	104	107
Levies and contributions	277	661	277	443
Contracts	4,391	4,463	4,391	4,343
Contracts with controlled entities	685	-	685	1,073
Cost of goods sold	966	1,889	137	692
Cruise ship expenses	97	89	97	89
Electricity	1,101	1,182	1,053	941
Insurance	282	285	274	262
Legal expenses	205	1,658	205	1,658
Materials and services	2,774	2,908	3,430	3,069
Memberships and subscriptions	336	319	336	319
Printing, stationery and office supplies	147	181	147	139
	<b>11,375</b>	<b>13,786</b>	<b>11,136</b>	<b>13,135</b>
Legal expenses for 2013-14 includes payment of a \$1.556 million judgement handed down by the Supreme Court of Tasmania in relation to the Blackley Investments case.				
<b>Note 11 Impairment of debts</b>				
Trade debtors	42	15	33	15
<b>Total impairments of debts</b>	<b>42</b>	<b>15</b>	<b>33</b>	<b>15</b>
<b>Note 12 Depreciation and amortisation</b>				
<b>Property</b>				
Buildings	1,167	882	1,120	834
<b>Plant and Equipment</b>				
Plant, machinery and equipment	755	937	644	698
Motor vehicles	268	302	264	296
Fixtures, fittings and furniture	155	150	154	149
Heritage plant and equipment	-	-	-	-
<b>Infrastructure</b>				
Roads and footpaths	3,502	3,610	3,502	3,610
Aeronautical roads and runways	94	94	-	-
Infrastructure	232	185	232	185
Waste management	-	84	-	84
Car parks	-	141	-	141
Bridges and culverts	106	99	106	99
Drainage	867	798	867	798
Telecommunications	203	85	-	-
Parks and recreation	852	581	852	581
Municipal revaluation	47	28	47	28
<b>Total depreciation and amortisation</b>	<b>8,248</b>	<b>7,976</b>	<b>7,788</b>	<b>7,503</b>
<b>Note 13 Finance costs</b>				
Interest - borrowings	223	226	82	89
Interest - unwinding of NPV of landfill rehabilitation assets	11	17	11	17
<b>Total finance costs</b>	<b>234</b>	<b>243</b>	<b>93</b>	<b>106</b>

**BURNIE CITY COUNCIL**  
**CONSOLIDATED NOTES TO THE FINANCIAL REPORT**  
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	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 14 Other expenses</b>				
Auditor's remuneration (Tasmanian Audit Office)	69	68	69	68
Alderman's allowances	248	242	248	242
Alderman expenses	74	49	74	49
Election Costs	89	10	89	10
Fire levies	1,510	1,437	1,510	1,437
Land tax	269	277	213	221
Water & sewer rates	253	275	253	275
Remissions and discounts	589	551	589	551
Audit Committee costs	9	6	9	6
Directors fees	55	66	-	-
<b>Total other expenses</b>	<b>3,165</b>	<b>2,981</b>	<b>3,054</b>	<b>2,859</b>
<b>Note 15 Underlying operating surplus/(deficit)</b>				
Surplus/(deficit) as per Statement of Comprehensive Income	(2,644)	(5,239)	(2,811)	(5,477)
Add Back: Capital Income as per Income Statement	3,902	2,275	3,902	2,408
Less: FAG's grant received in advance	(1,300)	-	(1,300)	-
<b>Underlying operating surplus/(deficit)</b>	<b>(42)</b>	<b>(2,964)</b>	<b>(209)</b>	<b>(3,069)</b>
<b>Note 16 Capital works completed on assets not owned by council</b>				
Capital works completed on assets not owned by Council	(421)	(147)	(421)	(147)
<b>Total contributions - non-monetary assets</b>	<b>(421)</b>	<b>(147)</b>	<b>(421)</b>	<b>(147)</b>

Construction work undertaken on assets not owned by Council include work completed the Zodiac's gymnastics building which is not owned by Council. Council received a grant of \$380k in the 2013-14 financial year to complete this work. The total cost of the project is \$450k, with Council contributing \$70k, the project is expected to be completed during the 2015-16 financial year. Assets created during the project have been transferred to Zodiacs on completion.

**Note 17 Building Recognition and Revaluation**

Revaluation Decrement	-	(7,576)	-	(7,576)
Assets recognised for the first time	109	2,792	109	2,792
<b>Net Recognition and Revaluation Decrement</b>	<b>109</b>	<b>(4,784)</b>	<b>109</b>	<b>(4,784)</b>
Decrement allocated to the Revaluation Reserve	-	(2,059)	-	(2,059)
Decrement allocated to the Income Statement	-	(5,517)	-	(5,517)
	-	<b>(7,576)</b>	-	<b>(7,576)</b>

**Note 18 Net gain/(loss) on disposal of assets**

**Profit/(loss) on sale of operations**

Proceeds on sale of operations	2,276	-	2,276	-
Less: Written down value of assets disposed	(2,072)	-	(2,072)	-
<b>Total net gain/(loss) on sale of operations</b>	<b>204</b>	<b>-</b>	<b>204</b>	<b>-</b>

**Profit/(loss) on sale of assets**

Proceeds on sale assets	357	367	357	341
Written down value of assets disposed	(717)	(630)	(717)	(594)
<b>Total net gain/(loss) on sale of assets</b>	<b>(360)</b>	<b>(263)</b>	<b>(360)</b>	<b>(253)</b>

Profit/(loss) on property, plant & equipment associated with the sale of childcare operations are include in the net gain on sale of operations. The total written down value of assets disposed during 2014-15 was \$2.366 million (refer note 28).

**BURNIE CITY COUNCIL**  
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**Note 19 De-recognition of assets for sale**

De-recognition of buildings

**Total de-recognition of assets**

<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
(6,250)	-	(6,250)	-
<b>(6,250)</b>	<b>-</b>	<b>(6,250)</b>	<b>-</b>

On the 1st of July 2015 Council commenced a 25+25 year lease with the University of Tasmania for the Makers Workshop building. UTAS now have primary usage of the Makers Workshop building for educational purposes.

**Note 20 Investment in water corporation**

Opening balance

Change in fair value of investment

Fair value adjustment on available for sale assets

**Carrying value of investment in water corporation**

63,284	58,935	63,284	58,935
-	-	-	-
508	4,349	508	4,349
<b>63,792</b>	<b>63,284</b>	<b>63,792</b>	<b>63,284</b>

Council has derived returns from Tas Water as disclosed in note 8.

**Note 21 Cash and cash equivalents**

Cash on hand

Cash at bank

Short term deposits

**Total cash and cash equivalents**

26	35	26	35
3,065	2,264	2,208	1,621
10,430	5,413	10,430	5,345
<b>13,521</b>	<b>7,712</b>	<b>12,664</b>	<b>7,001</b>

Council also holds a \$350k credit card facility with the Commonwealth Bank. Users of the financial report should refer to note 35 for details of restricted cash and note 40 for existing Council commitments.

**Note 22 Trade and other receivables**

Rates and charges

Accrued interest

Other accrued income

Sundry debtors

Provision for impairment

**Total trade and other receivables**

337	1,269	337	1,269
35	54	35	54
44	78	43	76
2,461	3,163	2,227	2,899
(466)	(455)	(466)	(455)
<b>2,411</b>	<b>4,109</b>	<b>2,176</b>	<b>3,843</b>

**Note 23 Inventories**

Inventories held for sale

Inventories held for consumption

**Total inventories**

83	138	83	138
102	120	102	120
<b>185</b>	<b>258</b>	<b>185</b>	<b>258</b>

**Note 24 Non-current assets classified as held for sale**

Opening lot stock at beginning of reporting period

Less: lot stock sold

Closing lot stock at end of reporting period

**Total non-current assets classified as held for sale**

593	593	-	-
-	-	-	-
593	593	-	-
<b>593</b>	<b>593</b>	<b>-</b>	<b>-</b>

**Note 25 Other assets**

**Current**

Prepayments

**Total other assets**

10	14	-	3
<b>10</b>	<b>14</b>	<b>-</b>	<b>3</b>

**BURNIE CITY COUNCIL  
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	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 26 Investment in subsidiaries</b>				
Burnie Airport Corporation (51% ownership)	-	-	813	813
Tas Communications (100% ownership)	-	-	2,103	2,103
<b>Total investments in subsidiaries</b>	<b>-</b>	<b>-</b>	<b>2,916</b>	<b>2,916</b>

There is no active market for Council's investment in subsidiaries and therefore the investments are held at cost.

**(a) Composition of the group**

<b>Subsidiaries</b>	<b>Principal place of business</b>	<b>Percentage Owned 2015</b>	<b>Percentage Owned 2014</b>
Tas Communications Pty Ltd	Australia	100%	100%
Burnie Airport Corporation	Australia	51%	51%

The percentage ownership interest held is equivalent to the percentage voting rights for all subsidiaries.

**(b) Subsidiaries with significant non controlling interests**

<b>Burnie Airport Corporation</b>	<b>2015</b>	<b>2014</b>
	\$	\$
% ownership held by Non Controlling Interest	49%	49%
Profit/(loss) allocated to Non Controlling Interest	39,991	63,715
Accumulated Non Controlling Interest of subsidiary	3,216,375	3,227,849
Dividends paid to Non Controlling Interest	51,465	56,082
<b>Summarised statement of financial position</b>		
Current assets	935,086	1,019,084
Non-current assets	7,794,249	7,444,755
Current liabilities	122,671	115,333
Non-current liabilities	2,042,633	1,761,059
Net assets	<b>6,564,031</b>	<b>6,587,447</b>
<b>Summarised statement of comprehensive income</b>		
Income	1,189,174	1,232,311
Less: Expenses	(1,107,560)	(1,102,281)
Net Profit	<b>81,614</b>	<b>130,030</b>
<b>Summarised statement of cashflows</b>		
Cashflows from operating activities	256,684	324,514
Cashflows from investing activities	(611,841)	(179,454)
Cashflows from financing activities	277,500	0
Net increase/(decrease) in cash and cash equivalents	<b>(77,657)</b>	<b>145,060</b>

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**Note 27 Property, infrastructure, plant and equipment**

**Summary**

	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
at cost	31,282	28,140	29,056	25,893
Less accumulated depreciation	15,616	14,972	14,420	13,980
	<b>15,666</b>	<b>13,168</b>	<b>14,636</b>	<b>11,913</b>
at fair value as at 30 June	513,762	512,095	492,874	491,660
Less accumulated depreciation	235,867	227,476	225,345	216,930
Less impairment	2,239	2,239	-	-
	<b>275,656</b>	<b>282,380</b>	<b>267,529</b>	<b>274,730</b>
<b>Total</b>	<b>291,322</b>	<b>295,548</b>	<b>282,165</b>	<b>286,643</b>

**Property**

**Land**

at fair value as at 30 June	27,245	27,480	22,996	23,231
Less impairment	795	795	-	-
	<b>26,450</b>	<b>26,685</b>	<b>22,996</b>	<b>23,231</b>

**Land under roads**

at cost	30	30	30	30
	30	30	30	30
	<b>26,480</b>	<b>26,715</b>	<b>23,026</b>	<b>23,261</b>

**Total Land**

Valuation of land (excluding land under roads) were determined by the office of the Valuer-General effective 30 June 2013.

**Buildings**

at fair value as at 30 June	86,876	94,516	83,804	91,445
Less accumulated depreciation	37,762	37,354	36,931	36,571
Less impairment	636	636	-	-
	<b>48,478</b>	<b>56,526</b>	<b>46,873</b>	<b>54,874</b>

Valuation of buildings were determined by independent valuers Opteon, Tasmania as at 30 June 2013.

**Total Property**

**Plant and Equipment**

**Plant, machinery and equipment**

at cost	11,307	10,941	9,279	8,917
Less accumulated depreciation	7,475	6,691	6,356	5,776
	<b>3,832</b>	<b>4,250</b>	<b>2,923</b>	<b>3,141</b>

**Motor vehicles**

at cost	1,812	2,233	1,749	2,169
Less accumulated depreciation	732	856	673	800
	<b>1,080</b>	<b>1,377</b>	<b>1,076</b>	<b>1,369</b>

**Fixtures, fittings and furniture**

at cost	3,222	3,251	3,203	3,228
Less accumulated depreciation	2,270	2,319	2,252	2,298
	<b>952</b>	<b>932</b>	<b>951</b>	<b>930</b>

**Heritage plant and equipment**

at cost	1,601	1,576	1,601	1,576
Less accumulated depreciation	246	246	246	246
	<b>1,355</b>	<b>1,330</b>	<b>1,355</b>	<b>1,330</b>

**Total Plant and Equipment**

	<b>7,219</b>	<b>7,889</b>	<b>6,305</b>	<b>6,770</b>
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**BURNIE CITY COUNCIL**  
**CONSOLIDATED NOTES TO THE FINANCIAL REPORT**  
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**Note 27 Property, infrastructure, plant and equipment (continued)**

**Infrastructure**

**Roads and footpaths**

at fair value as at 30 June	252,200	250,168	252,200	250,168
Less accumulated depreciation	133,658	130,630	133,658	130,630
	<b>118,542</b>	<b>119,538</b>	<b>118,542</b>	<b>119,538</b>

Valuation of roads and footpaths assets has been determined by Council's technical services division as at 30 June 2012. The assets have then been revalued each year by applying ABS Index 3101: Road and bridge construction Australia as at 31 March 2015.

**Aeronautical roads and runways**

at fair value as at 30 June	12,528	12,206	-	-
Less accumulated depreciation	9,202	9,344	-	-
Less impairment	808	808	-	-
	<b>2,518</b>	<b>2,054</b>	<b>-</b>	<b>-</b>

Valuations of Aeronautical roads and runways were initially determined by independent valuer, Bruce Ford in 2013. Roads and runways are held at value in use.

**Infrastructure**

at cost	6,996	7,170	6,996	7,170
Less accumulated depreciation	4,818	4,832	4,818	4,832
	<b>2,178</b>	<b>2,338</b>	<b>2,178</b>	<b>2,338</b>

**Bridges and culverts**

at fair value as at 30 June	14,139	8,921	14,139	8,921
Less accumulated depreciation	5,318	2,296	5,318	2,296
	<b>8,821</b>	<b>6,625</b>	<b>8,821</b>	<b>6,625</b>

Bridges and culverts were revalued as at 30 June 2015 using replacement costs provided by AusSpan.

**Drainage**

at fair value as at 30 June	77,888	76,829	77,888	76,829
Less accumulated depreciation	33,736	32,596	33,736	32,596
	<b>44,152</b>	<b>44,233</b>	<b>44,152</b>	<b>44,233</b>

Valuation of drainage assets has been determined by Council's technical services division as at 30 June 2012. The assets have been revalued each year by applying an index based on the Consumer Price Index, All Groups for Hobart as at 31 March 2015.

**Telecommunications**

at fair value as at 30 June	1,039	909	-	-
Less accumulated depreciation	489	419	-	-
	<b>550</b>	<b>490</b>	<b>-</b>	<b>-</b>

**Parks and recreation**

at fair value as at 30 June	41,817	41,036	41,817	41,036
Less accumulated depreciation	15,702	14,837	15,702	14,837
	<b>26,115</b>	<b>26,199</b>	<b>26,115</b>	<b>26,199</b>

Valuation of parks and recreation assets has been determined by Council's technical services division. The last full revaluation was undertaken on 30 June 2014. The assets have been revalued each year by applying an index based on the Consumer Price Index, All Groups for Hobart as at 31 March 2015.

**Municipal Revaluation**

at cost	246	241	246	241
Less accumulated amortisation	75	28	75	28
	<b>171</b>	<b>213</b>	<b>171</b>	<b>213</b>

**Total Infrastructure**

	<b>203,047</b>	<b>201,690</b>	<b>199,979</b>	<b>199,146</b>
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**Works in progress**

Works in progress at cost	6,098	2,728	5,982	2,592
	<b>6,098</b>	<b>2,728</b>	<b>5,982</b>	<b>2,592</b>

**Total property, infrastructure, plant and equipment**

	<b>291,322</b>	<b>295,548</b>	<b>282,165</b>	<b>286,643</b>
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BURNIE CITY COUNCIL  
CONSOLIDATED NOTES TO THE FINANCIAL REPORT  
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Note 28 Movements in property, plant and equipment, infrastructure

	Balance at beginning of financial year	Acquisition of assets and transfers from work in progress	Transfers between asset classes	Revaluation increments (decrements) (note 33)	Depreciation and amortisation (note 12)	Written down value of disposals (note 18)	Assets Derecognised	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Consolidated 2015</b>								
<b>Property</b>								
Land	26,715	-				(235)		26,480
Buildings	56,526	1,027	77		(1,167)	(1,735)	(6,250)	48,478
<b>Total property</b>	<b>83,241</b>	<b>1,027</b>	<b>77</b>	<b>-</b>	<b>(1,167)</b>	<b>(1,970)</b>	<b>(6,250)</b>	<b>74,958</b>
<b>Plant and Equipment</b>								
Plant, machinery and equipment	4,250	307	164		(889)	-		3,832
Motor vehicles	1,377	368	(238)		(268)	(159)		1,080
Fixtures, fittings and furniture	932	193	36		(155)	(54)		952
Heritage plant and equipment	1,330	25			-	-		1,355
<b>Total plant and equipment</b>	<b>7,889</b>	<b>893</b>	<b>(38)</b>	<b>-</b>	<b>(1,312)</b>	<b>(213)</b>	<b>-</b>	<b>7,219</b>
<b>Infrastructure</b>								
Roads and footpaths	119,538	2,304	(154)	415	(3,502)	(59)		118,542
Aeronautical roads and runways	2,054	558			(94)			2,518
Infrastructure	2,338	92			(232)	(20)		2,178
Bridges and culverts	6,625	-	106	2,196	(106)			8,821
Drainage	44,233	451	(30)	394	(867)	(29)		44,152
Telecommunications	490	129			(69)			550
Parks and recreation	26,199	571	39	233	(852)	(75)		26,115
Municipal revaluation	213	5			(47)			171
<b>Total infrastructure</b>	<b>201,690</b>	<b>4,110</b>	<b>(39)</b>	<b>3,238</b>	<b>(5,769)</b>	<b>(183)</b>	<b>-</b>	<b>203,047</b>
<b>Works in progress</b>								
Work in progress	2,728	3,370						6,098
<b>Total work in progress</b>	<b>2,728</b>	<b>3,370</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,098</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>295,548</b>	<b>9,400</b>	<b>-</b>	<b>3,238</b>	<b>(8,248)</b>	<b>(2,366)</b>	<b>(6,250)</b>	<b>291,322</b>

\*Figure includes developer contributions of \$280,000. Developer contributions are road assets donated to Council on completion of subdivisions within the municipality.

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	Balance at beginning of financial year	Acquisition of assets and transfers from work In progress	Transfers between asset classes	Revaluation increments (decrements) (note 33)	Depreciation and amortisation (note 12)	Written down value of disposals (note 18)	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Consolidated 2014</b>							
<b>Property</b>							
Land	26,715	-	-	-	-	-	26,715
Buildings	48,010	456	13,726	(4,784)	(882)	-	56,526
<b>Total property</b>	<b>74,725</b>	<b>456</b>	<b>13,726</b>	<b>(4,784)</b>	<b>(882)</b>	<b>-</b>	<b>83,241</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	3,764	1,324	299	-	(937)	(200)	4,250
Motor vehicles	1,371	411	-	-	(302)	(103)	1,377
Fixtures, fittings and furniture	908	174	-	-	(150)	-	932
Heritage plant and equipment	1,313	42	(25)	-	-	-	1,330
<b>Total plant and equipment</b>	<b>7,356</b>	<b>1,951</b>	<b>274</b>	<b>-</b>	<b>(1,389)</b>	<b>(303)</b>	<b>7,889</b>
<b>Infrastructure</b>							
Roads and footpaths	117,275	3,344	-	2,813	(3,610)	(284)	119,538
Aeronautical roads and runways	2,148	-	-	-	(94)	-	2,054
Infrastructure	2,523	-	-	-	(185)	-	2,338
Waste management	3,181	20	(3,114)	-	(84)	(3)	-
Car parks	13,610	188	(13,657)	-	(141)	-	-
Bridges and culverts	5,756	832	-	136	(99)	-	6,625
Drainage	42,014	900	928	1,204	(798)	(15)	44,233
Telecommunications	575	-	-	-	(85)	-	490
Parks and recreation	19,403	1,207	1,843	4,352	(581)	(25)	26,199
Municipal revaluation	168	73	-	-	(28)	-	213
<b>Total infrastructure</b>	<b>206,653</b>	<b>6,564</b>	<b>(14,000)</b>	<b>8,505</b>	<b>(5,705)</b>	<b>(327)</b>	<b>201,690</b>
<b>Works in progress</b>							
Work in progress	2,310	418	-	-	-	-	2,728
<b>Total work in progress</b>	<b>2,310</b>	<b>418</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,728</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>291,044</b>	<b>9,389</b>	<b>-</b>	<b>3,721</b>	<b>(7,976)</b>	<b>(630)</b>	<b>295,548</b>

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Council 2015	Balance at beginning of financial year	Acquisition of assets and transfers from work in progress	Transfers between asset classes	Revaluation increments (decrements) (note 33)	Depreciation and amortisation (note 12)	Written down value of disposals (note 18)	Assets Derecognised	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>								
Land	23,261	-				(235)		23,026
Buildings	54,874	1,027	77		(1,120)	(1,735)	(6,250)	46,873
<b>Total property</b>	<b>78,135</b>	<b>1,027</b>	<b>77</b>	<b>-</b>	<b>(1,120)</b>	<b>(1,970)</b>	<b>(6,250)</b>	<b>69,899</b>
<b>Plant and Equipment</b>								
Plant, machinery and equipment	3,141	262	164		(644)	-		2,923
Motor vehicles	1,369	368	(238)		(264)	(159)		1,076
Fixtures, fittings and furniture	930	193	36		(154)	(54)		951
Heritage plant and equipment	1,330	25			-	-		1,355
<b>Total plant and equipment</b>	<b>6,770</b>	<b>848</b>	<b>(38)</b>	<b>-</b>	<b>(1,062)</b>	<b>(213)</b>	<b>-</b>	<b>6,305</b>
<b>Infrastructure</b>								
Roads and footpaths	119,538	2,304	(154)	415	(3,502)	(59)		118,542
Infrastructure	2,338	92			(232)	(20)		2,178
Waste management	-							-
Car parks	-							-
Bridges and culverts	6,625	-	106	2,196	(106)			8,821
Drainage	44,233	451	(30)	394	(867)	(29)		44,152
Parks and recreation	26,199	571	39	233	(852)	(75)		26,115
Municipal Revaluation	213	5			(47)			171
<b>Total infrastructure</b>	<b>199,146</b>	<b>3,423</b>	<b>(39)</b>	<b>3,238</b>	<b>(5,606)</b>	<b>(183)</b>	<b>-</b>	<b>199,979</b>
<b>Works in progress</b>								
Work in progress	2,592	3,390						5,982
<b>Total work in progress</b>	<b>2,592</b>	<b>3,390</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,982</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>286,643</b>	<b>8,688</b>	<b>-</b>	<b>3,238</b>	<b>(7,788)</b>	<b>(2,366)</b>	<b>(6,250)</b>	<b>282,165</b>

\*Includes developer contributions of \$280,000. Developer contributions are road assets donated to Council on completion of subdivisions within the municipality.

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Council 2014	Balance at beginning of financial year	Acquisition of assets and transfers from work In progress	Transfers	Revaluation increments (decrements) (note 33)	Depreciation and amortisation (note 12)	Written down value of disposals (note 18)	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>							
Land	23,261	-	-	-	-	-	23,261
Buildings	46,316	455	13,721	(4,784)	(834)	-	54,874
<b>Total property</b>	<b>69,577</b>	<b>455</b>	<b>13,721</b>	<b>(4,784)</b>	<b>(834)</b>	<b>-</b>	<b>78,135</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	2,654	1,045	304	-	(698)	(164)	3,141
Motor vehicles	1,357	411	-	-	(296)	(103)	1,369
Fixtures, fittings and furniture	905	174	-	-	(149)	-	930
Heritage plant and equipment	1,313	42	(25)	-	-	-	1,330
<b>Total plant and equipment</b>	<b>6,229</b>	<b>1,672</b>	<b>279</b>	<b>-</b>	<b>(1,143)</b>	<b>(267)</b>	<b>6,770</b>
<b>Infrastructure</b>							
Roads and footpaths	117,275	3,344	-	2,813	(3,610)	(284)	119,538
Infrastructure	2,523	-	-	-	(185)	-	2,338
Waste management	3,181	20	(3,114)	-	(84)	(3)	-
Car parks	13,610	188	(13,657)	-	(141)	-	-
Bridges and culverts	5,756	832	-	136	(99)	-	6,625
Drainage	42,014	900	928	1,204	(798)	(15)	44,233
Parks and recreation	19,403	1,207	1,843	4,352	(581)	(25)	26,199
Municipal Revaluation	168	73	-	-	(28)	-	213
<b>Total infrastructure</b>	<b>203,930</b>	<b>6,564</b>	<b>(14,000)</b>	<b>8,505</b>	<b>(5,526)</b>	<b>(327)</b>	<b>199,146</b>
<b>Works in progress</b>							
Work in progress	2,194	398	-	-	-	-	2,592
<b>Total work in progress</b>	<b>2,194</b>	<b>398</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,592</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>281,930</b>	<b>9,089</b>	<b>-</b>	<b>3,721</b>	<b>(7,503)</b>	<b>(594)</b>	<b>286,643</b>

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**Note 29 Trade and other payables**

Trade payables	2,306	1,942	2,275	1,887
Accrued expenses	772	727	708	635
Revenue received in advance	41	31	-	-
<b>Total trade and other payables</b>	<b>3,119</b>	<b>2,700</b>	<b>2,983</b>	<b>2,522</b>

**Note 30 Trust funds and deposits**

Refundable deposits, bonds and retentions	139	134	139	134
<b>Total trust funds and deposits</b>	<b>139</b>	<b>134</b>	<b>139</b>	<b>134</b>

**Note 31 Interest-bearing loans and borrowings**

**Current**

Borrowings - secured	279	266	279	266
	<b>279</b>	<b>266</b>	<b>279</b>	<b>266</b>

**Non-current**

Borrowings - secured	4,177	4,178	2,157	2,435
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**Total**

	<b>4,456</b>	<b>4,444</b>	<b>2,436</b>	<b>2,701</b>
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The maturity profile for Council's borrowings is:  
Later than one year and not later than five years  
Later than five years

Later than one year and not later than five years	1,172	1,437	1,172	1,437
Later than five years	3,284	3,007	1,264	1,264
<b>Total</b>	<b>4,456</b>	<b>4,444</b>	<b>2,436</b>	<b>2,701</b>

**Total interest-bearing loans and borrowings**

	<b>4,456</b>	<b>4,444</b>	<b>2,436</b>	<b>2,701</b>
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**Note 32 Provisions**

**Current**

Annual leave	698	852	669	820
Long service leave	1,210	930	1,182	901
Rostered days off	69	49	69	49
Oncosts on employee entitlements	539	299	528	291
Provision for landfill restoration	699	1,736	699	1,736
<b>Total current provisions</b>	<b>3,215</b>	<b>3,866</b>	<b>3,147</b>	<b>3,797</b>

**Non-current**

Long service leave	263	603	225	580
Oncosts on employee entitlements	56	144	49	140
Provision for landfill restoration	95	185	95	185
<b>Total non current provisions</b>	<b>414</b>	<b>932</b>	<b>369</b>	<b>905</b>

**Employee aggregate carrying amount of provisions:**

**Current**

All annual leave and long service leave entitlements representing 10 or more years				
- Short term employee benefits , that fall due within 12 months of the end of the period, measured at nominal value	2,516	2,130	2,448	2,061
- Other long term employee benefits that do not fall due within 12 months	-	-	-	-

**Non-current**

- Long service leave representing less than 10 years of continuous service, measured at present value	319	747	274	720
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<b>Total employee provisions</b>	<b>2,835</b>	<b>2,877</b>	<b>2,722</b>	<b>2,781</b>
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**The following assumptions were adopted in measuring the value of employee benefits:**

- Weighted average increase in employee benefits			3%	3%
- Weighted average discount rates			3%	5%
- Weighted average settlement period			12	12

**Employee Numbers**

Landfill Provision Movement			164	187
			<b>2015</b>	<b>2015</b>
Opening Balance			1,921	1,904
Unwinding Discount			11	17
Funds expended			(170)	-
Reassessment of the provision			(968)	-
<b>Closing Balance</b>			<b>794</b>	<b>1,921</b>

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Note 33 Reserves

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Consolidated 2015</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	10,504	-	10,504
Buildings	(444)	-	(444)
	<b>10,060</b>	<b>-</b>	<b>10,060</b>
<b>Infrastructure</b>			
Roads and footpaths	54,265	415	54,680
Aeronautical roads and runways	4,585	-	4,585
Car parks	2,500	-	2,500
Bridges and culverts	2,299	2,196	4,495
Drainage	20,283	394	20,677
Parks and recreation	8,615	233	8,848
	<b>92,547</b>	<b>3,238</b>	<b>95,785</b>
<b>Total asset revaluation reserve</b>	<b>102,607</b>	<b>3,238</b>	<b>105,845</b>
<b>(b) Fair value reserve</b>			
Investment in water corporation	5,402	508	5,910
<b>Total fair value reserve</b>	<b>5,402</b>	<b>508</b>	<b>5,910</b>
<b>Total reserves 2015</b>	<b>108,009</b>	<b>3,746</b>	<b>111,755</b>
	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Consolidated 2014</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	10,504	-	10,504
Buildings	1,615	(2,059)	(444)
	<b>12,119</b>	<b>(2,059)</b>	<b>10,060</b>
<b>Infrastructure</b>			
Roads and footpaths	51,452	2,813	54,265
Aeronautical roads and runways	4,585	-	4,585
Car parks	2,500	-	2,500
Bridges and culverts	2,163	136	2,299
Drainage	19,079	1,204	20,283
Parks and recreation	4,263	4,352	8,615
	<b>84,042</b>	<b>8,505</b>	<b>92,547</b>
<b>Total asset revaluation reserve</b>	<b>96,161</b>	<b>6,446</b>	<b>102,607</b>
<b>(b) Fair value reserve</b>			
Investment in water corporation	1,053	4,349	5,402
<b>Total fair value reserve</b>	<b>1,053</b>	<b>4,349</b>	<b>5,402</b>
<b>Total reserves 2014</b>	<b>97,214</b>	<b>10,795</b>	<b>108,009</b>

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	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Council 2015</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	11,000	-	11,000
Buildings	-	-	-
	<b>11,000</b>	<b>-</b>	<b>11,000</b>
<b>Infrastructure</b>			
Roads and footpaths	55,392	415	55,807
Car parks	2,500	-	2,500
Bridges and culverts	2,299	2,196	4,495
Drainage	20,282	394	20,676
Parks and recreation	8,614	233	8,847
	<b>89,087</b>	<b>3,238</b>	<b>92,325</b>
<b>Total asset revaluation reserve</b>	<b>100,087</b>	<b>3,238</b>	<b>103,325</b>
<b>(b) Fair value reserve</b>			
Investment in water corporation	5,402	508	5,910
<b>Total fair value reserve</b>	<b>5,402</b>	<b>508</b>	<b>5,910</b>
<b>Total reserves 2015</b>	<b>105,489</b>	<b>3,746</b>	<b>109,235</b>

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Council 2014</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	11,000	-	11,000
Buildings	2,059	(2,059)	-
	<b>13,059</b>	<b>(2,059)</b>	<b>11,000</b>
<b>Infrastructure</b>			
Roads & footpaths	52,579	2,813	55,392
Car parks	2,500	-	2,500
Bridges & culverts	2,163	136	2,299
Drainage	19,078	1,204	20,282
Parks and recreation	4,262	4,352	8,614
	<b>80,582</b>	<b>8,505</b>	<b>89,087</b>
<b>Total asset revaluation reserve</b>	<b>93,641</b>	<b>6,446</b>	<b>100,087</b>
<b>(b) Fair value reserve</b>			
Investment in water corporation	1,053	4,349	5,402
<b>Total fair value reserve</b>	<b>1,053</b>	<b>4,349</b>	<b>5,402</b>
<b>Total reserves 2014</b>	<b>94,694</b>	<b>10,795</b>	<b>105,489</b>

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	<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
<b>Note 34 Reconciliation of cash flows from operating activities to comprehensive result</b>				
Surplus/(deficit)	(2,644)	(5,239)	(2,811)	(5,477)
Depreciation/amortisation	8,248	7,976	7,788	7,503
(Profit)/loss on disposal of property, plant and equipment, infrastructure	360	246	360	253
Asset revaluation decrement	-	5,517	-	5,517
Assets recognised	(109)	(2,792)	(109)	(2,792)
Assets de-recognised	6,250	-	6,250	-
Asset contributed to Council	(280)	-	(280)	-
Fair value adjustment to landfill provision	(968)	-	(968)	-
Profit on Sale of operations	(507)	-	(507)	-
Write down in investment in subsidiary	-	(308)	-	(308)
GST relating to investing & financing activities	739	522	677	613
Capital grants	(1,568)	(1,023)	(1,568)	(1,023)
<b>Change in assets and liabilities:</b>				
(Increase)/decrease in trade and other receivables	1,758	(652)	1,667	(744)
(Increase)/decrease in other current assets	3	33	3	7
Increase/(decrease) in trade and other payables	344	(3)	384	22
(Decrease)/increase in other liabilities	(31)	27	-	-
(Increase)/decrease in inventories	73	(37)	73	(37)
Increase/(Decrease) in provisions	(204)	487	(221)	515
<b>Net cash provided by/(used in) operating activities</b>	<b>11,464</b>	<b>4,754</b>	<b>10,738</b>	<b>4,049</b>
<b>Note 35 Restricted assets</b>				
Council has cash and cash equivalents (ref note 21) that are subject to restrictions. As at the reporting date, Council had legislative restrictions in relation to employee entitlements (long service leave) and capital grants.				
Long service leave	1,796	1,830	1,715	1,763
Grants	2,004	2,541	2,004	2,541
<b>Total restricted assets</b>	<b>3,800</b>	<b>4,371</b>	<b>3,719</b>	<b>4,304</b>

2015 grants shown as restricted assets relate to \$90k of unspent funds for upgrade of the Acton Recreation Ground, and \$1.914 million of unspent funds for the stormwater infrastructure project at 30 June 2015.

2014 grants shown as restricted assets include \$0.300million for zodiac gymnastics, and \$2.241 million relating to the stormwater infrastructure project.

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**Note 36 Superannuation**

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund, which is a sub fund of the Quadrant Superannuation Scheme. The Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

For the year ended 30 June 2015 the Council contributed 12.5% of employees' gross income to the Fund. Assets accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, the Council is required to meet its share of the deficiency.

Rice Warner Pty Ltd undertook the last actuarial review of the Fund at 30 June 2014. The review disclosed that at that time the net market value of assets available for funding member benefits was \$66,310,000, the value of vested benefits was \$57,475,000, the surplus over vested benefits was \$8,835,000 and the value of total accrued benefits was \$58,093,000. These amounts relate to all members of the fund at the date of valuation and no asset or liability is recorded in Quadrant Superannuation Scheme's financial statements for Council employees.

The financial assumptions used to calculate the Accrued Benefits for the Fund were:

Net Investment Return	7.0%	pa
Salary Inflation	4.0%	pa
Price Inflation	n/a	

The actuarial review concluded that:

- The value of assets of the Quadrant Defined Benefit Fund was adequate to meet the liabilities of the Fund in respect of vested benefits as at 30 June 2014.
- The value of assets of the Fund was adequate to meet the value of the liabilities of the Fund in respect of accrued benefits as at 30 June 2014.
- Based on the assumptions used, and assuming the Employer contributes at the levels described below, the value of the assets is expected to continue to be adequate to meet the value of the liabilities of the Fund in respect of vested benefits at all times during the period up to 30 June 2017.

The Actuary recommended that in future the Council contribute 11% of salaries in 2014/15 and 9.5% of salaries thereafter. The Actuary will continue to undertake a brief review of the financial position the Fund at the end

of each financial year to confirm that the contribution rates remain appropriate. The Actuary will continue to undertake a brief review of the financial position of the Fund at the end of each financial year to confirm that the contribution rates remain appropriate. The next full triennial actuarial review of the Fund will have an effective date of 30 June 2017 and is expected to be completed in late 2017.

Council also contributes to other accumulation schemes on behalf of a number of employees; however the Council has no ongoing responsibility to make good any deficiencies that may occur in those schemes. During the year Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the Superannuation Guarantee (Administration) Act 1992.

As required in terms of paragraph 148 of AASB 119 Employee Benefits, Council discloses the following details:

- The 2014 actuarial review used the "aggregate" funding method. This is a standard actuarial funding method. The results from this method were tested by projecting future fund assets and liabilities for a range of future assumed investment returns. The funding method used is different from the method used at the previous actuarial review in 2011. Under the aggregate funding method of financing the benefits, the stability of the Councils' contributions over time depends on how closely the Fund's actual experience matches the expected experience. If the actual experience differs from that expected, the Councils' contribution rate may need to be adjusted accordingly to ensure the Fund remains on course towards financing members' benefits.
- In terms of Clause 1.9.2 of the Scheme Trust Deed, there is a risk that employers within the Fund may incur an additional liability when an Employer ceases to participate in the Fund at a time when the assets of the Fund are less than members' vested benefits. Each member of the Fund who is an employee of the Employer who is ceasing to Participate is required to be provided with a benefit at least equal to their vested benefit in terms of Clause 1.9.2(b). However in terms of Clause 1.9.2 (d), the only contributions that can be sought from the Employer and its employee Members are any arrears of contributions. This issue can be resolved by the Trustee seeking an Actuarial Certificate in terms of Clause 1.22.2(a) requiring the Employer to make good any shortfall before the cessation of participation is approved. Clause 1.22.2(b) specifically provides that employers participating in the Fund will not be liable for the

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obligations of other Employers in other funds within the Scheme.

- The application of Fund assets on the Fund or the Scheme being wound-up is set out in Clause 1.21.3. This Clause provides that expenses, pensions in payment and the Superannuation Guarantee benefits of other members should have first call on the available assets. Additional assets will initially be applied proportionately to providing Member's benefits in respect of completed service. If additional assets are available they are applied to increasing members' benefits.  
The Trust Deed does not contemplate the Fund withdrawing from the Scheme. However it is likely that Clause 1.9.2 would be applied in this case (as detailed above).
- The Fund is a defined benefit Fund.
- The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. Thus the Fund is not able to prepare standard AASB119 defined benefit reporting.
- During the reporting period the amount of contributions contributed to defined benefits schemes was Consolidated Entity \$7,000 (2013-14 \$7,000), Council \$7,000 (2013-14 \$7,000), and the contributions contributed to accumulation schemes was Consolidated Entity \$1,359,000 (2013-14 \$1,409,000), Council \$1,298,000 (2013-14 \$ 1,274,000).
- During the next reporting period the expected amount of contributions to be paid to defined benefits schemes is \$7,000 and the amount to be paid to accumulation schemes is \$1,269,200.
- As reported on the first page of this note, Assets exceeded accrued benefits as at the date of the last actuarial review, 30 June 2014. Favourable investment returns, since that date, make it probable that this is still the position. The financial position of the Fund will be fully investigated at the actuarial review as at 30 June 2017.
- An analysis of the assets and vested benefits of Funds participating in the Scheme, prepared by Rice Warner Pty Ltd as at 30 June 2014, showed that the Fund had assets of \$66.3 million and member's Vested Benefits were \$57.5 million. These amounts represented 8.4% and 7.5% respectively of the corresponding total amounts for the scheme.

<b>Fund</b>	<b>Council 2015 \$'000</b>	<b>Council 2014 \$'000</b>
<b>Defined Benefits fund</b>		
Employer Contributions to Quadrant Super	7	7
	<b>7</b>	<b>7</b>
<b>Accumulation Funds</b>		
Employer Contributions to AMP Super	9	5
Employer Contributions to L & L Arnol Super	5	-
Employer Contributions to Australian Super	21	4
Employer Contributions to Brown Super	3	-
Employer Contributions to BT Super	2	5
Employer Contributions to CBus Super	18	15
Employer Contributions to Christian Super	-	1
Employer Contributions to First State Super	13	12
Employer Contributions to Generations Super	8	5
Employer Contributions to Hesta Super	9	11
Employer Contributions to Host Plus Super	28	18
Employer Contributions to ING Super	6	-
Employer Contributions to Kinetic Super	1	1
Employer Contributions to Legal Super	4	6
Employer Contributions to LG Super	9	6
Employer Contributions to MLC Super	-	1
Employer Contributions to North Super	2	-
Employer Contributions to Onepath Super	13	15
Employer Contributions to Plum Super	-	1
Employer Contributions to Quadrant Super	953	973
Employer Contributions to REST Super	-	2
Employer Contributions to Spectrum Super	1	-
Employer Contributions to Statewide Super	4	-
Employer Contributions to Sun Super	28	28
Employer Contributions to Superwrap Super	9	7
Employer Contributions to Synergy Super	17	16
Employer Contributions to Tasplan Super	107	115
Employer Contributions to Telstra Super	7	7
Employer Contributions to Vic Super	5	-
Employer Contributions to Wealth Super	9	13
	<b>1,291</b>	<b>1,267</b>

Council usually pays superannuation payments within a week of the end of the pay period. There is therefore no outstanding superannuation liability as at 30 June 2015.

### Note 37 Aldermens' Emoluments

Aldermens' Emoluments have been made in accordance with Council's decision regarding payment of Aldermens' Allowances and reimbursement of expenses.

<b>Consolidated Actual 2015 \$'000</b>	<b>Consolidated Actual 2014 \$'000</b>	<b>Council Actual 2015 \$'000</b>	<b>Council Actual 2014 \$'000</b>
277	264	277	264
<b>277</b>	<b>264</b>	<b>277</b>	<b>264</b>

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### Note 38 Senior Officer Remuneration

Total annual remuneration includes the salary paid, employer superannuation contributions, the value of the use of any motor vehicle and any other allowances or benefits paid.

Annual Remuneration	No of Employees 2014-15	No of Employees 2013-14
\$110,001 - \$130,000	2	2
\$130,001 - \$150,000	0	0
\$150,001 - \$170,000	0	2
\$170,001 - \$190,000	3	1
\$190,001 - \$210,000	0	0
\$210,001 - \$230,000	0	1
\$230,001 - \$250,000	1*	0

\* The General Manager's gross cash salary for the 2014-15 financial year was \$192,687. The total remuneration package was \$230,523 (including superannuation and reportable benefits). The General Manager also received \$19,162 in remuneration (including superannuation) as a Director of the Burnie Airport Corporation.

### Note 39 Register of Interests

In accordance with s84(2)(b) of the Local Government Act 1993, no interests have been notified to the General Manager in respect of any body or organisation with which the Council has major financial dealings.

### Note 40 Commitments

Council has entered into the following commitments

	Not later than 1 year	Later than 1 year and not later than 2 years	Later than 2 years and not later than 5 years	Later than 5 years	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2015</b>					
<b>Operating</b>					
Security services	59	59	-	-	118
Roadside slashing	-	-	-	-	-
Cleaning contracts for council buildings	182	182	140	-	504
Waste management	2,254	2,254	6,761	2,254	13,523
<b>Total</b>	<b>2,495</b>	<b>2,495</b>	<b>6,901</b>	<b>2,254</b>	<b>14,145</b>
<b>Capital</b>					
Buildings	8,731	-	-	-	8,731
Stormwater	32	-	-	-	32
Parks & recreation	73	-	-	-	73
Plant & equipment	323	-	-	-	323
<b>Total</b>	<b>9,159</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,159</b>
<b>2014</b>					
<b>Operating</b>					
Security services	83	83	-	-	166
Roadside slashing	45	45	-	-	90
Cleaning contracts for council buildings	192	192	576	-	960
Waste management	2,254	2,254	6,761	4,508	15,777
<b>Total</b>	<b>2,574</b>	<b>320</b>	<b>7,337</b>	<b>4,508</b>	<b>16,993</b>
<b>Capital</b>					
Stormwater	137	-	-	-	137
Parks & recreation	182	-	-	-	182
Waste management	35	-	-	-	35
<b>Total</b>	<b>354</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>354</b>

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**Note 41 Leases**

**(a) Operating lease commitments**

At the reporting date, Council had the following obligations under non-cancellable operating leases for the lease of equipment and land and buildings for use within Council's activities (these obligations are not recognised as liabilities):

Not later than one year  
 Later than one year and not later than five years  
 Later than five years

2015 \$000'	2014 \$000'
-	34
-	-
-	-
-	<b>34</b>

**(b) Operating lease receivables**

Future minimum rentals receivable under non-cancellable operating leases are as follows:

Not later than one year  
 Later than one year and not later than five years  
 Later than five years

\$000'	\$000'
453	340
708	-
623	-
<b>1,784</b>	<b>340</b>

**Operating leases as lessor:**

Council owns a range of facilities that are available for lease by not-for-profit sport, recreational and community organisations. Leases to not-for-profit organisations, in general, do not reflect commercial arrangements and have minimal lease payments. Land and buildings which are leased under these arrangements are recognised within Property, plant & equipment in the Statement of Financial Position and associated rental income is recognised in accordance with Council's revenue recognition policy.

Furthermore, Council leases some of its land and buildings on commercial terms, rental income for commercial leases is recognised in accordance with Council's revenue recognition policy.

**Note 42 Contingent Liabilities**

Council is not presently involved in any matters which require a contingent liability to be recognised.

**Note 43 Significant business activities**

Council's childrens services, parking, roads and stormwater operations have been deemed to be significant business activities. The following information is provided in relation to these activities:

2014/15	Childrens Services \$'000	Roads \$'000	Stormwater \$'000	Parking \$'000	Total \$'000
<b>Revenue</b>					
Rates	-	-	1,531	-	1,531
Grants	1,125	2,111	-	-	3,236
Other	1,509	-	-	1,984	1,509
Total revenue	2,634	2,111	1,531	1,984	6,276
<b>Expenses</b>					
<b>Direct costs:</b>					
Employee benefits	2,162	1,029	56	519	3,247
Materials & services	596	1,102	14	368	1,712
Interest	-	-	-	-	-
Other	12	60	34	53	106
	2,770	2,191	104	940	5,065
<b>Indirect Costs:</b>					
Engineering & administration	-	811	153	97	964
<b>Capital costs:</b>					
Depreciation	6	3,645	844	142	4,495
Opportunity cost of capital	45	4,391	3,040	142	7,476
	51	8,036	3,884	284	11,971
<b>Competitive neutrality costs</b>	-	-	-	-	-

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**Note 43 Significant business activities (continued)**

<b>2013/14</b>	Childrens Services \$'000	Roads \$'000	Stormwater \$'000	Parking \$'000	Total \$'000
<b>Revenue</b>					
Rates	-	-	1,490	-	1,490
Grants	1,077	897	-	-	1,974
Other	2,340	23	-	1,971	2,363
<b>Total revenue</b>	<b>3,417</b>	<b>920</b>	<b>1,490</b>	<b>1,971</b>	<b>5,827</b>
<b>Expenses</b>					
<b>Direct costs:</b>					
Employee benefits	2,849	943	61	504	3,853
Materials & services	645	1,018	33	287	1,696
Interest	-	-	-	-	-
Other	13	284	23	46	320
	<b>3,507</b>	<b>2,245</b>	<b>117</b>	<b>837</b>	<b>5,869</b>
<b>Indirect Costs:</b>					
Engineering & administration	-	739	140	198	879
<b>Capital costs:</b>					
Depreciation	27	3,862	798	177	4,687
Opportunity cost of capital	115	4,481	3,882	184	8,478
	<b>142</b>	<b>8,343</b>	<b>4,680</b>	<b>361</b>	<b>13,165</b>
<b>Competitive neutrality costs</b>	-	-	-	-	-

**Note 44 Related party transactions**

A party is related to an entity if directly or indirectly through one or more intermediaries, the party:

- controls, is controlled by, or is under common control with the entity (this includes parents, subsidiaries and fellow subsidiaries);
- has an interest in the entity that gives it significant influence over the entity; or
- has joint control over the entity

Tas Communications Pty Ltd, Burnie Airport Corporation and Burnie Sports & Events are identified as related parties.

**Transactions with related parties**

The following transactions occurred during 2015 with related parties:

	<b>2015</b> <b>\$'000</b>	<b>2014</b> <b>\$'000</b>
<b>Payments/receipts for goods and services:</b>		
Payment for goods and services from:		
Tas Communications Pty Ltd	1,005	1,025
Burnie Airport Corporation	2	-
Burnie Sports & Events	-	811
Receipts for sale of goods and services to:		
Tas Communications Pty Ltd	112	75
Burnie Airport Corporation	37	29
Burnie Sports & Events	-	274

**Receivable from and payable to related parties**

The following balances are outstanding as at 30 June 2015 in relation to transactions with related parties:

	<b>2015</b> <b>\$'000</b>	<b>2014</b> <b>\$'000</b>
<b>Payables to:</b>		
Tas Communications Pty Ltd	16	30
Burnie Sports & Events	-	-
<b>Receivables from:</b>		
Tas Communications Pty Ltd	10	13
Burnie Sports & Events	-	-
Burnie Airport Corporation	6	-

**Loans to/from related parties**

There were no loans to/from related parties at the reporting date.

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Note 45 Management Indicators

	Benchmark	2015 \$000'	2014 \$000'	2013 \$000'	2012 \$000'
<b>(a) Underlying surplus/(deficit)</b>					
Recurrent income* less		36,853	37,869	37,110	36,003
Recurrent expenditure		37,255	39,789	38,270	37,010
<b>Underlying surplus/(deficit)</b>	<b>0</b>	<b>(402)</b>	<b>(1,920)</b>	<b>(1,160)</b>	<b>(1,007)</b>

\* Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature

**(b) Underlying surplus ratio**

Underlying surplus/(deficit)		(402)	(1,920)	(1,160)	(1,007)
Recurrent Income*		36,853	37,869	37,110	36,003
<b>Underlying surplus ratio %</b>	<b>&gt; 0%</b>	<b>-1%</b>	<b>-5%</b>	<b>-3%</b>	<b>-3%</b>
4 Year Average		<b>-3.02%</b>			

The ratio serves as an overall measure of financial operating effectiveness.

**(c) Net financial liabilities**

Liquid assets less		15,932	11,821	13,908	12,107
Total liabilities		11,343	12,076	11,010	11,245
<b>Net financial liabilities</b>	<b>0</b>	<b>4,589</b>	<b>(255)</b>	<b>2,898</b>	<b>862</b>

This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would need to fund the shortfall.

**(d) Net financial liabilities ratio**

Net financial liabilities		4,589	(255)	2,898	862
Recurrent Income*		36,853	37,869	37,110	36,003
<b>Net financial liabilities ratio %</b>	<b>0% - (50%)</b>	<b>12%</b>	<b>-1%</b>	<b>8%</b>	<b>2%</b>
4 Year Average		<b>5.50%</b>			

This ratio indicates the net financial obligations of Council compared to its recurrent income.

**(e) Asset consumption ratio**

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long term strategic asset management plan of Council.

*Transport Infrastructure*

Depreciated replacement cost		118,542	119,538	117,275	116,940
Current replacement cost		252,200	250,168	242,081	234,632
<b>Asset consumption ratio %</b>	<b>&gt; 60%</b>	<b>47%</b>	<b>48%</b>	<b>48%</b>	<b>50%</b>
4 Year Average		<b>48%</b>			

*Buildings*

Depreciated replacement cost		48,478	56,526	48,010	47,549
Current replacement cost		86,876	94,516	53,222	52,227
<b>Asset consumption ratio %</b>	<b>&gt; 60%</b>	<b>56%</b>	<b>60%</b>	<b>90%</b>	<b>91%</b>
4 Year Average		<b>74%</b>			

*Drainage*

Depreciated replacement cost		44,152	44,233	42,014	40,766
Current replacement cost		77,888	76,829	72,558	69,664
<b>Asset consumption ratio %</b>	<b>&gt; 60%</b>	<b>57%</b>	<b>58%</b>	<b>58%</b>	<b>59%</b>
4 Year Average		<b>58%</b>			

This ratio indicates the level of service potential available in Council's existing asset base.

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**(f) Asset renewal ratio**

An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long term strategic asset management plan of Council. This ratio measures Council's capacity to fund future asset replacement requirements.

		<b>2015</b>
		<b>\$000'</b>
<b>Total Property, Plant and Infrastructure</b>		
Projected capital funding outlays*		103,100
Projected capital expenditure funding**		92,741
Asset renewal ratio %	<b>90% - 100%</b>	<b>90%</b>
<b>Transport Infrastructure</b>		
Projected capital funding outlays*		46,077
Projected capital expenditure funding**		35,718
Asset renewal ratio %	<b>90% - 100%</b>	<b>78%</b>
<b>Plant, Equipment and Other</b>		
Projected capital funding outlays*		13,333
Projected capital expenditure funding**		13,333
Asset renewal ratio %	<b>90% - 100%</b>	<b>100%</b>
<b>Buildings</b>		
Projected capital funding outlays*		4,487
Projected capital expenditure funding**		4,487
Asset renewal ratio %	<b>90% - 100%</b>	<b>100%</b>
<b>Parks and Reserves</b>		
Projected capital funding outlays*		5,415
Projected capital expenditure funding**		5,415
Asset renewal ratio %	<b>90% - 100%</b>	<b>100%</b>
<b>Drainage</b>		
Projected capital funding outlays*		3,537
Projected capital expenditure funding**		3,537
Asset renewal ratio %	<b>90% - 100%</b>	<b>100%</b>

\* Current value of projected capital funding outlays for an asset identified in Council's long term financial plan.

\*\* Value of projected capital expenditure funding for an asset identified in Council's long term strategic asset management plan.

Data required to calculate asset renewal ratios for the 2012-2014 years has not been captured by Council and therefore ratios for these years have not been included in the report.

<b>(g) Asset sustainability ratio</b>		<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>
		<b>\$000'</b>	<b>\$000'</b>	<b>\$000'</b>	<b>\$000'</b>
Capex on replacement/renewal of existing assets		8,339	6,668	4,845	7,423
Annual Depreciation expense		7,788	7,976	7,996	7,920
Asset sustainability ratio %	<b>100%</b>	<b>107%</b>	<b>84%</b>	<b>61%</b>	<b>94%</b>

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

**(h) Capital expenditure 2015**

<b>Asset Class</b>	<b>Capital renewal expenditure</b>	<b>Capital new/upgrade expenditure</b>	<b>Total Capital Expenditure</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Property Plant and Equipment	4,184	4,155	8,339
	<b>4,184</b>	<b>4,155</b>	<b>8,339</b>

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**Note 46 Fair Value Measurements**

Council measures and recognises the following assets at fair value on a recurring basis:

Property, infrastructure plant and equipment

- Land
- Buildings
- Roads and footpaths
- Parks and recreation
- Bridges and culverts
- Drainage
- Aeronautical roads and runways

Council does not measure any liabilities at fair value on a recurring basis.

**(a) Fair Value Hierarchy**

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1	Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3	Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset and liability held at fair value by the Council. The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2015.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates. If one or more of the significant inputs is not based on observable market data, the asset is included in level 3. This is the case for Council infrastructure assets, which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

<b>As at 30 June 2014</b>					
	<b>Note</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Recurring fair value measurements</b>					
Land	27	-	26,715	-	26,715
Buildings	27	-	56,526	-	56,526
Roads and footpaths	27	-	-	119,538	119,538
Parks and recreation	27	-	-	26,199	26,199
Bridges and culverts	27	-	-	6,625	6,625
Drainage	27	-	-	44,233	44,233
Aeronautical roads and runways	27	-	-	2,054	2,054
		-	<b>83,241</b>	<b>198,649</b>	<b>279,836</b>

<b>As at 30 June 2015</b>					
	<b>Note</b>	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
		<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Recurring fair value measurements</b>					
Land	27	-	26,480	-	26,480
Buildings	27	-	48,478	-	48,478
Roads and footpaths	27	-	-	118,542	118,542
Parks and recreation	27	-	-	26,115	26,115
Bridges and culverts	27	-	-	8,821	8,821
Drainage	27	-	-	44,152	44,152
Aeronautical roads and runways	27	-	-	2,518	2,518
		-	<b>74,958</b>	<b>200,148</b>	<b>272,588</b>

**Transfers between levels of the hierarchy**

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting period. The following assets / liabilities that are measured at fair value on a recurring basis have been subject to a transfer between levels of the hierarchy.

*Transfers from Level 3 to Level 2*

<b>Asset / Liability</b>	<b>\$'000</b>
Transfer - Parks (Level 3) to Buildings (level 2)	77

**(b) Highest and best use**

All assets valued at fair value in this note are being used for their highest and best use.

**(c) Valuation techniques and significant inputs used to derive fair values**

Council adopted AASB 13 Fair Value Measurement for the first time in 2013-14 and has reviewed each valuation to ensure compliance with the requirements of the standard. There have been no changes in valuation techniques as a result of this review.

**Land**

Land fair values were determined by the Valuer-General effective 30 June 2013. The most significant input into this valuation approach is price per square metre derived from the analysis of sales taking into consideration permitted use and locality.

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### **Buildings**

The market value of buildings have been determined by an independent valuer, Opteon effective 30 June 2014.

Market Value is the estimated amount for which an asset should exchange on the Valuation Date between a willing buyer and a willing seller in an arm's length transaction after proper marketing and where the parties had each acted knowledgeably, prudently and without compulsion.

### **Infrastructure assets**

All Council infrastructure assets were fair valued using written down current replacement cost. This valuation comprises the asset's current replacement cost (CRC) less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. The resulting valuation reflects the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

The unit rates (labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on an assumption that the CRC represents the full cost of replacement with a new asset that represents a modern equivalent asset.

The level of accumulated depreciation for infrastructure assets was determined based on the age of the asset and the useful life adopted by Council for the asset type. Estimated useful lives are disclosed in note 1e.

The calculation of CRC involves a number of inputs that require judgement and are therefore classed as unobservable. While these judgements are made by qualified and experienced staff, different judgements could result in a different valuation.

The methods for calculating CRC are described under individual asset categories below.

### **Roads**

Council categorises its road infrastructure into sealed and unsealed and then further sub-categorises these based on an assessment of vehicle movements and social and economic importance. All road segments are then componentised into pavement, sub-pavement and seal. Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment. Council also assumes a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials.

CRC is based on the road area multiplied by a unit price; the unit price being an estimate of labour and material

inputs, services costs, and overhead allocations. For internal construction estimates, material and services prices are based on existing supplier contract rates or supplier price lists and Council's labour wage rates. Where construction is outsourced, CRC is based on the average of completed similar projects over the last few years.

### **Bridges**

A full valuation of bridges assets was undertaken by independent valuers, Auspan, effective June, 2015. Each bridge is assessed individually and componentised into sub-assets representing the deck and sub-structure. The valuation is based on the material type used for construction and the deck and sub-structure area.

### **Drainage**

A full valuation of drainage infrastructure was undertaken by Council's Engineer effective 30 June 2012. Similar to roads, drainage assets are managed in segments; pits and pipes being the major components.

Consistent with roads, Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment and that a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials. CRC is based on the unit price for the component type. For pipes, the unit price is multiplied by the asset's length. The unit price for pipes is based on the construction material as well as the depth the pipe is laid.

### **Aeronautical roads and runways**

Aeronautical roads and runways are held at value in use. Council last assessed the value of its assets for impairment against the estimated recoverable amount of assets held in 2013.

Valuations were initially determined by independent Valuer, Bruce Ford in 2013.

### **(d) Changes in recurring level 3 fair value measurements**

The changes in level 3 assets with recurring fair value measurements are detailed in note 28.

### **(e) Valuation processes**

Council's current policy for the valuation of land, buildings and infrastructure assets is set out in note 1(F).

### **(f) Assets and liabilities not measured at fair value but for which fair value is disclosed**

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in note 47.

Council borrowings are recognised at amortised cost with interest recognised in the Comprehensive Income Statement when incurred. The fair value of borrowings disclosed in note 47 equates to the carrying amount as the carrying amount approximates fair value (level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (level 2).

## Note 47 Financial Instruments and Financial Risk Management

### (a) Accounting Policy, terms and conditions

Recognised financial instruments	Note	Accounting Policy	Terms and Conditions
<b>Financial assets</b>			
<b>Cash and cash equivalents</b>	21	Cash on hand and at bank and money market call account are valued at face value. Interest is recognised as it accrues.	On call deposits had an interest rate of 2.8% at balance date. Funds returned a weighted average interest rates of 2.75% in 2014-15 (3.55% in 2013-14)
<b>Trade and other receivables</b>			
<b>Other debtors</b>	22	Receivables are carried at amortised cost using the effective interest method. A provision for impairment is recognised when there is objective evidence that an impairment loss has occurred. Collectability of overdue accounts is assessed on an ongoing basis.	General debtors are unsecured and arrears do not attract interest. Credit terms are based on 30 days.
<b>Financial Liabilities</b>			
<b>Trade and other payables</b>	29	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
<b>Interest-bearing loans and borrowings</b>	31	Loans are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of the Council. The weighted average interest rate on borrowings is 4.76% (4.75% in 2013-14).

### (b) Interest Rate Risk

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Council	Weighted Average Interest Rate %		Less than 1 Year \$'000		1 to 5 Years \$'000		More than 5 Years \$'000		Non Interest Bearing \$'000		Total \$'000	
	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
<b>Financial assets</b>												
Cash and cash equivalents	2.75%	3.55%	\$13,521	\$7,712	\$-	\$-	\$-	\$-	\$-	\$-	\$13,521	\$7,712
Trade and other receivables												
Loans	0.00%	0.00%	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Rates	8.46%	10.02%	\$337	\$1,269	\$-	\$-	\$-	\$-	\$-	\$-	\$337	\$1,269
Other	0.00%	0.00%	\$-	\$-	\$-	\$-	\$-	\$-	\$2,074	\$2,840	\$2,074	\$2,840
<b>Total</b>			\$13,858	\$8,981	\$-	\$-	\$-	\$-	\$2,074	\$2,840	\$15,932	\$10,773
<b>Interest bearing liabilities</b>												
Payables	0%	0%	\$-	\$-	\$-	\$-	\$-	\$-	\$3,119	\$2,700	\$3,119	\$2,700
Interest bearing liabilities	4.76%	4.75%	\$279	\$266	\$1,218	\$1,171	\$2,959	\$3,007	\$-	\$-	\$4,456	\$4,444
<b>Total</b>			\$279	\$266	\$1,218	\$1,171	\$2,959	\$3,007	\$3,119	\$2,700	\$7,575	\$5,507
<b>Net financial assets/(liabilities)</b>			\$14,137	\$9,247	\$1,218	\$1,171	\$2,959	\$3,007	\$5,193	\$5,540	\$23,507	\$16,280

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**(c) Fair Value**

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

<b>Financial Instruments</b>	<b>Total carrying amount</b>		<b>Aggregate net fair value</b>	
	<b>2015</b>	<b>2014</b>	<b>2015</b>	<b>2014</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<i>Financial assets</i>				
Cash and cash equivalents	\$13,521	\$7,712	\$13,521	\$7,712
Other financial assets	\$-	\$-	\$-	\$-
Trade and other receivables	\$2,411	\$4,109	\$2,411	\$4,109
Investment in water corporation	\$63,792	\$63,284	\$63,792	\$63,284
<b>Total financial assets</b>	<b>\$79,724</b>	<b>\$75,105</b>	<b>\$79,724</b>	<b>\$75,105</b>
<i>Financial liabilities</i>				
Trade and other payables	\$3,119	\$2,700	\$3,119	\$2,700
Trust funds and deposits	\$139	\$134	\$139	\$134
Interest-bearing loans and borrowings	\$4,456	\$4,444	\$4,456	\$4,444
<b>Total financial liabilities</b>	<b>\$7,714</b>	<b>\$7,278</b>	<b>\$7,714</b>	<b>\$7,278</b>

**(d) Credit Risk**

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets indicated in the Statement of Financial Position.

**(e) Risks and mitigation**

**Market Risk**

Market risk is the risk that the fair value or future cashflows of our financial instrument will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

**Interest Rate Risk**

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.

Our loan borrowings are sourced from major Australian banks by a tender process. Finance leases are sourced from major Australian financial institutions. Overdrafts are

arranged with major Australian banks. We manage interest rate risk on our net debt portfolio by:

- ensuring access to diverse sources of funding;
- reducing risks of refinancing by managing in accordance with target maturity profiles; and
- setting prudential limits on interest repayments as a percentage of rate revenue.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.

Investment of surplus funds is made with approved financial institutions under the Local Government Act 1993. We manage interest rate risk by adopting an investment policy that ensures:

- conformity with State and Federal regulations and standards,
- capital protection,
- appropriate liquidity,
- diversification by credit rating, financial institution and investment product,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

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**Credit Risk**

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council have exposure to credit risk on some financial assets included in our Statement of Financial Position. To help manage this risk:

- we have a policy for establishing credit limits for the entities we deal with;
- we may require collateral where appropriate; and
- we only invest surplus funds with financial institutions which have a recognised credit rating specified in our Investment policy.

Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and

other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable policy note. Council generally trades with recognised, creditworthy third parties, and as such collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation. In addition, receivable's balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

<b>Credit quality of contractual financial assets that are neither past due nor impaired</b>				
	<b>Financial Institutions (min A2 short term )</b>	<b>Government agencies</b>	<b>Other</b>	<b>Total</b>
<b>2015</b>				
Cash and cash equivalents	\$13,521	\$-	\$-	\$13,521
Trade and other receivables	\$-	\$-	\$2,411	\$2,411
Investments and other financial assets	\$-	\$63,792	\$-	\$63,792
<b>Total contractual financial assets</b>	<b>\$13,521</b>	<b>\$63,792</b>	<b>\$2,411</b>	<b>\$79,724</b>
<b>2014</b>				
Cash and cash equivalents	\$7,712	\$-	\$-	\$7,712
Trade and other receivables	\$-	\$-	\$4,109	\$4,109
Investments and other financial assets	\$-	\$63,284	\$-	\$63,284
<b>Total contractual financial assets</b>	<b>\$7,712</b>	<b>\$63,284</b>	<b>\$4,109</b>	<b>\$75,105</b>
<b>Movement in Provisions for Impairment of Trade and Other Receivables</b>			<b>2015</b>	<b>2014</b>
			<b>\$'000</b>	<b>\$'000</b>
Balance at the beginning of the year			\$455	\$441
New Provisions recognised during the year			\$11	\$14
Amounts already provided for and written off as uncollectible			\$-	\$-
Amounts provided for but recovered during the year			\$-	\$-
<b>Balance at end of year</b>			<b>\$466</b>	<b>\$455</b>

**Liquidity Risk**

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial asset at all.

To help reduce these risks we:

- have a liquidity policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;

- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

The Councils exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk. The table below lists the contractual maturities for Financial Liabilities. These amounts represent the discounted cash flow payments (ie principal only).

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2015	6 mths or less	6-12 months	1-2 years	2-5 years	>5 years	Contracted Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Trade and other payables	\$2,411	\$-	\$-	\$-	\$-	\$2,411	\$2,411
Trust funds and deposits	\$139	\$-	\$-	\$-	\$-	\$139	\$139
Interest-bearing loans and borrowings	\$138	\$141	\$287	\$931	\$2,828	\$4,456	\$4,456
Total financial liabilities	\$-	\$-	\$-	\$-	\$-	\$-	\$-

2014	6 mths or less	6-12 months	1-2 years	2-5 years	>5 years	Contracted Cash Flow	Carrying Amount
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Trade and other payables	\$2,700	\$-	\$-	\$-	\$-	\$2,700	\$2,700
Trust funds and deposits	\$134	\$-	\$-	\$-	\$-	\$134	\$134
Interest-bearing loans and borrowings	\$133	\$133	\$430	\$1,425	\$2,323	\$4,444	\$4,444
Total financial liabilities	\$-	\$-	\$-	\$-	\$-	\$-	\$-

**(f) Sensitivity disclosure analysis**

The Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months (Base rates are sourced from Reserve Bank of Australia):

- A parallel shift of + 1% and -2% in market interest rates (AUD) from year-end rates of 2.75%.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year-end, if the above movements were to occur.

		Interest rate risk			
		-2%		+1%	
2015	\$'000	-200 Profit \$'000	basis points Equity \$'000	+100 Profit \$'000	basis points Equity \$'000
		Financial assets:			
Cash and cash equivalents	\$13,521	\$(270)	\$(270)	\$135	\$135
Financial liabilities:					
Interest-bearing loans and borrowings	\$4,456	\$89	\$89	\$(44)	\$(44)

		Interest rate risk			
		-2%		+1%	
2014	\$'000	-200 Profit \$'000	basis points Equity \$'000	+100 Profit \$'000	basis points Equity \$'000
		Financial assets:			
Cash and cash equivalents	\$7,712	\$(154)	\$(154)	\$77	\$77
Financial liabilities:					
Interest-bearing loans and borrowings	\$4,444	\$89	\$89	\$(44)	\$(44)

### (g) Fair value hierarchy

The table below analyses financial instruments carried at fair valuation by valuation method.

The different levels have been defined as follows:

- Level 1 quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 inputs other than quoted prices included within level one that are observable for the asset or liability either directly (ie prices) or indirectly (ie derived from prices)
- Level 3 inputs for the asset or liability that are not based on observable market data

30-Jun-15	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Available for sale financial assets	\$-	\$-	\$63,792	\$63,792

30-Jun-14	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
Available for sale financial assets	\$-	\$-	\$63,284	\$63,284

#### Reconciliation of Level 3 Fair Value Movements

	2015	2014
Opening Balance	\$63,284	\$58,935
Change in fair value movement in Taswater	\$508	\$4,349
<b>Closing Balance</b>	<b>\$63,792</b>	<b>\$63,284</b>

There were no transfers between level 1 and level 2 in the period

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